

FINANCIAL TIMES

World News Business Summary

Death toll tops 600 as rebels circle San Salvador

El Salvador's left-wing rebels, the FMLN, tried to encircle the country's capital, San Salvador, as fighting - thought to have cost more than 600 lives - spread to the western approaches to the city in the latest phase of the 10-year civil war. Page 20

Gorbachev support President Mikhail Gorbachev has thrown his personal authority behind the reforms in East Germany, confirming his country's support for Egon Krenz's decision to open the Berlin Wall. Page 20

Brazilians vote Brazilian voters went calmly to the polls to vote in the first round of the first presidential election outside Congress for 29 years. Page 5

E German orders East German officials who are being blamed for the political excesses under the deposed leader, Mr Erich Honecker, say they only reacted to "orders from above." Page 2

Bolivian siege Bolivia's centre-left government declared a state of siege and took emergency powers to end a teachers' pay strike. Page 5

Nujoma co-operation Sam Nujoma, independent Namibia's likely first president, stressed his desire to cooperate with rival parties in on the constitution. Page 4

Italian compromise A political compromise over the future ownership of Italy's public banks has opened the way for parliament's lower house to pass an important privatisation law by the end of the month. Page 2

Bofors scandal The Bofors scandal over payments by the Swedish armaments company for a \$1.2bn contract to supply India with howitzers took an unusual turn when the associate editor of The Hindu of Madras sent a legal notice to the Congress party spokesman. Page 4

Sri Lanka killing Vigilante death squads in Sri Lanka shot dead 56 people in their hunt for left-wing rebels, military sources said. Budget. Page 4

Soviet pit plea Striking Soviet coal miners were begged by a leader of their official trade union not to break away and form an independent union movement. Page 2

Zhivkov plan Details are emerging of the shadowy events that led to the replacement of Bulgaria's veteran leader, Todor Zhivkov, by the former Foreign Minister, Peter Mladenov, in a palace coup. Page 3

Hard-line protest Supporters of a hard-line former general linked with a massacre by the military in Kwangju, South Korea, staged a mass rally in protest at the reformist leadership of President Roh Tae Woo. Page 4

Dissidents freed A Czechoslovak court has let four leading dissidents go free after trying them for inciting citizens to mark the 21st anniversary of the 1968 Soviet-led invasion of Czechoslovakia. Page 4

IBM relies on personal computers for growth

IBM personal computers are overtaking big mainframes as the largest source of revenues at International Business Machines, in a dramatic turn with deep implications for the company, which has dominated the world's computer industry for 30 years. Page 21

WEST German Government officials said public finances would this year probably absorb the extra spending arising from events in East Germany. Page 20, Berlin bank, Page 2

CARLTON Communications, fast-growing UK television services company, is expected to announce a joint venture with Paramount, the successful Hollywood film production company. Page 21

SAAB-Scania and Fiat are discussing a merger of the Swedish group's loss-making Saab car division with the Italian group's Lancia division. Page 21

ELDRS IXI, Australian brewing group, does not expect to sell its 23 per cent holding in Scottish Newcastle, UK brewer, in the near future and has deferred flotation of its international brewing interests. Page 21

DRESSER Industries, Dallas-based engineering group, announced it would offer nearly \$400m in cash and shares to buy Smith International, oilfield services company based in Houston. Page 24

BRITISH Airways reported record first half pre-tax profits of \$400m but warned of problems caused by higher fuel costs, late delivery of new Boeing aircraft and European air traffic delays. Page 21

OLIVETTI shareholders have failed fully to subscribe to the Italian office equipment company's capital increase, designed to raise \$900m. Page 23

GREENER is offering a three-year contract to the UK government, linked to the Ecu. It will be the country's fifth Ecu bond issue in the past seven months. Page 27

ANZ McCaughan of London said severe overcapacity in the UK equity market forced it pull out with the loss of 150 jobs. Page 10

SEA Containers, ferry and container group fighting a hostile Anglo-Swedish bid, increased their stake in the company by 19 per cent to 73.5m. Page 24

SEARS, ROEBUCK, US retailing and financial services group, said it was to raise an \$815m mortgage on the Sears Tower, after its failure to find an outright buyer for the tower in Chicago. Page 24

NEWS Corporation, owned by entrepreneur Rupert Murdoch, slashed first quarter profits following the costs of Sky Television, Australian pilots' dispute and sharply higher interest rates. Page 24

EUROPEAN Commission's proposal for a capital adequacy directive for securities businesses have been substantially amended in the wake of criticisms from firms based principally in the UK. Page 27

US Government and 140 Japanese construction companies are trying to negotiate an out-of-court settlement of a dispute over allegations of rigging bids and overcharging for work on US military bases near Tokyo. Page 6

VOLKSWAGEN, West German motor group, saw profits rise by more than 40 per cent. Turnover was 13 per cent higher at \$25bn. Page 22

UK engineering dispute may be resolved in talks over a shorter working week. Page 2

Walesa seeks Marshall Plan for Eastern Europe

By Lionel Barber in Washington

MR LECH WALESIA, leader of Poland's Solidarity trade union, called yesterday for a new Marshall Plan to rebuild the "bankrupt" countries of Eastern Europe, in an historic address to a joint session of the US Congress.

Walesa, 1983 Nobel Peace Prize winner, began his speech with the declaration: "We the People," the opening words of the Constitution. He went on to pay tribute to the American democratic tradition, to American economic power and to American idealism. This, he said, was summed up by the Marshall Plan which helped Western Europe protect its freedom after the Second World War.

Mr Walesa, who led Solidarity's peaceful march to power, said Poland's economy was on the verge of "total catastrophe". But, he argued, it could be rescued if the US took the lead in promoting large-scale assistance and investment.

Poland and the Solidarity-led Government were in the vanguard of democratic reform in Eastern Europe. He appealed to the US and the West to recognise and take advantage of the historic changes.

On Tuesday night, the US Senate approved unanimously a three-year, \$657m aid programme for Poland, including

emergency food assistance and a \$200m fund to help to stabilise the currency.

Sharp slowdown in UK growth forecast by cautious Major

By Peter Norman, Economics Correspondent, in London

MR JOHN MAJOR, UK Chancellor of the Exchequer, yesterday forecast a sharp slowdown in British economic growth next year with domestic demand stagnant and retail prices inflation staying above 7 per cent until the middle of 1990.

- Chancellor's speech
Economic analysis
The fat man, the straight man and a miracle
Editorial comment: Samuel Brittan
Sex Major in a mirror key
London stock exchange
Currencies

Mr John Major, UK Chancellor of the Exchequer, yesterday forecast a sharp slowdown in British economic growth next year with domestic demand stagnant and retail prices inflation staying above 7 per cent until the middle of 1990.

At the same time, Mr Major went a considerable way to meeting demands for increased government spending on public services. He announced a \$2.4bn increase in spending on the National Health Service in the 1990-91 financial year; extra financing for railways, particularly in the London area, and national roads; the allocation of \$250m over the next two years to a new initiative to tackle homelessness and a \$500m boost in resources for higher education next year.

GE pays \$150m for 50% stake in Hungarian group

By Charles Leadbeater, Industrial Editor, in London

GENERAL Electric of the US yesterday made the boldest move yet by a Western company into Eastern Europe by announcing it intends to pay about \$150m for a 50 per cent stake in Tungsram, the Hungarian lighting manufacturer.

General Electric said Tungsram would provide skilled engineers, a committed workforce and relatively low labour costs to expand its share of the European market from about 3 per cent to more than 10 per cent.

Markets react favourably, pound holds up

By Patrick Harverson, Economics Staff, in London

REACTION from UK financial markets to the American Statement was muted but generally favourable. The pound held up relatively well on the foreign exchange markets, while government bonds and share prices edged slightly.

The deal, which is expected to be finalised next month, goes further than most other joint ventures in Eastern Europe, which have concentrated on sales and distribution rather than manufacturing.

In a cautious and down-to-earth Autumn Statement, Mr Major disclosed that the Government would be unable to keep spending within previously agreed limits in the current financial year to the end of March and outlined a 2.1 per cent inflation-adjusted increase in overall public spending in 1990-91.

Mr Major was appointed last month following the surprise resignation of Mr Nigel Lawson.

In the coming financial year, overall public spending will rise to \$210.4bn (\$322.2bn) from \$196.3bn in the current financial year. Next year's planned spending is well up on the \$205bn projected in last year's Autumn Statement and considerably more than forecast by independent analysts.

Public spending (less privatisation proceeds) is forecast to rise to 39 per cent of gross domestic product in the next financial year from 38.75 per cent this year - the first such rise since 1984-85.

Brussels threatens legal action over French aid to Renault

By Lucy Kellaway in Brussels and William Dawkins in Paris

THE EUROPEAN Commission threatened yesterday to take the French Government to court over the granting of state aid to Renault, the state-owned car company, for not abiding by a 1985 agreement to cut assembly plant capacity.

It has given France three months to come up with a new restructuring plan, and has warned that if the response is not satisfactory, it will proceed with plans to force Renault to repay FF12bn (\$1.9bn) of the FF700bn aid.

French officials had no formal comment on the ruling, though it seems certain that France will either appeal against the ruling or buy more time by submitting new plans within the three-month deadline.

In March 1988 Paris agreed to change the privileged status of the company, citing the improvement in its profits, expected this year at least to equal the 1988 level of FF8.9bn.

MARKETS table with columns for Sterling, Dollar, Stock Indices, and various market data.

CONTENTS table listing various articles and their page numbers.

Advertisement for BEAUJOLAIS wine featuring a bottle image and text: 'BEAUJOLAIS NOUVEAU TODAY', 'BOTTOMS UP', 'Available from all Bottoms Up branches throughout the U.K.'

## EUROPEAN NEWS

## Soviet rationing feared within twelve months

By Quentin Peel in Moscow

THE Soviet Union will be forced to introduce a comprehensive system of rationing, spelling an end to hopes of economic reform, if the present economic decline is not stopped within a year, Mr Mikhail Gorbachev's top economic adviser said yesterday.

Dr Leonid Abalkin, the deputy Prime Minister in charge of economic reform, put his personal reputation behind a comprehensive long-term strategy for the introduction of a market system - while warning of a sharp conservative backlash. He was speaking at the end of a three-day debate, involving more than 1,400 economists, scientists and enterprise managers, on a programme which constitutes the first real attempt to give a long-term view to the perestroika process.

It is supposed to form the basis for a package of emergency measures to tackle the Soviet economic collapse, to be presented to the second session of the Congress of People's Deputies, the country's new super-parliament, next month. Dr Abalkin admitted that conservative resistance to his package was much stronger than he had expected, and that radical criticism was less drastic. There was no consensus at the end of the conference that it was the right strategy.

## Italy clears way for vote on bank privatisation

By Sari Gilbert in Rome

A POLITICAL compromise over the future ownership of Italy's public banks has opened the way for Parliament's lower house to pass an important privatisation law by the end of the month. The compromise accepted the principle of majority state ownership but agreed on procedures for exceptions.

The law, which will also require Senate approval, sets out how the banks are to be sold off but requires that the state retain at least 51 per cent.

He warned that if the programme was eventually rejected by the Congress, "then let them find someone else who can pursue a better programme".

The Abalkin plan has been presented as a middle way of transition to a form of "socialist market", rejecting both conservative and radical solutions. It would rely on a form of wage restraint and only gradual introduction of price reform, combined with a comprehensive social security programme, to ease the upheaval transition from a centrally planned economy.

It spells out a four-phase programme, involving also tax reform, gradual reduction of state ownership of property, overhaul of the banking and financial system, and introduction of a labour market, as part of the transition.

Dr Abalkin rejected calls for partial rationing as part of the "social protection" to ensure that the lowest paid do not suffer from inevitable inflation. "There is full agreement that it is unreasonable, and it is not in our programme," he said, but warned: "If we do not manage our programme, and do not stabilise the economy in the next year, a rationing system would become inevitable, and this would be an end to reform."

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## Mine union chief pleads with Siberia strikers

By Quentin Peel

STRIKING Soviet coal miners were yesterday begged by a leader of their official trade union not to break away and form an independent union.

He also promised that a top-level meeting this week would consider the key question of raising the pithead price of coal, arguing that it would have to be tripled if Soviet coal mines were to become economically viable.

Mr Valentin Medvedev, a central committee secretary of the official Miners' Union, issued his plea at a press conference by striking miners from the Vorkuta coalfield in the Arctic Circle.

It shows how seriously the authorities are taking the threat of an independent labour movement emerging from the miners' strike committees, which are meeting again at the weekend.

Representatives of strike committees from all the Soviet coalfields will gather in Novokuznetsk, in western Siberia, to decide their strategy for the next Miners' Union congress - and whether or not to set up a parallel movement.

Two of the 13 pits in Vorkuta have voted to leave the official trade union, and ballots are being held at all the 12 pits on strike, according to strike committee leaders from the town.

Mr Medvedev urged the miners not to break the unity of the "working movement" and the solidarity of their own trade union.

His appeal was greeted with open scepticism by the Vorkuta miners, who spelt out their anger with the Soviet government, their mine management, and the trade union for ignoring their political and economic demands.

They also dismissed appeals from Mr Nikolai Ryzhkov, the Soviet Prime Minister, to go back to work.

The miners said they were striking not just for improvements for themselves, but for all the workers in the coalfield, "including low-paid workers like doctors and teachers who cannot fight for themselves".

A key economic demand by the miners is to sell coal where they will, for hard currency.

## E German officials say they were only obeying orders

By Leslie Collitt in Berlin

EAST GERMAN officials who are being blamed for the political excesses under the deposed leader, Mr Erich Honecker, say they only carried out "orders from above".

Their situation is not unlike that of many Germans after the Nazi defeat in 1945. The case of six teenagers thrown out of the Carl von Ossietzky school in East Berlin last autumn for "anti-socialist" actions is one of many now being publicly aired under pressure of the growing oppo-

sition movement. The 16-year-olds were among 37 students who signed a protest letter against the annual military parade in East Berlin on the October 7 anniversary of the state's founding. The six refused to recant despite intense pressure from the school director, Mr Reiner Forner.

They were summoned to an assembly of all students who looked on in horror as Mr Forner called each of them forward and castigated them as

"enemies" of the socialist state and ordered them to leave the school. Today, Mr Forner is being massively criticised as a callous hardliner, typical of the party careerists who flourished over the past 40 years.

Mr Forner, however, said he acted only under "enormous pressure" from above. He was summoned to the Education Department after the protest letter and ordered by officials to "push forward" the situation to a conclusion. One of the officials, Ms Retrand Stier-

and, retorted indignantly that no pressure was put on Mr Forner who made his own decision.

Teachers at the school which is located in the middle-class suburb of Pankow note that the expulsion of the students was typical of the dogmatic educational system run by Mrs Margot Honecker, the Public Education Minister and wife of the East German leader. She stepped down shortly after her husband was forced to resign.

Opposition members say Ms Honecker, a trained telephone operator, was responsible for the exodus of "tens of thousands" of young East Germans who were subjected to the intolerant school system. But the name of East Germany's new leader, Mr Egon Krenz, is also frequently mentioned at the Ossietzky school. He was then politburo member responsible for security and is said to have argued a tough line against the students who were critical of the militarisation of East German life.

## E Berlin group seeks end to Communist Party role

By Leslie Collitt

EAST GERMANY'S maverick Liberal Democratic Party (LDP) shook the established Communist leadership by announcing it would introduce a bill to abolish the leading role of the Communist Party at a meeting of parliament tomorrow.

Mr Manfred Gerlach, the Chairman of the LDP, said a referendum should be held on electoral reform which would enable free elections to be held next year.

He predicted that the ruling Socialist Unity (Communist) Party (SED) could lose its majority. The LDP, long a trusted ally of the Communists, has shown growing independence in recent months.

SED officials said recently that the party might give up its leading role which is laid down in Article 1 of the constitution and merely describe East Germany as a "socialist state". SED strategists foresee

a coalition government with the four existing parties and (LDP) should the established Communist leadership by announcing it would introduce a bill to abolish the leading role of the Communist Party at a meeting of parliament tomorrow.

Only such an alliance would secure the rule of the badly weakened Party they believed. The small parties allied with the SED negotiated yesterday with the new Prime Minister, Mr Hans Modrow, to play a greater role in his government.

They demanded more than the two ministries being offered each of them. Mr Modrow, a reformer who took over the Government last Monday, wanted to slash the number of ministries from 40 to less than 30.

The Liberal Democrats were holding out for at least three ministries including the key justice post. Mr Siegfried Wittenbeck, the State Secretary in the Justice Ministry, signalled a wide-ranging reform of the legal system including political crimes.



A US soldier takes a closer look at Berlin's still-closed Brandenburg Gate

## Aid conditions underscored

By David Goodhart in Bonn

COMMERZBANK, one of West Germany's big three banks, said yesterday it was examining the possibility of opening a branch in East Berlin.

Meanwhile, Bonn has again stressed the tough conditions it was placing on economic aid for East Germany after a meeting of senior ministers, chaired by Mr Helmut Kohl, which has been preparing for the Chancellor's meeting next month with Mr Egon Krenz, the East German leader.

Mr Hans Klein, the government spokesman, said that concrete offers of aid were not likely to come at the first meeting. The three pre-conditions of

such aid were: free elections, parties, press and trade unions; the outline conditions for market-based economic reform; and free movement in both directions across the border.

But even without these conditions being met in full some stepping up of infrastructural aid is expected. Improvement of East Germany's creaking telephone system is expected to be one of the priorities for such aid, no doubt prompted by the difficulties that West German officials have had in getting through.

The ground of dispute between the main parties in Bonn is now shifting away

from the different emphasis they place on German unity to how strict the conditions for economic aid should be. Mr Hans-Jochen Vogel, Social Democrat leader, has warned against placing the burden too high and other leading figures in the party have said that it is quite wrong to make the introduction of a market economy a precondition of aid.

Mr Kurt Biedenkopf, a leading Christian Democrat, yesterday proposed that West German workers and employers should contribute one day's wages a year to a special solidarity fund for economic renewal in East Germany.

## Vatican urges prevention of AIDS

By Sari Gilbert in Rome

POPE JOHN PAUL the Second, yesterday urged up a three-day Vatican scientific conference on AIDS by urging renewed efforts to prevent the further spread of the disease and help care for those stricken with it.

The three-day conference organised by the Pontifical Council for Pastoral Assistance to Health Care Workers represented the first occasion in which the Holy See has formally and publicly addressed itself to the AIDS issue. But the meeting in the Vati-

can's Synod Hall, attended by more than 1,000 prelates, doctors, nurses and scientists from 85 different countries, produced no scientific breakthroughs.

Furthermore, it dramatised the differences between the Church's position and that of most lay organisations. Although there was little open dissent, some participants - including several AIDS victims - criticised the conference for a lack of real debate and openness.

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EUROPEAN NEWS

Earthquake in East releases cascade of loose talk in West

SOMETIMES POLITICAL leaders lose control of events, and then the people take over. Sometimes, political leaders lose control of their tongues, and then events take over. Right now, the situation in central Europe looks pretty chaotic. But sooner or later the political leaders will have to regain control both of their tongues and of events.

Shaken by the earthquake in East Germany, the West has been inundated by a flood of dangerously loose talk. Some have proclaimed that the reunification of the Germans is now inevitable, and merely waits on the good pleasure of the East Germans. Others seem convinced that East German membership of the European Community is equally inevitable.

many is internal reform, not reunification. The order may well be reversed in time, but for the moment, it is only in the West that it is constantly on the lips of political leaders and commentators: in the West German Christian Democrat party, out of fear of the extreme right-wing Republicans,

of the division of Germany has been embedded in the rival security systems of Eastern and Western Europe, and is thus an integral part of a geo-strategic balance which has avoided war for 45 years. Article 1 of the UN Charter puts self-determination in a broad context: "to develop friendly relations among nations based on respect for the principle of equal rights and self-determination of peoples, and to take other appropriate measures to strengthen universal peace."

automatically join the European Community. For starters, EC membership is restricted to democracies with a reasonable human rights record. Whatever Egon Krenz may promise now, real democracy will be a long time in gestation. Nor are market economies, another prerequisite, constructed overnight, as the Russian and Polish experience demonstrates.

conventional military threat, how can Nato's raison d'être and credibility fail to be questioned sooner or later? The Community faces no threat from events in Eastern Europe. On the contrary, its continuing vigour is a measure of the failure in the East, and its political cohesion as a purely civil power should be a major Western asset in addressing the problems of the East.

needs time to bring Mrs Thatcher round. The argument shows a touching faith in human perfectibility, and those who deploy it are obviously slow learners. Ten years have shown that Mrs Thatcher is not capable of being persuaded of anything, in a human sense; she can only be compelled by even more unpalatable alternatives.

IAN DAVIDSON ON EUROPE

and in France out of fear of the Germans. Western politicians only make matters worse when they appear determined to drive the question higher up the East German agenda, by claiming that reunification is merely a matter of self-determination for the East Germans.

One vote toppled Zhivkov in long-planned palace coup

By Judy Dempsey in Sofia

DETAILS ARE emerging of the shadowy events that led to the replacement last week of Bulgaria's veteran leader, Mr Todor Zhivkov, by the former Foreign Minister, Mr Petar Mladenov, in a palace coup that took three months of planning.

recovered since the 1984 campaign to assassinate his Turkish-speaking citizens, was in sharp contrast. Mr Mladenov had had to face fresh world criticism from the international community.

On October 24, in an angry telephone conversation with Mr Zhivkov, he offered his resignation. In a letter to the politburo, the central committee and the National Assembly, Mr Mladenov showed spectacular bravery. He accused Mr Zhivkov of bringing Bulgaria to ruin, by corruption and abuse of power.

WEU considers eye in space

By Jim Bodgener in Ankara

THE NINE members of the Western European Union have formally agreed to study the idea of a European satellite agency whose main purpose would be verification of any future agreement on Conventional Forces in Europe (CFE), writes Jim Bodgener.

Fierce contest to lead Turkish ruling party

By Jim Bodgener in Ankara

RIFTS IN Turkey's ruling Motherland Party (Anap) are only thinly papered over as it heads for an extraordinary congress tomorrow following the elevation last Thursday of Turgut Ozal to the post of President from Prime Minister.

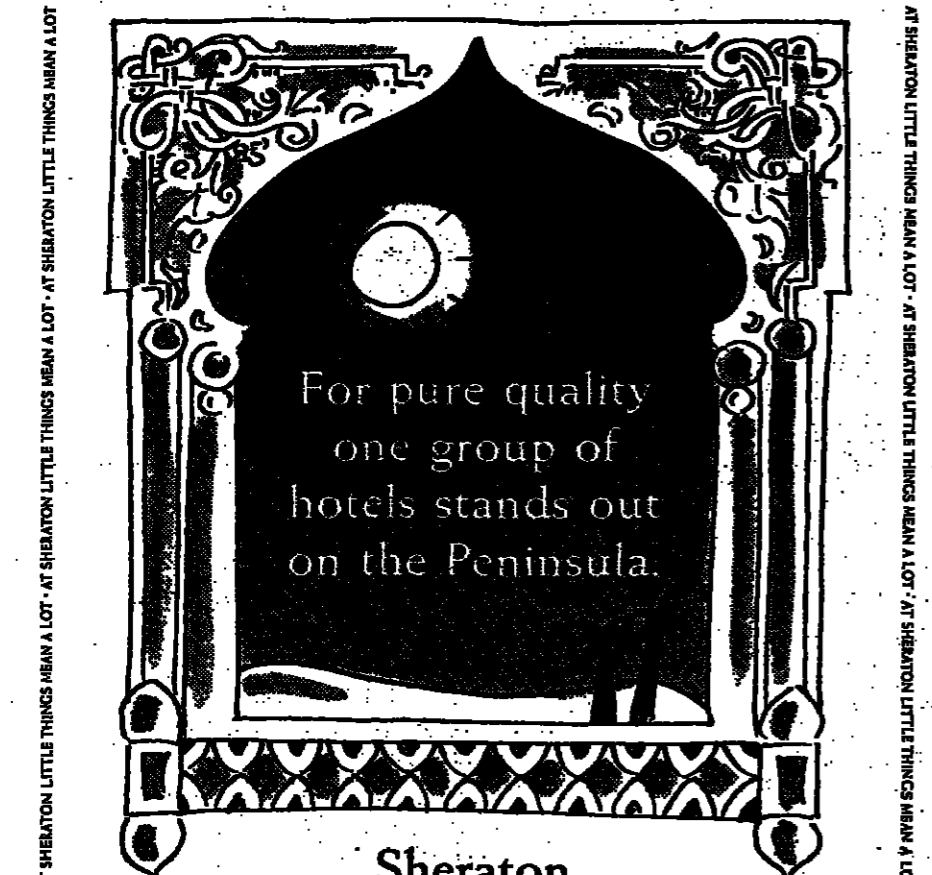
out of state ministries as consolation prizes, he is bidding for the chairmanship not only of the party but also of the cabinet, from which in the past he had been vetoed by the secular former President Kenan Evren.

But the two have parted since Mr Kececioglu traded his influence in the party for a state ministry in the cabinet, from which in the past he had been vetoed by the secular former President Kenan Evren.

Some liberals could also defect to Mr Guzel, disoriented at being passed over, and the pact of convenience struck between their candidate, Foreign Minister Mr Mesut Yilmaz, and Mr Tassar prior to President Ozal's inauguration.

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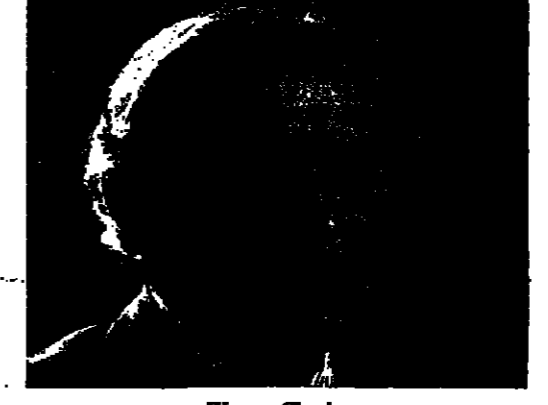
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THE VOICE OF SOUTH AFRICAN BUSINESS

SA has responded remarkably well to sanctions

Warren Clewlow, Chief Executive of Barlow Rand Limited and current President of the South Africa Foundation talks to John Spira, Finance Editor of the Johannesburg Sunday Star.



Warren Clewlow

Spira: For some years now, Barlow Rand has been South Africa's largest industrial group, with annual turnover in the region of \$25 billion. The most recent interim figures reflected per share earnings growth of 39 percent off a high base after three years of strongly advancing profits. What is the background to this achievement and can you see a growth rate being maintained in the year that lies ahead?

Clewlow: Barlow's success can be ascribed to several factors, among them that the group consists of clearly defined business units, companies and divisions; that its capital expenditure in recent years has been concentrated on grassroots and development projects reinforced by quality acquisitions; that exports have grown significantly; and that Barlow Rand possesses a remarkably high level of management expertise throughout the group.

In view of the measures taken by the authorities to slow domestic demand, I think it would be asking too much for the past year's growth rate to be maintained in the current year. Bear in mind, too, that large parts of the group are reliant on world commodity prices and many of these have been depressed in the past few years.

In a group with such varied and diverse interests as Barlow (spanning mining, industry and food), there will always be some parts that perform better than others. The trick is to turn around or eliminate those areas that consistently underperform and strengthen those business units that perform well. It's a strategy that we believe will ensure that we're looking further ahead to the medium and long term. I am confident that Barlow will outperform the markets in which it operates.

Spira: The performance of the Barlow UK subsidiary, J Bibby, has been disappointing. How do you view this company's prospects? Clewlow: Bibby has been disappointing over the past two years, though in relation to when we bought the company four years ago, its earnings have risen by about 80 percent. And when these results are converted from pounds into rands, the improvement is even more dramatic.

Bibby has had to be re-focused. There are two divisions which operate in industries which have problems - agriculture and paper. To overcome these problems we are pursuing policies which we believe will ensure that we are as good or better than the competition. Bibby has made key acquisitions in its Science Products and Mechanical Handling divisions and the benefits should soon come to fruition. We have also made some senior management changes, which should help the mainline along. Bibby has considerable cash resources and could, if an attractive proposition presented itself, make a significant acquisition.

Our approach is to apply to Bibby the principles which we know and understand and which have been singularly successful in South Africa. Hopefully, such a policy will produce the desired results and see Bibby return to an acceptable earnings performance.

Spira: Gold's lacklustre behaviour is bound to be causing headaches for the Barlow's gold mines. Just how serious are these problems? What's being done to overcome them? What is the outlook? Clewlow: Gold represents a relatively small part of the Barlow's mining portfolio and an even smaller segment of its total portfolio. Coal, base metals and platinum are much more important.

Barlow Mines has been managing its (marginal) gold mines for some time and the recent critical problems encountered by ERPM and Durban Deep did not materialise overnight. But while we anticipate the situation which has brought these mines to the brink of closure, the severity of the problem remains. And we fully appreciate that there is no short-term fix.

Some of our mines, such as ERPM, as has been pointed out, for some time, we worked out and closed within the next few years. In others, there is the possibility of a new lease of life, though at a cost. A decision as to whether or not that cost is justified will be taken in the light of the availability of capital, the gold price and, of course, local considerations relating especially to our employees.

In the short term, operating costs at our mines have been reduced as far as possible to lower their break-even horizons. Spira: Barlow has relatively recently entered the platinum arena. Do you have high hopes for this investment? Clewlow: Yes, we do have high hopes for platinum, since

In the future?

Clewlow: The SA Foundation has a good reputation for integrity and for holding balanced views on South Africa. As president, I have met a number of influential people and have used those opportunities both to listen closely to their views and to convey to them the reality of South Africa as I see it.

In general, I don't think attitudes have hardened. There are still those who have a closed mind on South Africa. However, I have come across many who are interested, will listen and are prepared to think about South Africa realistically.

I believe there is a more pragmatic view coming from the South African administration and in many ways that puts the ball back in South Africa's court - where it belongs. This means that South Africans must look at themselves more realistically and approach their problems more constructively than they have in the past.

Spira: Since Barlow's activities are linked to the underlying economy, how do you view South Africa's outlook - politically and economically - against the background of the newly-elected government, high inflation, a weak currency and an inadequate economic growth rate? Clewlow: South Africa is entering a new era of realism. Real issues are more immediate now than ever before.

I believe that a consensus is building around the centre platform of a negotiated future. The fringe, both left and right, look like they won't make it to the table. There's too wide a divergence of views and disagreement over the methods to be adopted to reach compromise.

But in spite of such polarisation, I see a growing consensus in between the extremes over common goals - goals comprising a non-racial democracy that blends the best of a private enterprise, free market economy with compassion for the needy.

The challenge that lies ahead is to discover how to reach those goals without South African society tearing itself apart. Economic capability and political change must go hand in hand. The one cannot proceed for long without the other. At present, the lackluster economy is, if anything, holding back political change, making the efforts of those who see sanctions as a means of hastening change rather counter-productive.

Spira: What are the prospects of South Africa meeting the onerous deadlines on its foreign debt repayments? Clewlow: The South African Reserve Bank has always been capable and responsible, so I've no reason to doubt that it will handle the rescheduling negotiations competently.

South Africa's debt represents a relatively small proportion of the country's GNP, with the result that it should be well able to repay its loans, given any reasonable schedule.

At the same time, the loan obligations place a constraint on the economy in the sense that the balance of payments must remain in substantial surplus, thereby placing pressure on interest rates, exports and the exchange rate of the currency.

The real tragedy is that any other country doing what South Africa is doing would be running a deficit in the current account of the balance of payments and offsetting that deficit with investment from abroad. In other circumstances, South Africa would be a prime investment opportunity. It is foreign investment that we need to accelerate change. It's a great pity that the world is blind to so obvious a solution.

BARLOW RAND LIMITED P.O. Box 78248 SANDTON 2046 Tel No. (Johannesburg) 804-9111 Fax No. (Johannesburg) 802/835



OVERSEAS NEWS

# Everyone is a loser from Australian pilots' dispute

Chris Sherwell reports on the 13-week pay row

IN MOST industrial disputes, it is customary to find compromises rather than winners and losers. This is especially true in Australia, where decades of confrontation have produced a highly legalistic arbitration system.

What, then, is one to make of the dispute involving the country's domestic airline pilots? It is now in its 13th week. Not only has there been no compromise. Wherever one looks, one finds only losers.

The two principal domestic airlines are losing vast sums of money. The pilots have lost recognition of their union and a large number of jobs. The arbitration system has lost credibility. And the Labor Government has lost its industrial relations touch.

As if that was not enough, full services will not return before next year and the current Band-Aid system remains weak. Travel-related businesses are hurting badly. The economy, and the country's reputation, have suffered.

The latest focus of attention is the Victorian Supreme Court where Ansett and Australian Airlines, together with the freight group Ipec, are suing the Australian Federation of Airline Pilots for damages inflicted in pursuit of its 29.5 per cent pay claim.

It was that claim, lodged in late July, which set the conflict on an escalating spiral. The airlines - conspicuously backed by Mr Bob Hawke, the Prime Minister, and the Australian Council of Trade Unions - rejected it and insisted the pilots accept national wage guidelines permitting 6 per cent increases with productivity offsets.

The 1,650 pilots spurned the guidelines, demanded direct negotiations and restricted their work to 8am-5pm. The airlines reacted by seeking cancellation of the pilots' industrial agreements by the Industrial Relations Commission, the principal arbitration body.

When the pilots refused a Commission order to resume normal working, it cancelled the agreements. The airlines then initiated legal action, provoking the pilots to resign en masse, grounding all domestic flights.

As the travel crisis mounted, the Government acted, setting extraordinary precedents. It relaxed curbs on foreign airlines carrying domestic passengers, encouraged the hiring of

foreign aircraft and pilots, ordered the Air Force into service and compensated the two airlines for not laying off staff.

With the airlines still struggling, the Commission would arbitrate the dispute, only to see the pilots reject the plan. Plainly irritated, the Commission decided to recognise new contracts the airlines were offering to freshly-recruited pilots.

Ironically, these offered increases of the very magnitude the pilots sought in the first place. The difference was far less attractive, and the large productivity gains they afforded the airlines meant they would need far fewer pilots.

The pilots have since weakened, offering to return on previous conditions pending negotiations, and dropping their pay claim. The airlines, pressing ahead with their rebuilding efforts, have rejected both offers.

So intense is the battle, propaganda has become a clearly far short of meeting

## The two principal domestic airlines are losing vast sums of money

pre-dispute demand, but it is rising. Ansett and Australian Airlines have plainly failed to re-hire many of their pilots and gone elsewhere, mainly abroad. And their former employees are either sitting tight, shifting to foreign airlines or opting out altogether.

According to Mr Hawke, there is no longer an industrial dispute because events have technically removed the pilots' Federation from the scene. But for air travellers and suffering businesses his claim is absurd. Indeed, of the parties involved - pilots, airlines, Commission, the trade union movement and the Government - not one has emerged with honour.

Take the pilots. Long used to winning what they want, their strategy anticipated a strike. Their claim, given their average pay of \$50,000 (\$40,040) a year and extravagant working conditions, was for an increase close to the average Australian worker's annual income. And their inflexibility was stun-

# Exchange comeback for HK broker

By John Elliott in Hong Kong

MR Philip Wong, a prominent Hong Kong stockbroker barred by the colony's Government a year ago from standing in stock exchange council elections, has this week been elected one of the council's two vice-chairmen.

Six out of 15 elected seats on the council, which was reconstituted after the 1987 world markets crash, have been up for re-election because one-third are rotated every year. The voting has not significantly changed the balance of the council which is heavily dominated by local Chinese.

Inquiries after the crash led to legal action being initiated against Mr Ronald Li, the former chief executive of the Hong Kong Stock Exchange, and other senior officials. This action is still pending.

When the reconstituted council was elected a year ago, the Government made it clear to nine members of an interim management committee, including Mr Wong, that they should not allow their names to go forward because they might be involved in some way in the legal action.

Mr Wong, 50, proprietor of Tai Cheng, a local stockbroker, was vice-chairman of the management committee which ran the exchange between the last and this year's elections. He is regarded as an expert in stock market computerisation and believed to have been the only one of the nine to decide to stand this year. His candidature was cleared by top Stock Exchange executives who have taken over voting of candidates from the Government.

Sir Q.W. Lee, chairman of the Hang Seng Bank, was re-elected chairman and Mr Tony Fung, of Sun Hung Kai Investments, was elected as the other vice-chairman.

But in the muddy streets of Ein Helweh camp, in Sidon, guerrilla fighters and ordinary Palestinians have had something else to worry about besides the fate of the PLO's year-old peace initiative: a bitter campaign of assassinations between Mr Arafat's mainstream Fatah movement and smaller extremist groups, in which nearly 200 people have been killed.

Ein Helweh, which houses 100,000 Palestinians, is home both to the largest concentration of refugees in Lebanon and the biggest contingent of Fatah guerrillas. Everything that happens within the Palestinian movement has an immediate and sometimes violent effect in Ein Helweh. Thus a power struggle involving extremist Palestinian groups has played itself out in the camp.

Apart from Fatah, the struggle involves the nationalist Fatah Revolutionary Council (FRC) led by Sabri al-Banna, better known as Abu Nidal, and two pro-Syrian groups,

# Gandhi aide threatened

By K.K. Sharma in New Delhi

THE Bofors scandal over payoffs by the Swedish arms company for a \$1.2bn contract to supply India with howitzers took an unusual turn yesterday when Mr N. Ram, associate editor of the Hindu of Madras, issued a notice to Mr Anand Sharma, the Congress party spokesman. Mr Ram has demanded a retraction from Mr Sharma of the charge that documents published by him on the Bofors deal were forged.

On the basis of the documents, Mr Rajiv Gandhi, India's Prime Minister, was alleged to have been directly involved in the payoffs.

Mr Sharma, whose denial of the charge has put him at the centre of the storm over the Bofors affair, has demanded a retraction unless he withdraws his charge against Mr Ram within two days.

The exchanges show that the campaign for the elections, starting on November 23, is becoming more bitter.

# Angry Egyptians return from Iraq

Egyptian workers flooding home from Iraq said on Wednesday they had been humiliated, beaten and swindled and left in fear of their lives. Reuter reports.

"Egyptians dying there are not dying natural deaths," said Ahmed Abdel Malek Maharmad, a spokesman for workers who spent 13 months in Baghdad. There has been no first-hand confirmation that Iraqis in Iraq were the target of systematic attacks.



Masked youths unfurl the PLO flag during a demonstration in East Jerusalem yesterday

# ANNIVERSARY OF PALESTINIAN STATE DECLARATION Assassinations plague Fatah

By Lara Marlowe in Sidon, Southern Lebanon

PALESTINIANS in the refugee camps of southern Lebanon have this week been staging torch-burns to mark the anniversary of Yasser Arafat's declaration of an independent Palestinian state on November 15, 1988.

But in the muddy streets of Ein Helweh camp, in Sidon, guerrilla fighters and ordinary Palestinians have had something else to worry about besides the fate of the PLO's year-old peace initiative: a bitter campaign of assassinations between Mr Arafat's mainstream Fatah movement and smaller extremist groups, in which nearly 200 people have been killed.

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Apart from Fatah, the struggle involves the nationalist Fatah Revolutionary Council (FRC) led by Sabri al-Banna, better known as Abu Nidal, and two pro-Syrian groups,

Saiga and the Popular Front for the Liberation of Palestine General Command (PFLP-GC). The FRC and the other two factions have not participated in the PLO in recent years and Abu Nidal's group has a history of assassinating pro-Arafat Palestinians.

Fatah officers in Sidon say that only 10 of their leaders have been killed over the past six months. But as many as 175 FRC members died, mostly in the Lebanese camps of Ein Helweh, Rashidiyah, Baddawi and Nahr el-Bared - by order of their own leader Abu Nidal.

Some PLO officials say this is a conservative estimate. "The FRC claims it has killed 175 in Lebanon and Libya," said Mr Samir Rabeh, leader of the Marxist Democratic Front for the Liberation of Palestine in Sidon. "but they actually killed even more than they admitted. Many of those they killed they later tried to cover up by saying they died in an Israeli air raid."

"The FRC is not really a political organisation," said an official from a left-wing Palestinian group within the PLO. "They are little more than hired killers. They have amassed many millions of dollars by carrying out contracts." The killings appear to indicate serious disarray within

Abu Nidal's group, perhaps reflecting a steady abating away of support from radical Middle Eastern states.

Mr Zeid Wehbe, the PLO's Sidon-based spokesman in Lebanon, said: "We open our arms to any Palestinians who want to come back to the PLO. The FRC were with us. Then they went to Syria, until the Americans asked Damascus to kick them out. Now they are with Iran, Hezbollah and Moussem Gadafi [the Libyan leader]. But three weeks ago Gadafi declared that he is against them too."

Col Gadafi was allegedly disgraced by reports that Abu Nidal murdered 30 leaders of his movement and buried them in cement in his garden in Tripoli. If the FRC is expelled from Libya, the group's only remaining bases will be in the Palestinian camps of Lebanon.

Mainstream Palestinians have not been slow to capitalise on the group's problems.

Now PLO officials express the hope that the assassinations may be ending. In the camps, PLO supporters are more concerned with the Palestinian uprising in the Israeli-occupied West Bank and Gaza Strip and with Israel, US and Egyptian peace proposals which they say deny them statehood.

# Israelis seal off Gaza Strip

By Hugh Carnegie in Jerusalem

PALESTINIANS celebrating the first anniversary of their self-declared state in the West Bank and Gaza Strip yesterday could not escape the reality of Israel's continued unending rule over the territories it captured in the 1967 Six Day War.

Gaza, where an Israeli soldier was shot dead on Monday, was sealed off from Israel and refugee camps placed under curfew. Curfews were also imposed on a number of West Bank centres as the Israeli army sought to prevent widespread demonstrations called for by the underground leadership of the PLO.

A number of demonstrations and celebrations were reported on Tuesday night and yesterday with residents singing songs, marching and waving pictures of Mr Yasser Arafat,

leader of the Palestine Liberation Organisation. A youth was shot dead in one West Bank refugee camp when marchers clashed with troops, adding to the intifada death toll which now stands at more than 750.

The Palestine National Council - or parliament-in-exile - declared the occupied territories an independent state at a meeting in Algiers a year ago yesterday, marking a significant point in the PLO's acceptance of the so-called "two state solution" under which a Palestinian state would co-exist with Israel. It remains a shadow state which Mr Yitzhak Shamir, the Israeli Prime Minister, says will never be allowed to become reality.

But Mr Faisal Husseini, a senior Palestinian leader in Jerusalem, expressed optimism yesterday that political prog-

ress would be made in the next year. He said the first year of the intifada, which began 23 months ago, was a year in which Palestinian opinion was won round to the two state solution idea. The second year was a year of diplomatic initiatives by all sides in which the struggle for the Palestinians - yet to be resolved - was to establish the PLO as their accepted representative.

"I believe that within the third year you will see the start of negotiations between the Palestinians and the Israelis," he said. The intifada would go on in the meantime, but he added that the leadership would have difficulty controlling demands for more violent methods if the political process did not yield results soon.

# Kaifu plumbs the depths of deprivation

By Ian Rodger in Tokyo

IT has become a truism that although Japan is the richest country in the world the Japanese people still live in relative squalor in houses the size of rabbit hutches unconnected to sewers.

But who would have thought this contrast between public wealth and personal deprivation would extend even to prime ministers?

Early this week, it emerged that the apartment in Sori Kantei, the Prime Minister's official residence in central Tokyo, is overrun with cockroaches and lizards. In the bathroom, the water from the taps comes out in a rusty colour and the water from the shower suddenly changes from hot to cold.

The residence, it turns out, has not been renovated since it was built in 1927, indicating that dozens of prime ministers have tolerated these squalid conditions in typical Japanese stoic style.

In fact, things are probably not as grim as that. Most prime ministers have tended to live in their own sizeable homes in Tokyo rather than in the Sori Kantei and commute to work every day. However, Mr Kaifu, a relatively minor politician before he was catapulted into the Prime Minister's office last summer, lived with his family in an apartment in a Tokyo block of flats.

For security reasons, this turned out to be inconvenient and he was pressured into moving into the official residence.

He soon began complaining about the condition of the apartment and this week the Government reluctantly agreed to do something about the plumbing, but nothing else.

Mr Kaifu is increasingly confident that his tenure will be a long one. Taxpayers in other countries, resentful of their money being used for redecorating their leaders' official residences with every change of administration, might see it as another example of the Japanese getting their priorities right.

# Assassinations plague Fatah

By Lara Marlowe in Sidon, Southern Lebanon

PALESTINIANS in the refugee camps of southern Lebanon have this week been staging torch-burns to mark the anniversary of Yasser Arafat's declaration of an independent Palestinian state on November 15, 1988.

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# Demonstrators back S Korean general

By Maggie Ford in Seoul

SUPPORTERS of a controversial hard-line former general linked with a massacre by the military in the South Korean city of Kwangju, yesterday staged a mass rally in protest at the reformist leadership of President Roh Tae Woo.

About 10,000 people came out on the streets of the provincial city of Yeosu, home to South Korea's military leaders for the past 30 years, in support of Mr Chung Ho Yong, a former general.

Mr Chung, now a ruling party member of the National Assembly, is accused by the opposition of being responsible for a massacre by the military in provincial city of Kwangju in 1980. He has also been under pressure from inside his own party to resign his parliamentary seat.

Both the ruling party and the opposition have pledged that they intend to clear up the legacy of the former regime, led by the then President Chun Doo Hwan, before the end of the year.

The opposition has demanded that Mr Chun, at present in exile in a remote Buddhist monastery, must testify to parliament about his actions.

Last year the former president apologised for his misdeeds and repaid accumulated funds to the state.

Yesterday's rally has heightened concern in the ruling party that a split may occur between hardline and reformist groups. Party leaders in Seoul asked local officials to boycott Mr Chung's rally without success.

He has strongly resisted calls to resign and has mobilised support within the party, especially from the Soong region, arguing that he should not be made a scapegoat for others' decisions in the past.

# Sri Lankan defence spending up

SRI LANKA'S Prime Minister yesterday presented a cost-cutting budget for 1990 that aims to rebuild an economy shattered by a civil war, Reuter reports from Colombo.

Mr Dingiri Banda Wijetunge, who is also finance minister, announced a wage rise for public servants and reduced taxes for lower-income people. The budget increased taxes and duties on luxury imports and cars.

Defence spending, mainly to fight left-wing rebels, was given an extra \$60m from 1989 levels. But disruptive activities by rebels had been "largely brought under control," he claimed.

# Nujoma seeks deal with rivals

By Paul Waldmeir in Windhoek

MR Sam Nujoma, the man most likely to become independent Namibia's first president, yesterday stressed his desire to co-operate with rival political parties in drawing up the country's independence constitution.

"We have no intention of imposing our views on anyone," Mr Nujoma told a press conference, his first since the results of Namibia's pre-independence elections were announced on Tuesday night.

The elections, which took place under United Nations supervision last week, gave Mr Nujoma's party, the South West Africa People's Organisation (Swapo), 41 seats in the 72-seat constituent assembly, which is due to begin drawing up a constitution for Namibia next week.

Mr Nujoma's chief political rivals, the Democratic Turnhalle Alliance (DTA), which collaborated with Pretoria in the apartheid era, and the United Democratic Party (UDP), which gained a surprisingly large number of votes, giving them 21 assembly seats.

Swapo officials said yesterday that they were considering



Nujoma: seeking widespread agreement on new constitution

Swapo within the other parties, including the DTA," said one senior official at Swapo headquarters.

Swapo's director of research, Mr Peter Katjavivi, predicted that a constitution could be adopted swiftly - perhaps by the end of the year - adding that differences between the parties on issues of constitutional principle were not very large.

Under a UN-sponsored peace plan for the territory, Namibia will become independent of South Africa once a constitution has been adopted, with April 1, 1990 set as a target date.

Mr Katjavivi said he expected Swapo's constitutional proposals to include a commitment to multi-party democracy, a bill of rights and an independent judiciary.

He added that he expected the constituent assembly elected last week to become Namibia's first parliament without further elections being held, meaning that Swapo will effectively hold a majority in Namibia's first government.

# Starvation looms as civil wars once more engulf the Horn

Peaceful solutions to strife in Ethiopia, Sudan and Somalia are as distant as ever, writes Julian Ozanne

IT is starting all over again. Military build-ups, aggressive rhetoric, suspension of life-saving emergency food flights, shipments of foreign arms and the looming spectre of mass starvation.

The embattled Horn of Africa, where civil wars have ebbed and flowed for 28 years, is again being plunged into cataclysmic civil upheaval following the news last week that both Ethiopia and Sudan are preparing for full-scale military campaigns against rebel groups.

After four months of an uneasy ceasefire and abortive peace talks, Sudan's six-year-old civil war has exploded as the rainy season comes to an end. The rebel Sudan People's Liberation Army shelled and overran the border town of Kurmuk 10 days ago and the Government responded by bombing the rebel town of Yirol, vowing to crush the SPLA by the end of the year.

Fighting has been reported this week around Umm Doga, on the Ethiopian border, and the garrison town of Rumbek, on the Juba-Wau road.

Relief aircraft, a vital lifeline which has kept many thousands in southern Sudan alive in the last six months, sit idly on the tarmac at



has pushed demoralised government troops into the garrison town of Desse, 233km north of the capital Addis Ababa.

President has naturally considered non-negotiable. But rebel suspicions that the Government has agreed to talks to buy time have been bolstered by hostile statements made by President Mengistu last week.

"The arrogant campaign to dismember the country... has reached an alarming stage," President Mengistu told his central committee when he called for an all-out national mobilisation against the "treacherous" rebels.

Recent events in Somalia, where urban riots, mass defections from the army, open class warfare and civil war in the north and south has shaken the crumbling 20-year dictatorship of President Siad Barre, completes the grim picture of the Horn of Africa disintegrating into fratricidal bloodshed and economic decay.

A successful military coup in Sudan in June, an attempted coup in Ethiopia in May and army mutinies in Somalia have revealed extensive discontent in all three military establishments. Diplomats and political observers throughout the Horn describe all three governments as "unstable and fluid" and "ripe for change".

Despite the constant diplomatic

overtures and attempts at peace talks none of the civil wars shows signs of early resolution. Years of political dictatorship, obsessive centralisation of power and decision-making and uncompromising ideological positions have left basic problems unsolved. Foreign intervention has often exacerbated the conflicts by injecting heavy-duty weaponry into already explosive situations.

The economic impact of the wars has been devastating. Rampant inflation, black marketeering, destruction of infrastructure and the steady slide into further impoverishment is an unrepentant pattern across the region. Aid projects worth millions of dollars have been destroyed, agriculture abandoned and industry gutted.

When President Mengistu announced his all-out mobilisation last week he also told the country that development projects for the 1989-90 budget would have to be scrapped to free more resources for the war effort.

Without a fundamental change of attitudes on all sides in the civil wars peace talks are going to remain stalled. In Sudan the issue of fundamentalist Islamic law and a secu-

lar constitution which have dogged past negotiations continue to present a stumbling-block to peace between the mainly Moslem north and the mainly Christian south. Gen Omar Hassan al-Bashir, who seized power in June, has emerged just as much an Islamic fundamentalist as former Prime Minister Sadiq el-Mahdi. His offer of secession for the south, an old Islamic proposal, has further alienated the rebels.

In Eritrea rebels have been fighting the Government for 28 years over demands for secession or autonomy, peace talks, due to resume in Nairobi later this month, have got bogged down on procedural issues.

The problems of credibility and trust between rebels and governments, particularly in Ethiopia and Somalia have further hampered peace overtures. Most observers recognise that, even with real commitment and enthusiasm, negotiations - as in Angola and Namibia - will be long and arduous.

Given the fluidity of the military, political and economic situations in all three countries, the chances of any of the present regimes surviving that long, even with a fundamental change of heart, is unlikely.



AMERICAN NEWS

Arthur Young executives deny obstruction

By Peter Riddell, US Editor, in Washington

SENIOR executives of Arthur Young, the leading accountancy firm now merged into Ernst and Young, have denied obstructing a US Securities and Exchange Commission inquiry into the affairs of the now collapsed Lincoln Savings and Loan.

accountancy firm returned documents covered with a stamp which made crucial sections unintelligible or accompanied by a claim that they were copyrighted and could not be copied by the SEC.

Mexican deficit 'to fall'

By Richard Johns in Mexico City

PRESIDENT Carlos Salinas would imply one of more than has promised that Mexico's public investment next year would recover to the highest level for eight years, and that the public deficit would be the lowest for 20 years.

Brazil votes in big step towards democracy

By Ivo Dawson in Rio de Janeiro

BRAZIL'S voters went calmly to the polls yesterday to vote in the first round of the country's first presidential election outside Congress for 25 years, and its first ever with suffrage extended to illiterates.

The election establishes the country, with its 82m electors aged 16 and up, as the world's third largest democracy.

On December 17, the transition to full democracy, after 21 years of military rule which ended in 1964, will be complete when voters choose a new president from the two front-runners in yesterday's poll.

In all, 21 candidates were contesting the first round, though only four were thought to have a real chance of reaching the second.

All the opinion polls agree that Mr Fernando Collor de Mello, a 40-year-old former governor of the tiny north-eastern state of Alagoas and seen as on the centre right, will go through with between 25 and 30 per cent of the votes.

In April, he shot from obscurity to the top of the ratings on promises to tackle Brazil's social inequalities and root out government corruption.

Joisting behind him for second place are two socialists - Mr Leonel Brizola, a veteran politician and former governor of two states, and Mr Luis Inácio Lula da Silva, who came to prominence through trade union leadership and was running for the Workers' Party.

The polls bracket them on about 15 per cent.

The last serious contender for the run-off is Senator Mario Covas, a social democrat and former mayor of São Paulo, Brazil's most productive city, whose support has improved in recent days.

One of these four looks certain to inherit the seals of office from President José Sarney on March 15, as well as a profound economic crisis.

The electoral authorities expect a preliminary result to the first round within 48 hours of the polls closing.

Voting is obligatory for Brazilians over 18, and optional for those aged 16 to 18.

Piloting Argentina's economic reforms

Gary Mead in Buenos Aires speaks to the central bank governor

MR Javier Gonzalez Fraga generally shuns the limelight, though that will be difficult in his relatively new post of governor of Argentina's Central Bank.



Javier Gonzalez Fraga: commitment to structural changes

As the country's currency plunged during the first half of this year from 17 australs to 650 australs to the dollar, the previous incumbent (Mr José Luis Machinea) came under more fire than the average Spitfire pilot in the second World War.

Mr Gonzalez Fraga was lifted from relative obscurity as an economist and private consultant by President Carlos Menem, when he took over the reins of government in July, five months earlier than planned. That month, Argentina's sick economy crawled towards the cemetery as inflation reached 196 per cent for the month.

Since then the fever has abated but the disease remains. Inflation is now down to a merely worrying monthly 9 per cent. The austral has stabilised, though there are strong arguments that it is over-valued. The news is not wonderful, but once again Argentina's economy has made a familiar deathbed recovery and gained a few months' respite.

How that respite is used depends largely on a handful of individuals, including Mr Gonzalez Fraga. For the moment he appears to be part of a new breed of economically sophisticated political appointments in Argentina, responsible as they are to the government.

For the moment he is mutely optimistic, thanks to a perceived determination in the boss, President Menem, to make these reforms stick. Gonzalez Fraga illustrates that through an anecdote about the uncrowned king of Bolivia, the Harvard-based economist Jeffrey Sachs. Sachs is widely credited with having stamped out Bolivia's hyper-inflation in 1985, through the simple remedy of suggesting that the Government refused to spend what it did not have.

When Sachs came to Argentina (in July) he met Menem. He told Menem that Argentina must make people pay their taxes. When Menem heard the English word 'taxes' he added in Spanish 'y cárcel también' - and prison too. For an Argentine President to start talking about prison for tax evaders is little less than miraculous.

By previous Argentine standards Menem's cabinet has worked fast in the 3 1/2 months since taking office. As yet there is still only talk of putting tax evaders behind bars.

but it is the kind of talk which has brought Argentina back into the fold of the International Monetary Fund (IMF). The IMF got its fingers badly burnt with the Alfonsín Administration; it has tied the Menem government to an extremely tight set of fiscal and monetary targets.

The new letter of intent with the IMF "has already been signed," says Mr Gonzalez Fraga. "It has been received by the IMF whose board will decide on it in the coming month. I expect the first disbursement, of between \$55m and \$230m, in the last two weeks of November."

The total IMF stand-by agreement is for \$1.4bn. In the letter of intent Argentina agrees to reduce its fiscal deficit from the current 16 per cent of Gross Domestic Product to 1.95 per cent of GDP for the whole of 1990. Isn't that something for a country which is just escaping from hyper-inflation? Mr Gonzalez Fraga radiates confidence.

"The reduction in current expenditure is not too ambitious. What is very ambitious in terms of the fiscal deficit is that it has to be turned around into a fiscal surplus of around 5 points of GDP. That is achievable through a much better collection of taxes and from the proposed privatisations."

One of President Menem's most optimistic drives is to jet-

tison the state of a number of loss-making companies, though as yet no official figures giving expected income have been published.

Besides the macro-economic reforms currently under discussion are less spectacular but arguably as important tinkering with the state's financial bodies, such as Mr Gonzalez Fraga's effort to make the Central Bank autonomous and much freer from political manipulation.

"In the past the Central Bank has been subject to considerable political pressure, to give re-discounts, preferential exchange rates and rates of interest to different borrowers. That has been a source of inflation. We are about to reform the Central Bank's charter and introduce new guidelines for its activities. Basically it means that the Governor of the Central Bank will have greater political immunity, so that he can say 'No' to governors of provinces, Congress politicians or even to other members of central government or the private sector, to cut down the printing of money. This obviously is not enough, but at least it consecrates the principle of independence, by making it law."

If Mr Gonzalez Fraga speaks for President Menem's economic aims then perhaps even foreign commercial banks, who hold much of Argentina's debt, have some cause for celebration.

"We are requesting from them an understanding that it is not a priority for us to cancel our arrears (currently put at \$4.5bn) in the short run and with token payments, because that would only weaken the possibility of the consolidation of stability."

"In February we will try to go into an extended fund facility with the IMF. With that, a much clearer scenario of a 3-year agreement with the Fund, we will face the debt with the commercial banks. Meanwhile, we have to tackle the question of arrears with the banks because we don't want them to believe that we are indifferent to the building up of arrears. This stability is precarious and it should not be weakened with anticipated payments ahead that will not be funded with the genuine resources of a fiscal surplus."

Bolivia declares siege to break strike

THE three-month-old government of President Jaime Paz Zamora in Bolivia declared a state of siege yesterday and rounded up hundreds of people in an attempt to end a teachers' strike which has led to clashes with police, AP reports from La Paz.

At least 700 teachers and labour leaders were arrested and many of them flown to three detention camps in the northern jungle provinces, said Mr Raúl Loayza, Under-Secretary of the Interior.

Three leaders of the teachers' union who were in critical condition from a 24-day hunger strike were taken to private clinics in La Paz for intensive care and were out of danger, he said.

The government order expands police powers and allows official curbs on public meetings. The coalition government said it had acted to guarantee peaceful local elections next month. The decree permitted political party campaigning for the poll on December 3.

The move came a day after salary negotiations between the government and the Union of Education Workers, representing the 80,000 state teachers, had broken down.

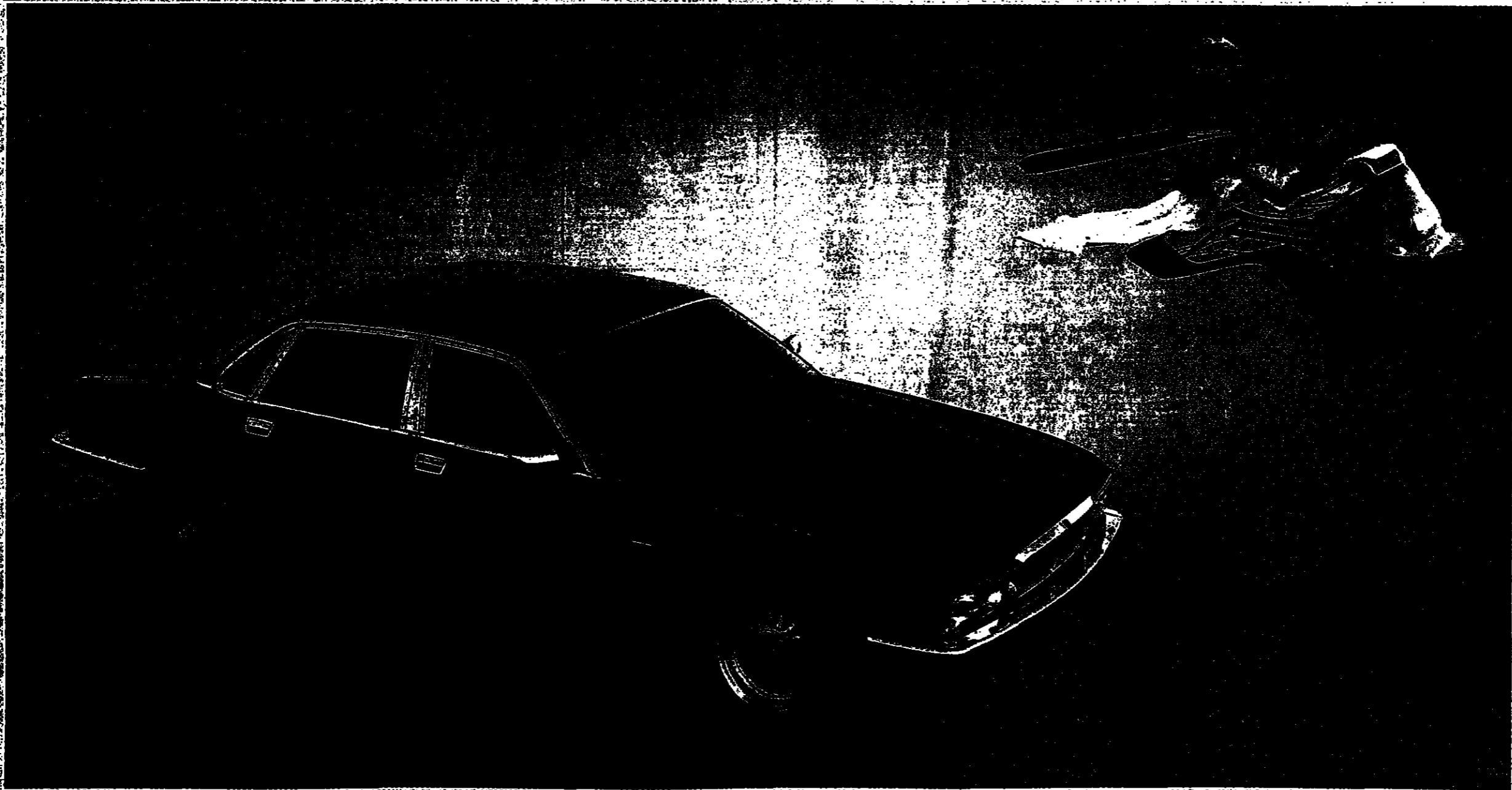
There have been several confrontations between rock-throwing teachers, students and police, who used tear gas to disperse protesters.

The teachers are demanding a bonus equivalent to \$103 to compensate for increases in the cost of living. They earn an average of \$75 a month. The national minimum monthly wage is \$25.

The decree announcing the three-month state of siege said: "A group of leaders of the teachers' union had unleashed an illegal hunger strike creating a climate of social unrest with demands that the state cannot attend without risking the economic and financial stability of the country."

"The hunger strike is being used by certain political groups for the purpose of interrupting the peaceful coexistence of the country and endangering the democratic stability," it added.

The state of siege allows police to arrest and hold someone without charges for 48 hours without a judicial order.



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## WORLD TRADE NEWS

## Friendly climate aids US-Soviet talks

By Nancy Dunne in Washington

THE CURRENT high-level talks between US and Soviet officials aimed at normalising trade relations are being held in a hospitable climate created by developments in Eastern Europe.

The US-USSR Joint Commercial Commission is expected to lay the groundwork for negotiations of a broad trade and economic accord to replace one abandoned in 1975.

At this meeting, the two sides are to discuss a range of bilateral trade issues, review progress in Soviet economic reforms and consider ways to expand the bilateral business relationship. The talks are being led by Mr Robert Mosbacher, the US Commerce Secretary, and Mr Konstantin Katushev, Soviet Minister of Foreign Economic Relations.

President Bush is being urged to strengthen US-Soviet trade ties to provide US support for perestroika. Mr James Giffen, chairman of the Mercator Corporation and former head of the US-USSR Trade Council, last week said that the Soviet legislature was expected to approve a law codifying a liberal emigration law in time for the summit.

The legislation is the only remaining obstacle to a presidential request for waiver of the Jackson-Vanik Amendment, which has for 15 years had tied most-favoured-nation (MFN) trade status to Soviet emigration policy.

President Bush promised last May to grant a waiver when the new law is enacted, and he may well act just prior or during the summit next month in

Malta. The Administration is also being urged to negotiate investment protection and tax treaties and to grant short-term credits for food sales.

The US farm lobby is pressing for normalisation of trade relations. US-Soviet talks for a new long-term grain agreement are scheduled to begin in Moscow early next month, and to emphasise the importance of the larger trade agreement which will play in the Long Term Agreement (LTA) talks, the Soviets' top two food-buying officials have been included in the current discussions.

In 1988 the US tried and failed to get Moscow to agree to higher levels of minimum grain purchases and to expand the LTA to other products. Mr Steven McCoy, president of the

North American Export Grain Association, has said that a waiver of Jackson-Vanik could "eliminate the issue of discrimination" in the LTA talks.

In the short-term, a waiver of Jackson-Vanik, which would still require yearly renewals, is not expected to provide more than a political and psychological lift for Mr Mikhail Gorbachev, the Soviet leader. He needs permanent MFN trade status, which would sharply lower tariffs on Soviet products and encourage investment in export-oriented ventures.

Permanent MFN status is sharply opposed by conservatives, who fear it is a forerunner of expanded strategic trade and long-term trade credits. Here, the Administration is likely to move slowly with Bushian "prudence."

## US, Japan seek deal on construction charges row

By Stefan Wagstyl in Tokyo

THE US Government and 140 Japanese construction companies are trying to negotiate an out-of-court settlement of a dispute over allegations of rigging bids and overcharging for work on US military bases near Tokyo.

The two sides are attempting to reach agreement in order to avoid a prolonged legal battle over the US's claims for damages from the building companies. The US originally demanded about ¥15bn (£65m), but reports in Japanese newspapers said the settlement could be ¥5bn.

An executive at a Japanese construction company said the two sides were trying to reach agreement by tomorrow. A US embassy official confirmed that talks were being held by staff from the Department of Justice.

The US demand arises from work carried out in 1984-87 when companies allegedly arranged bids at unfairly high prices for work on US military bases.

© Fujitsu and NEC, two Japanese electronics companies which ran into public criticism for making bids of ¥1 for public sector computer contracts worth millions of yen, have presented reports to the authorities of steps taken to make sure they do not make unreasonably low bids again.

The two companies, which have already apologised for their actions, told the Ministry of International Trade and Industry, they would increase checks made by their head offices.

## Airbus unveils deal with Aeroflot

The European consortium Airbus Industrie said it had a preliminary agreement with the Soviet state airline Aeroflot covering five firm orders for Airbus A-310 airliners, with options on a further five. Reuter reports from Paris.

A banking source in Paris said the preliminary agreement, or reservation, was dependent on the Soviet airline obtaining bank financing for the purchase.

## Africa ill-prepared for challenge from Europe

Mark Huband reports on the need for greater regional co-operation to reap the benefits of 1992

F EARS of an impenetrable European fortress closing its doors on Africa in 1992 are dominating trade discussions between the two continents. The urgent message from Europe is that Africa must develop strong regional markets in order to survive and benefit from the changing commercial climate.

The European perspective was bluntly set out last week. Mr Jacques Pelletier, the French Minister of Co-operation and Development, speaking at a conference in the Ivory Coast, urged Africa to establish regional markets along the lines planned in Europe.

"The changes in Europe are, to my mind, a model. Without a regional market, sub-Saharan Africa will not be organised on a sufficient scale to become an area of economic growth. Without political co-ordination in an area - fiscal, social and legal - it will remain too weak in the face of the large groupings which are being established everywhere in the world."

"It is necessary," he continued, "for each African country to increase its competitive potential and to prepare themselves without delay to take on the European opportunities."

But it is clear that while on the European side there is much talk of the opportunities the Single Market will provide, particularly for African, Caribbean and Pacific countries (ACP) which are signatories to the Lomé Convention which guarantees a European market for many of their products, most of Africa is ill-prepared.

A common belief among delegates from the economically weaker African countries attending the conference, is that the freer flow of goods between European states will make it more difficult for exporters to Europe to find markets - except for the traditional commodities from which many African countries are trying to move away.

In African countries, adopting structural adjustment programmes backed by the IMF and World Bank, are trying to encourage the private sector and rehabilitate industries in an effort to reduce reliance on primary agricultural products.

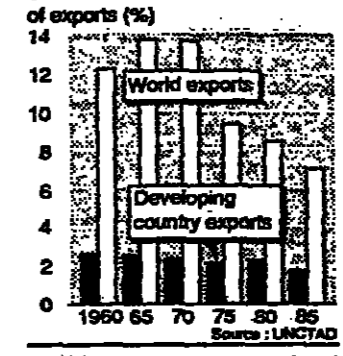
But this goal remains eva-

sive. In 1987 oil and other primary commodities made up 89 per cent of African exports. Between 1973 and 1980 the continent's industrial sector saw an annual fall in growth of 5 per cent and negative growth between 1980-85. In most countries the industrial sector is run-down, and in need of new plant and equipment. If the European challenge is to be met.

This problem also faces the privatisation programme. Throughout Africa there have been attempts to privatise some of the 3,000 state-owned companies. But the pace has been painfully slow, as there have been few takers. The selling-off of 90 parastatals in Nigeria, 100 in Ivory Coast, 30 in Ghana, 400 in Morocco and 20 in Mozambique has been

## Africa

Sub-Saharan's share in the value of exports (%)



Source: UNCTAD

underway in the past 18 months, according to an African Development Bank report published in March. Only six of those in Nigeria have actually reverted to private hands.

In theory, privatisation should create a solid commercial base within Africa which will strengthen regional markets. But efforts to promote inter-regional trade are foundering. IMF statistics show that such trade between 1980 and 1984 made up only 4.5 per cent of the continent's imports and exports and the overall trend is falling rather than rising. Other estimates put the current figure at 5 per cent.

Within the Francophone Economic Community of West Africa (CEAO) goods subject to the preferential Regional Co-operation Tax (TCR) accounted for only 1.2 per cent of regional

trade in 1984 in the six countries which are party to the agreement.

Analysis by the United Nations International Trade Centre (ITC) of exports made by members of the Preferential Trade Area of Eastern and Southern African states (PTA) shows that while intra-African trade remains at 5 per cent, annual exports outside the continent are valued at \$3.4bn and imports at \$3.3bn on average for the period 1979-83.

The International Trade Centre identifies a lack of co-ordination between governments; a failure to co-ordinate production within regions and the absence of regional infrastructure, as the main reasons for the stagnation of regional markets.

Equally damaging has been the overall decline in Africa's share of world trade. In 1957 the ITC put this at 3.5 per cent, including South African trade.

The export of manufactured goods from ACP countries to the EC, US and Japan has fallen by more than half in each case since 1970. As African countries are being told that they must make themselves more attractive to overseas investors in the run-up to 1992, figures show that just the reverse has happened. As one sign of this, Japanese exports of capital goods to Africa fell by one-third between 1970 and 1986.

The Lomé Convention is touted as the key to greater African opportunities after 1992.

Current negotiation of the fourth Lomé Convention has seen agreement between EC ministers of a common position on trade and aid, though the value of the overall package has still to be decided.

Mr Michel Hauswirth, a special counsellor to the European Commission, told last week's Ivory Coast conference: "The European Community will respect its international obligations and, in particular, the continuation of the Lomé Conventions." But while European officials provide assurances that Europe is not about to up anchor and sail away, the central message of the conference remained: greater co-operation on all fronts between African states is essential if any of the benefits of 1992 are to be felt.

## World classification body 'impractical'

By Kevin Brown, Transport Correspondent, in Amsterdam

SUGGESTIONS that classification societies should be nationalised or replaced by a single world body were impractical, Sir Roderick MacLeod, chairman of Lloyd's Register, told the Financial Times World Shipping conference in Amsterdam yesterday.

Sir Roderick said it was true some shipowners put pressure on classification societies - which monitor standards of vessels for insurance purposes - to compromise their standards under threat of moving their business elsewhere, and that some societies succumbed to pressure.

However, competition between classification societies was largely beneficial to the shipping industry, especially where owners derived the maximum benefit of diverse technical thinking and expertise by dividing their business among different societies.

It was not easy to see how a world classification society could be organised or funded, and it was not clear how nationalisation could work in flag states which did not have registers. It was also difficult to see how responsibility for ship safety could be devolved to the insurance markets, given the level of competition between underwriters, especially at times of overcapacity.

Dr Thomas Mensah, assistant secretary-general of the

International Maritime Organisation, said the development of European shipping law would have to reconcile conflicting demands for technical advances to enhance environmental protection with demands from Third World countries for a greater share of maritime trade.

Decisions on issues such as double bottoms for oil tankers,

provided via satellite telecommunications with all the information necessary to operate the ships from one port to another. By the end of the century, technical advances would mean that the main function of seafarers would be to monitor equipment and be alert for safety problems.

Mr Jens Illrøtt-Moe, chairman of Knutsen OAS AS and vice-president of the Norwegian Shipowners' Association, said it was important to avoid distortion of competition in the next decade through unilateral action on technical and safety matters by different countries.

If countries such as the US acted alone on issues such as a requirement for double bottoms for tankers, then the efficiency of shipping would be reduced and consumer prices would have to rise. Changes to regulations should be dealt with through the IMO, as should regulations on crewing and qualifications.

Mr Hiroshi Takahashi, managing director of NYK Line of Japan, said liner companies were suffering severely from the effects of overtonnaging in the three main trades, yet they continued to compete to build ever larger container ships. Now was the time for all ocean carriers to discuss frankly ways of avoiding catastrophe.

The model for these discussions could be the Transpacific

## FT

## CONFERENCE

## WORLD SHIPPING

unlimited or very high liability for pollution, and the balance between crewing levels and the introduction of sophisticated equipment should be taken by international agreement rather than unilaterally.

Mr Lars Brodje, business development manager for Inmarsat (the International Maritime Satellite Organisation) said competition was forcing shipowners in all sectors towards greater efficiency through automation and reduced manning. This could only work if the shipping companies' offices ashore could be

Stabilisation Agreement signed in March, which seeks to reduce overcapacity through co-operation. It was yet to be seen, however, whether carriers in the Far East to Europe and North America to Europe trades could follow suit.

Mr Ernest Feag, managing director of Marine Navigation, of London, said the tanker and dry cargo fleets were still suffering from significant overcapacity, but markets were becoming less turbulent. Experience of the last decade indicated the best policy for shipowners was caution.

Shipping was probably emerging from a long cycle of depression, during which structural changes had been implemented. However, attempting to forecast what steps should be taken to prepare for the new cycle was akin to shooting in the dark.

Mr Loucas Hajioannou, chairman of Troodos Shipping, said it was not possible to predict the timing of events, but it was certain that the current revival in the freight market would be followed by a crisis. It was also inevitable that the crash of the tanker market in the 1970s would be repeated eventually. Shipowners should prepare themselves by accumulating large amounts of reserve capital to cover loan repayments when income from ships' operations dried up.

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## Ministers assess Gatt progress

By Robert Thomson in Tokyo

TRADE ministers from 26 countries and regions last night began an "informal" assessment of negotiations under the General Agreement on Tariffs and Trade aware that agricultural issues and strong US demands for bilateral trade agreements would provoke division among them.

The meeting is designed as a review of progress in the Uruguay Round of Gatt negotiations, due to be completed by the end of next year, and Japanese officials said the gathering would be considered a success if all the representatives had a chance to exchange opinions.

But the delegates have heard most of their colleagues' opinions many times. It is expected that agriculture, as usual, will prove divisive, with Japan defending its record as an

importer and its import restrictions, the EC anxious to preserve its Common Agricultural Policy, and the Cairns group of agriculture producers, together with the US, pushing for more open markets and an end to subsidies.

A Japanese trade official said that the US insistence that market access agreements, in particular those relating to tariff reductions, be negotiated with individual countries on a "request-offer basis" will also cause division, although "we hope that there will eventually be a compromise."

At a meeting of US, EC, Canadian and Japanese trade ministers earlier this week, Mrs Carla Hills, the US Trade Representative, made clear that Washington would not be happy with a multilateral formula for tariff reductions and

wanted the flexibility to negotiate separate agreements.

Discussions at the conference, which concludes tomorrow afternoon, will be divided into three sections: Gatt rules, improving market access, and new Uruguay Round areas, including services and trade issues related to intellectual property rights and investment.

The Japanese official said that proposals by developed countries calling for the removal of restrictions on trade related to investment are likely to be opposed by developing countries, which often impose such restrictions to protect their industries.

He said that "there will always be differences when you put developed and developing countries in the one room".

## Dunkel underlines newcomers' commitment to cutting tariffs

By William Dullforce in Geneva

COUNTRIES joining the General Agreement on Tariffs and Trade (Gatt) in recent times have been paying higher and higher entry fees in terms of reductions to their import barriers.

In the tariff schedules they have to negotiate with Gatt, newcomers such as Mexico, Bolivia and Costa Rica are undertaking commitments that are more far-reaching than those operated even by some developed countries, Mr Arthur Dunkel, Gatt's director general, told the International Chamber of Commerce in Bombay last week.

Trade officials are beginning to talk of a "new class" of developing countries inside Gatt, distinct from the "old-timers" who benefit from the special and differential treatment Gatt accords Third World nations.

Mr Dunkel said it was a far cry from the time when both developed and developing countries could enjoy the benefits of Gatt membership without serious challenge to their trade policies.

He referred specifically to the 1965 waiver, under which the US was allowed to exclude farm products from Gatt jurisdiction, and to elements of the European Community's Common Agricultural Policy.

The trend towards more rig-

orous commitments by new Gatt members started with Mexico in 1969 and is confirmed in the protocol of accession for Costa Rica agreed last week.

Mexico established and bound a maximum ad valorem tariff of 50 per cent on the bulk of its imports and undertook to reduce substantially tariffs in the 20-50 per cent range in the 30 months following its accession.

By "binding", governments guarantee that a tariff will not be raised again.



Arthur Dunkel: tariff trend set to continue

Subsequently, Mexico reduced its maximum tariff to 30 per cent, although a 5 per cent supplementary duty had to be levied to operate a low weighted average tariff of around 10 per cent.

This contrasts starkly with the current situation in India, one of Gatt's original members, where the unweighted average tax on imports was recently calculated to be 143 per cent, including a drought surcharge and so-called countervailing duties.

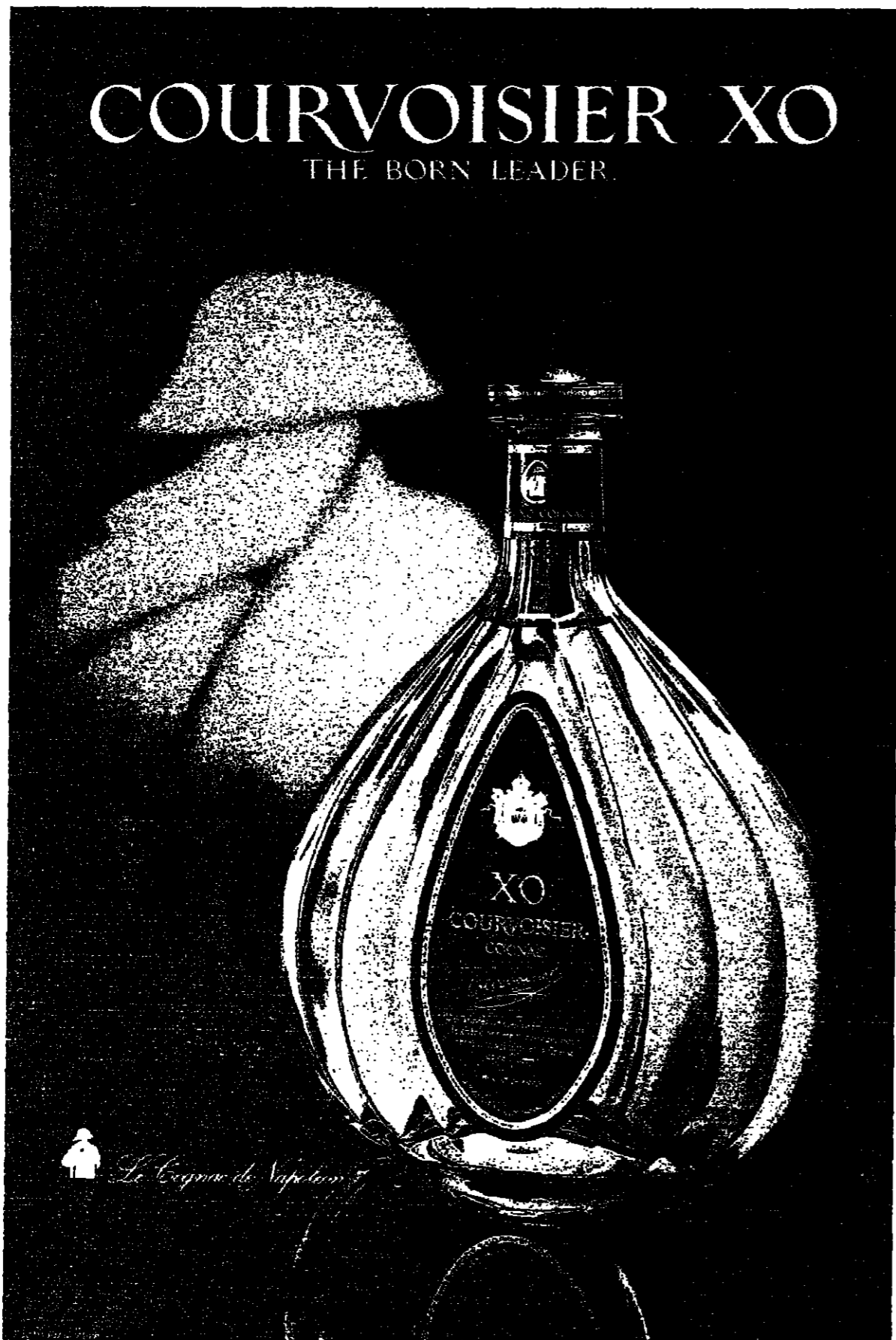
Moreover, India has bound none of its tariffs.

Costa Rica has just undertaken to bind its entire tariff schedule and to set a 60 per cent ad valorem ceiling within one year of joining Gatt. This would be reduced to 55 per cent within three years.

A maximum 40 per cent tariff will be applied to most imports of finished goods by 1990 and to textiles, clothing and footwear by 1992.

The few exceptions include a 100 per cent charge on cars. In addition, within four years Costa Rica will eliminate current import surcharges and do away with its system of prior import permits.

Mr Dunkel said there was every reason to believe that Tunisia and Venezuela, now negotiating entry to Gatt, would follow the trend.





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BRITAIN'S AUTUMN ECONOMIC STATEMENT

CHANCELLOR OF THE EXCHEQUER'S SPEECH

Inflation remains highest priority

The fat man, the straight man and a miracle

The aims of the Autumn Statement

The British Government separates decisions about Government spending from those concerning taxation. It publishes the former in the autumn and the latter in the spring.

Yesterday the Government published its plans for public spending for the year starting April 1990 and ending March 1991 together with its forecast of the UK economy's prospects for 1990.

Known as the Autumn Statement, this consisted of the broad, but firm outlines of public spending on defence, education, transport and health, to name but a few, and indicative levels of spending for the two years following.

In the spring it will publish its Budget, which consists of tax measures and further forecasts of the outlook for the economy.

Decisions on spending and taxation have always been separate in Britain, but it was the Thatcher Government which made the publication of the Autumn Statement an event.

The Government has added another refinement to the public spending process in Britain. It also publishes indicative spending targets for the two years after the one in question.

This complements its policy on the fiscal side, known as the Medium Term Financial Strategy, which seeks to place fiscal policy in a medium term context.

Simon Holberton

With permission, Mr Speaker, I should like to make a statement.

Cabinet agreed the Government's expenditure plans this morning. I am now able to inform the House of the public expenditure return for this year; the plans for the next three years; proposals for national insurance contributions in 1990-91; and the forecast of economic prospects for 1990 required by the 1975 Industry Act.

The main public expenditure figures, together with the full text of the economic forecast, will be available from the Vote Office as soon as it sits down. The printed Autumn Statement will be published next Wednesday.

PUBLIC EXPENDITURE

Mr Speaker, tight control of public expenditure remains a central element of the Government's economic strategy. Over the past seven years this has led to a sharp fall in the ratio of public spending, excluding privatisation proceeds, to national income.

This fall has made it possible to dramatically improve the Government's finances while still making substantial reductions in tax rates.

The ratio of public spending to GDP was nearly 47 per cent in 1982-83. In the current year, it is likely to be 38 per cent, significantly below the level expected at the time of the last Autumn Statement.

For the next two years the plans I am announcing today show ratios of 39 and 38 per cent. These are unchanged from the ratios published in last year's Autumn Statement, and permit a cash increase in general government expenditure in 1990-91 of around £500m. By 1992-93 the ratio is expected to fall further to its lowest level since the mid-1980s.

For the current year, the outturn of expenditure is expected to be about £188bn, £1bn higher than the original planning total. This partly reflects a lower estimate of privatisation proceeds, but its principal cause is a net over-spending by local authorities on both current and capital account.

**'The ratio of public spending to GDP in the current year is likely to be 38 per cent, significantly below the level expected at the last Autumn Statement. For the next two years, the plans show rates of 39 and 38 per cent'**

As the House knows, new arrangements for the finance and control of local authority expenditure in England and Wales are being introduced on 1 April 1990. This year's outturn shows how necessary these new measures are. Central government spending remains firmly under control.

The plans for the next two years have been set on the new definition of the planning total which the Government announced in July last year and which was welcomed by the TCSC. This includes central government support for local authorities, but excludes their self-financed expenditure.

The composition of general government expenditure is unchanged. For 1990-91, the new planning total has been set at £178bn and, in the following two years, at £192bn and £208bn respectively.

Within this the estimates of privatisation proceeds are unchanged, at £5bn a year. There are also substantial Reserves, rising from £30m in 1989-91 to £50m and £60m in the following two years. The new plans also show continued real

growth in spending on the Government's priorities.

Thus, between this year and next, spending on the NHS in the UK will rise by £2,400m. Taking account of income generation and cost savings, this is equivalent to a £2,600m increase in resources, or 5 per cent in real terms.

These plans will finance the improvements in the management of the services that are outlined in the NHS Review. They provide more than £300m extra for hospital building and other capital expenditure next year.

And they will finance a continuing growth in services for patients. They are the clearest possible evidence of the Government's practical commitment to improving the care available in the NHS.

There will be substantial increases also for investment in transport. Spending on national roads is planned to double between 1988-89 and 1992-93.

Extra financing of £400m to £500m is being made available for the railways and London Regional Transport, including upgrading the services on Network South-East and the London Underground, to relieve congestion and improve safety, and for rail services for the Channel Tunnel. In total we have added £1.5bn to the planned spending on transport in the next two years.

The plans provide an extra £250m over the next two years for a new initiative to tackle homelessness to be announced today by my Rt Hon Friend the Secretary of State for the Environment. And central government support for the provision of new homes by housing associations will more than double from £900m in 1989-90 to £1,700m in 1992-93.

There will be an increase of over £500m in the total resources available for higher education in 1990-91 compared with this year.

This will provide for the continuing growth in the number of students, which has risen by 30 per cent since 1973, and is now at a record level; and cover the cost of the Government's proposals on top-up loans. There is provision for more environmental research, and the doubling of our contribution to the UN Environmental Programme.

About £140m has been added to planned expenditure by central government and public corporations in 1990-91. This represents a real increase of around 10 per cent compared with 1989-90.

The new plans include the money central government provides to support local authority spending. The Government also provides support for the External Finance in 1990-91 were announced to the House in July. Measures have also been announced which will ease the transition from rates to community charge.

The cost to the taxpayer of these measures will be nearly £700m in 1990-91, with further substantial sums in each of the following two years.

Capital grants and credit approvals will provide central government support for local authority capital expenditure under the new arrangements.

The new plans provide support for a sustained programme of school and college building and modernisation, for local authorities to contribute to the homelessness package, for transport projects, as well as capital spending on other local services and infrastructure, local roads and environmental improvement.

As in the past, these improvements have been possible only through a rigorous selection of priorities, substantial cuts in public borrowing, and a very welcome reduction in the burden of debt interest. They have been found within an affordable level of total public spending.

Overall public spending excluding privatisation proceeds is expected to grow on



average by 1 per cent a year in real terms throughout the period between 1988-89 and 1992-93. This was the rate of growth projected in last year's Autumn Statement and we have stuck to it. Over the 1970's, a decade of high borrowing and high inflation, as well as high public spending, it grew by 3 per cent a year.

Mr Speaker, the Government's new plans demonstrate its continuing commitment to two vital principles. First, to maintain firm control over total spending. And second, to increase efficiency, in order to provide more resources where they are most needed.

I should like to congratulate my Rt Hon Friend the Chief Secretary for his skilful and successful management of the public spending round.

NATIONAL INSURANCE

I turn next to national insurance contributions. As the House knows, we have now implemented the reform of employee contributions announced by my Rt Hon Friend the member for Blay in the Budget. From last month, two of the three step increases in contribution rates have been abolished.

This means that employees who get pay increases taking them just above these steps can no longer lose more in higher contributions than they gain in extra pay. And the initial step at earnings of £43 a week, where people first enter the contribution system, has been more than halved.

These measures have reduced contributions by up to 23 a week for nearly 19m employees and are of particular help to many employees on modest incomes; they have also removed some important disincentives.

The usual autumn review of contributions has been conducted in the light of advice from the Committee on National Insurance on the prospective income and expenditure of the national insurance fund, and taking account of the statement on benefits made in October by my Right Hon. Friend the Secretary of State for Social Security.

Next year, the initial class 1 contribution rate payable on earnings up to the lower earnings limit will remain at only 2 per cent.

This means that a payment of only 92p per year will buy entitlement to the basic pension and other contributory benefits for those who earn just enough to pay contributions. On additional earnings, up to the upper earnings limit, the rate will remain unchanged at 3 per cent. For

employers, the main rate will also be unchanged at 10.45 per cent. The lower earnings limit will be increased to £40 a week, in line with the single person's pension, and the upper earnings limit will be raised to £590 a week. For employers, the upper limits for the three reduced rate bands will be increased broadly in line with prices.

ECONOMIC PROSPECT

I am also publishing today the economic forecast required by the 1975 Industry Act. It is clear beyond any doubt that the economy has greatly strengthened over the last decade.

We have experienced eight years of strong and sustained growth with inflation at moderate levels. This has brought an increase in employment of about 24 per cent since March 1983 and a sustained rise in living standards. However, it is also clear that in the last two years, 1987 and 1988, demand - and with it output - rose at a rate which exceeded expectations and could not be sustained. That became apparent in increased inflationary pressures and the growth of the current account deficit.

These pressures had to be reduced and monetary policy was tightened accordingly. The effects of this tightening are already apparent in recent retail sales figures, and the turnaround in the housing market. The Government's fiscal position is also very strong. I now expect this year's fiscal surplus to be about £12½bn, equivalent to 2½ per cent of GDP. That represents a very tight fiscal stance by any standards.

Both tax yield and expenditure are higher than forecast at Budget time. But lower proceeds from privatisation and the high take-up of personal pensions mean that the Public Sector Debt Repayment will be slightly below the Budget projections.

Looking at the wider economy, as always, a great deal depends on the actions of individuals and companies. So there is bound to be uncertainty about the speed with which the economy will adjust to the present tight stance of policy.

Our forecast is that growth in domestic demand will be a little over 3½ per cent in the current year, a sharp, but inevitable, slowdown from over 7 per cent recorded in 1988.

Non-oil GDP is expected to grow by 3 per cent this year. GDP growth as a whole for the

current year looks like turning out at 2 per cent, a little below the forecast published at Budget time. This results from lower than expected North Sea oil production, which is taking longer than expected to recover from the serious accidents of the last two years.

Business investment is likely to increase by 9½ per cent this year, giving a total of over 40 per cent in the three years to 1989. This is the largest-ever rise in business investment over a three year period and is 2½ times as fast as the growth of personal consumption over the same period. This has inevitably contributed to strong import growth and a higher current account deficit in the short run. Notwithstanding this unwelcome effect, the resulting increase in productive capacity will help to sustain the growth of output and in due course bring the deficit down.

Looking ahead to 1990, our fiscal and monetary policy will have an increasing impact both on household spending and on company spending, which typically reacts later than the personal sector. Investment should continue to grow, but it will do so more slowly.

The slowdown in the economy means that GDP is forecast to increase by only 1½ per cent in 1990. This will bring the average growth in the four years to 1990 to 3 per cent a year. As domestic demand slows, import growth should moderate. At the same time, the strong rise in exports, which has been one of the most welcome developments in 1989 is forecast to continue. Non-oil visible exports are expected to rise by over 11 per cent this year, the highest rate since 1973, and we expect a further substantial increase next year.

As a result, we now forecast that the current account deficit will fall from some £20m in the current year to about £15m in 1990.

**'Following the recent rise in mortgage rates, inflation will remain high for some months, but our forecast is for it to fall to 5½ per cent by the fourth quarter of 1990. And I expect to see it fall still further after that'**

We will also see a further reduction in inflation. The headline measure of retail price inflation has already peaked at over 8 per cent in May and June this year, and has since come down a little. Following the recent rise in mortgage rates, it will remain high for some months. But our forecast is for it to fall to 6½ per cent by the fourth quarter of 1990. And I expect to see it fall still further after that.

Mr Speaker, our main priority must be to bring inflation decisively down, and keep it down. To achieve this, the economy must slow down for a while. This does mean that 1990 may not be an easy year. But the economy enters the 1990s in incomparably better shape than it entered the 1980s.

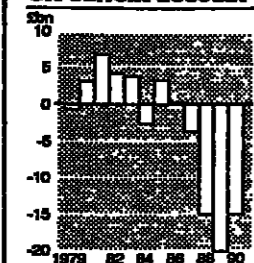
The supply side reforms of the last decade have left business and industry better able to handle both the short-term difficulties before us and the longer-term opportunities to come. I have no doubt that we must stick to the policies that have turned the British economy around. And that we are determined to do.

HIGHLIGHTS OF STATEMENT

ECONOMIC FORECASTS

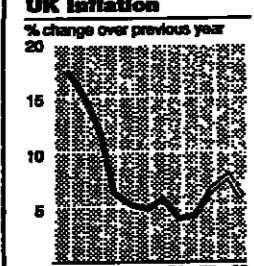
**Output:** Real GDP growth for 1989 revised downwards again to 2 per cent from 2½ per cent in the Budget and sharply downwards for 1990 to 1½ per cent, lower than the gloomiest City forecasts and the lowest rate of growth since the 1980-81 recession.

UK current account



**Balance of Payments:** Current account expected to show £20bn deficit in 1989 compared with a forecast of £11bn in the 1989 Budget and £14½bn in the 1989 Budget Red Book. Forecast for 1990 now £15bn revised from £14½bn at Budget time.

UK inflation

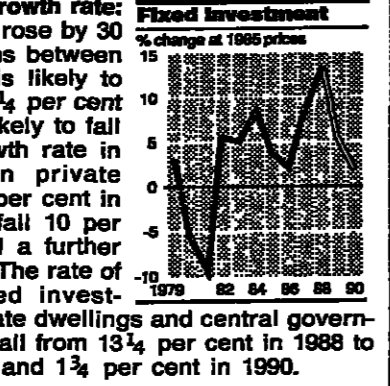


**Prices and Earnings:** Outlook for retail price inflation much worse than previously forecast. Now expected to be 5½ per cent by the end of 1990 compared with a Budget Red Book forecast that it would be down to 4½ per cent in the second quarter of 1990. Implication of worse prediction is that interest rates are likely to remain high throughout 1990.

Fixed Investment growth rate

Business investment rose by 30 per cent in real terms between 1986 and 1988 and is likely to increase by further 9½ per cent in current year but likely to fall to 4½ per cent growth rate in 1990. Investment in private dwellings rose 10½ per cent in 1988, is forecast to fall 10 per cent in 1989 and fall a further 5½ per cent in 1990. The rate of growth in total fixed investment - business, private dwellings and central government - is forecast to fall from 13½ per cent in 1988 to 5½ per cent in 1989 and 1½ per cent in 1990.

Fixed Investment



PUBLIC SPENDING

**Public spending planning total:** Public expenditure in 1989-90 likely to be £188bn, £1bn higher than the planning total partly because of lower than forecast proceeds from privatisation and partly from higher than forecast spending by local authorities. Change of public spending definition invalidates most year-on-year comparisons except for general government spending excluding privatisation proceeds. On this basis tight control has been maintained taking expenditure as a proportion of GDP down to 38½ per cent for 1989-90, lower than expected at this time last year and the lowest proportion for 23 years. It is forecast to rise slightly to 39 per cent in 1990-91 to 39 per cent and to ease to around the 1989-90 level in the following two years.

**Health:** Identified as a priority area with an additional £2.4bn in 1990-91 which, together with an estimated £200m more from efficiency savings and charges, means a resource increase of 11 per cent in nominal terms and about 5½ per cent in real terms. About £2.2bn of total is for England. An extra £166m is added to the 1990-91 capital programme, principally hospitals.

**Transport:** Planned spending on national roads is increased by £400m to allow early start on preparatory work for motorway widening schemes. Promise to eliminate backlog of road maintenance by 1992-93. Transport capital grants to local authorities increased by 24 per cent for 1990-91. London Underground external financing limit raised by £170m next year. British Rail external financing limit raised by £220m in 1990-91 to £650m. Unspecified investment related to Channel Tunnel.

Major outlines a cautious forecast for the economy

By Simon Holberton

MR. JOHN Major, the Chancellor, showed himself to be a man of caution in his first Autumn Statement.

In his forecast for the British economy next year Mr Major has opted for an each-way bet where the instincts of his predecessor Mr Nigel Lawson would have been to place his money for a win.

Mr Major has set objectives that look broadly credible and may, if the economy responds quicker to monetary policy than he assumes, be bettered. The surprise in the Autumn Statement is the public finances which look like heading towards balance at a faster rate than assumed at the time of the Budget. The Treasury has lopped nearly £1.5bn off its forecast for the Budget surplus this year and now thinks it will be £12.6bn.

The lower Budget surplus, together with the changes to monetary policy announced in

the Chancellor's Mansion House speech last month, mean that the Bank of England's role as a buyer of Government stock is probably over for the rest of this financial year. But there is the tantalising possibility that before the next election it might even have to issue stock.

Although there are risks in the forecast Mr Major presented of the economy's prospects next year, it is in broad outline a much more cautious, and probably realistic, appraisal than has been presented over the past two years.

Growth next year of 1.25 per cent the lowest annual rise in output since the recession of 1980-81 - and just 0.75 per cent for the non-oil economy, a recovery in the current account deficit on the balance of payments, and inflation at 8.75 per cent at the end of 1990 all look achievable.

For the growth forecast to be

achieved, however, business confidence must be sustained and business investment must keep growing; and industry must switch a significant amount of production from a stagnant home market to exports.

It is a forecast which assumes the brunt of the slowdown in prospect is borne by the consumer and the services sector of the economy.

If under the pressure of 15 per cent bank base rates, industry capital investment, by more than Mr Major forecasts or cuts its stocks by more than the modest £300m he has sketched in, then the economy may cease teetering on the brink of a recession and fall into one.

The future course of pay settlements remains crucial to the outlook for inflation and employment. Growth in employment would flatten out, the Treasury said, but it failed

to elaborate on a comment that "higher pay settlements would have consequences for employment."

Mr Major talked tough on inflation but in his forecast he appears to have allowed little room for improvement, or, more likely, for doing better than he forecast.

The Treasury made much of the merit of the retail prices index excluding the effects of mortgage interest payments, the so-called underlying rate of inflation, but did not offer a forecast.

It would appear the fall to 5.75 per cent in inflation this time next year owes most to the arithmetical effects of the November 1988 and November 1989 rises in mortgage interest rates falling out of the calculation next year. On the face of it, this would suggest that the underlying rate stays well above 5 per cent at the end of next year.

Although the Treasury suffered from an excess of optimism about the trade account at the time of the Budget - it assumed that exports and imports would grow at the same rate - its latest forecast appears more realistic.

There was broad agreement in the City last night that the growth forecast for imports and exports was pointing in the right direction and the outcome might even turn out better than its expectations. A £5.5bn growth in net exports is the main engine of growth next year.

The risks lie in the Treasury's forecasts for consumption, investment and stocks. Despite its (muted) warnings on pay it would seem that the modest 1½ per cent growth in consumer spending is going to result from positive real income growth, that is, pay rises continuing to exceed the rate of inflation.

FORECAST FOR THE UK ECONOMY

	Treasury			City
	Budget	Autumn Statement	(Consensus)	
GDP				
1989	2.5	2.0	2.0	2.2
1990	2.5	1.5	1.5	2.0
Consumer Spending				
1989	3.5	3.75	3.75	2.0
1990	4.0	1.25	1.25	2.0
Fixed Investment				
1989	2.5	6.25	6.25	6.9
1990	3.0	1.75	1.75	1.7
Manufacturing output				
1989	3.5	4.5	4.5	4.2
1990	1.5	1.5	1.5	2.5
Inflation (Q4)				
1989	4.5	7.5	7.5	6.8
1990	5.5	5.75	5.75	5.2
Exports				
1989	4.5	4.75	4.75	4.9
1990	7.0	8.25	8.25	5.7
Imports				
1989	4.5	9.25	9.25	8.6
1990	3.0	1.25	1.25	2.8
Current Account (£bn)				
1989	-14.5	20.0	20.0	-7.4
1990	-12.0	15.0	15.0	-13.3
PSBR				
1989/90	-14.0	12.5	12.5	-14.7
1990/91	-10.0	n/a	n/a	-18.3

Source: HM Treasury. \*Average of 11 City Forecasts compiled in October by HM Treasury. Note: Treasury Budget forecasts quoted March, 1989 for 1989, first 6 months of year only. Unless otherwise specified all figures refer to annual growth rates.

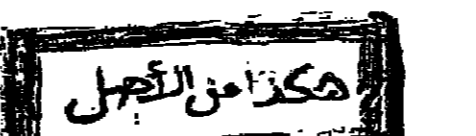
Then, the theory runs, 1989-90 will seem like a bad dream, one to put behind us before the much happier year of 1991. Perhaps the happiest month of that year will be October, in which Mr Major's election miracle could well take place.

He had better be right. Facing him across the despatch box are Labour's Keystone Candidates ready to be the Government about the head at every opportunity during the next couple of years.

Where is the money for the ambulance drivers? What of the risen treatment of the hemophiliacs who were given Aids by NHS-purchased blood? Why has the Treasury failed to specify extra finance for care for the elderly, in advance of the publication of the Griffiths report? Will teachers not remain underpaid? The country may simply refuse to sleep through all that.

The straight man did not write the script, but he has a heavy responsibility for ensuring a happy ending.

Joe Rogaly



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# WE ARE NOT APPLE OR IBM

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UK NEWS

High interest rates help curb industrial output

By Patrick Harverson, Economics Staff

THE OUTPUT of British industry fell unexpectedly in September, providing further evidence that manufacturing production is slowing under the pressure of high interest rates and weakening domestic demand.

The City of London had been expecting the data to show a small rise in production during the month. The Central Statistical Office said yesterday that the index of manufacturing output fell a seasonally adjusted 1.1 per cent in September, compared with a revised 0.4 per cent rise in August.

CSO statisticians have cut their estimate of the underlying annual growth rate in manufacturing output to 3.4 per cent in the wake of the September drop in production. The new figure compares with 4 per cent estimate in the previous month, and the peak of 7 per cent in January.

The City welcomed yesterday's production figures as clear proof that the policy of using high interest rates to slow the pace of economic activity was working. Mr Nigel Richardson, UK economist at Warburg Securities, said: "It is a sign that the economy is now cooling off on the supply side as well as the demand side."

The manufacturing output data will reinforce fears that the Government's tight monetary stance is pushing the UK economy close to recession. Mr Gordon Brown, the shadow trade and industry secretary said: "These figures are bad news for British industry. They show the Government's high interest rate policy is now doing huge damage to British industry and to our economic prospects."

The CSO and City analysts warned against taking the September's data in isolation. They said that production statistics were prone to erratic behaviour.

Yet the extent of the slowdown this year was illustrated by the three-monthly data, also published yesterday. This showed that for the second consecutive quarter manufacturing output rose by just 0.5 per cent, taking the annual rate of quarterly growth to 3.3 per cent.

Energy production was unchanged in September, but the three-monthly data showed output up by 5.5 per cent on the previous quarter. This reflected the continued recovery in oil production following last year's Piper Alpha disaster.

Liberal Democrats warn of EMS 'foot-dragging'

By Michael Cassell, Political Correspondent

THE Liberal Democrats yesterday called on the British government to achieve full membership of the European Monetary System by next July and warned that "foot-dragging" over Europe could seriously weaken the City of London's international role.

Lord Jenkins of Hillhead, the leader of the Liberal Democrats and the former president of the European Commission, said Britain was in danger of being frozen out of the community by other member nations who were growing tired of Mrs Margaret Thatcher's constant

resistance to EC initiatives. Speaking at a Westminster press conference, at which his party set out its own proposals for reacting to recent events in Eastern Europe, Lord Jenkins claimed that Mrs Thatcher's inability to work with others would lead to enormous cost for Britain.

Other EC countries, Lord Jenkins said, were increasingly weary of Britain's obstructive approach and were increasingly attracted by the idea of an "inner" EC, excluding countries like Britain and Greece, he said.

ANZ arm pulls out of UK equity market

By Richard Waters

THE severe overcapacity in the UK equity market yesterday claimed its latest, and one of its largest, victims as ANZ McCaughan announced it was pulling out with the loss of 180 jobs.

This marks the most substantial withdrawal this year and the first since last month's stock market turbulence.

Mr David Browne, managing director of McCaughan, the UK investment banking arm of the ANZ Banking Group, said the company had suffered from a "flight to quality" which has seen investors turn away from small companies because of uncertainty in the stock market. The bulk of McCaughan's UK equity business involved small company shares, he said.

The withdrawal - which follows McCaughan's departure from the gilt market in the summer with the loss of 45 jobs - does not affect its other London operations. This includes an Australasian equities business, employing 30, and a merchant bank, with 80 staff.

McCaughan's involvement in UK equities stemmed from ANZ's purchase of Grindlays Bank in 1987. As part of this purchase it inherited Capel-Cure Myers, which had been acquired by Grindlays to take advantage of the deregulation of the London stock market in 1986.

It took over Capel-Cure Myers on October 1, 1987 - just days before the stock market crash. The firm has not made a profit since.

Mr Browne said that inheriting Capel-Cure Myers "would probably not have been the way we would have started (in UK equities) if we had had the choice."

The private client and fund management arm of Capel-Cure Myers, which did not fit McCaughan's strategy, was disposed of 18 months ago and continues to operate under that name.

McCaughan is understood to have looked for a buyer for the business it closed yesterday, but without success.

The departure leaves the UK equity market with 29 market makers.

Bank seeks vigilance against crises

By Simon Holberton, Economics Staff

GREATER vigilance by regulators is needed if financial crises are to be avoided or their impact on economies is to be lessened, a Bank of England study recommends.

Mr E.P. Davis, of the Bank's international division, says that his study of four financial crises over the past 15 years and the economic theory of financial crisis offers pointers for central banks and other regulators at the current time.

He draws short from saying explicitly that the present situation in the UK and US may constitute a pre-crisis period,

but he highlights six areas to which regulators should pay special attention. These are:

- the growth of private sector indebtedness beyond the range of historic relations with income and/or asset valuations,
- the tendency of investment banks to take on large exposures, often of a sizeable proportion of their capital, during leverage buy-outs and other transactions,
- the rapid recovery of speculative activity in equity and debt markets after the October 1987 stock market

crash, particularly LBOs.

• declining spreads on syndicated loans for companies in the Organisation of Economic Co-operation and Development area,

• the rise in global inflation and the need for tightening monetary conditions,

• and the intense competition among financial intermediaries which focuses on market share rather than profitability.

In his study, Mr Davis looked at the crises in the interbank market after the floating of exchange rates in 1973, the Third World debt crisis of the early 1980s, the crisis in the floating rate note market of 1986, and the October 1987 stock market crash.

He evaluated these financial crises against five theories of financial crisis - the monetarist approach, debt and financial fragility, rational expectations, uncertainty, and credit rationing.

Mr Davis found that the four crises followed accumulation of debt and substantial speculation in assets and they followed a shift in circumstances which was unforeseeable or unforeseen.

FT-SE 100 unlikely for water groups

By Clare Pearson

HOPEs that shares in the biggest water companies will form part of the FT-SE 100 Index look unlikely to be realised when dealings in the stocks start early next month.

Membership of the index, which comprises Britain's biggest 100 companies, ensures the highest profile for a market entrant, and virtually guarantees investment by certain institutional funds.

It had been widely expected that Thames, the biggest former water authority, and possibly Severn Trent, would be eligible for inclusion.

But the Government is keen not to overprice the shares following the downturn in the stock market in recent weeks. This means that it now looks unlikely that even Thames will be big enough to join.

When the price for the flotation is set next Wednesday, Thames is expected to be valued at least £300m. To be eligible for inclusion, the shares would have to leap to a substantial premium, valuing the company at about £1.2bn, when dealings start.

The composition of the index is next due for quarterly review on December 13, the day after the water companies make their stock market debut.

London financial observers say non-inclusion in the FT-SE 100 may deter buying by some overseas investors, and some funds with their performances linked to this index.

However, all the companies should be able to join the FT-SE 100 - a wider measure for indexed funds.

A new water category is being created within this index, which the companies will be able to join early next year, it was announced yesterday.

Lawyers challenge Clowes payments

By Richard Waters

THE £13m which was to be distributed last month to investors in the offshore arm of Barlow Clowes, the investment group that failed last year, will be now held back as new legal action is taken over the division of the money.

The 11,000, mainly elderly investors in BCI have received no money since the collapse of the investment group in June 1988. Their lawyers are attempting to set a legal precedent by challenging a share-out decision which would leave 9,000 investors with nothing.

The High Court ruled earlier this year that the liquidators should attempt to "trace" investors' money through BCI rather than simply share-out whatever money is recovered *pro rata* between all investors.

As a result, the £13m was ready to be distributed to just 2,000 investors, leaving the remainder with no payment.

Further money recovered from BCI would have been paid out on a similar basis.

Mr Anthony Gold of Manchester-based solicitors Alexander Tatham, explaining the decision to appeal against this, said it created a situation in which a minority of investors would get back virtually all their money, while the majority would receive nothing.

To succeed, the appeal will have to overturn a legal precedent dating back to the last century. Case law in the area is based on the *Rule in Clayton's Case*, a fundamental decision which established a "first in, first out" rule for money held in an account.

Under this, any money taken out is deemed to be the money that was first paid in, implying that whatever is left in the account belongs to later investors.

Britain's class system 'similar to that of US'

By Alan Pike, Social Affairs Correspondent

BRITAIN IS a less uniquely class-conscious and class-bound society than is often suggested, according to an international social attitudes survey published today.

On most issues of social class, says the report by Social and Community Planning Research, Britain is somewhere in the middle of the international league and not very different from the US. Levels of upward mobility between generations varied little among nations, with Britain in the middle of the league table and the US showing only slightly greater levels of upward mobility.

Americans and Australians were more optimistic than others about their chances of becoming prosperous, but it was their optimism, not the reality, which distinguished them from other nations.

Although these results might seem surprising, says the report, similar cases have been recorded in technical and scholarly literature for some time. But there remains a "disconcerting gap" between well-established findings of contemporary social science and public discussion on the issue.

When the UK class system was examined in relation to other countries, the answer was emphatic. Although aspects of the British structure set it apart from most others - for instance, the abiding relationship between social class and political party - there were not many differences. "Such differences as there are have been talked up, as much by British observers as by anyone else."

The survey shows that British people are less inclined than others to regard themselves as occupying a high social position. While 15 per cent of Americans placed themselves on one of the top three rungs of a 10-rung social ladder and 10 per cent on the bottom three rungs, the figures for Britain were 8 and 17 per cent.

© British Social Attitudes, Special International Edition. 6th report. £22 hardback; £15.95 paperback.

Thomson cuts another 500,000 tour holidays

By David Churchill, Leisure Industries Correspondent

THOMSON HOLIDAYS, Britain's biggest package tour operator, yesterday announced further cuts of 500,000 holidays from next year's planned capacity.

This brings the total cut-backs announced by Thomson in recent weeks to almost 1m holidays.

At the same time Thomson is closing eight regional sales offices around the UK - with the loss of 180 jobs - and concentrating on one central sales office in Manchester.

The cuts have been forced on Thomson by the sharp drop in the level of demand for both winter and summer package

holidays next year. Mr Charles Newbold, Thomson's managing director, yesterday blamed the recent rise in interest rates for the slump in demand.

"Our research suggests that about 2m people will be unable to take a package holiday next year because of extra mortgage

commitments, so we are reducing our capacity now rather than wait until next year," he said.

Thomson is predicting a 20 per cent slump in the total package holiday market for next year, reducing the total number of holidays likely to be sold to 5m.

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Caring for the individual is integral to the way we conceive, design, make and service our cars. And that's why Volvo was one of the first car makers to introduce comprehensive customer care

activities which today range from roadside assistance schemes to other programmes geared to providing 'cradle to grave' motoring pleasure.

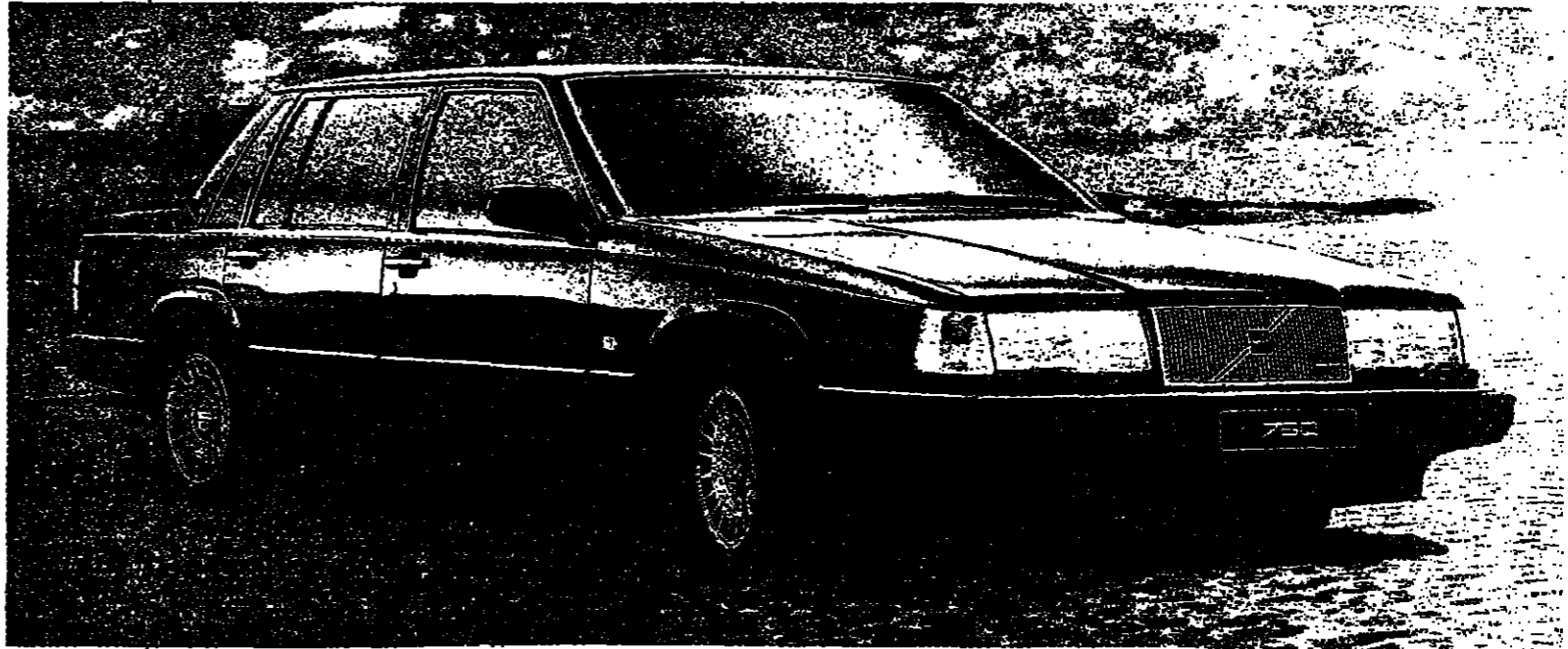
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Source: IDC Survey, Financial Times 29.09.89



MANAGEMENT

Telephone cards

Collecting a profit

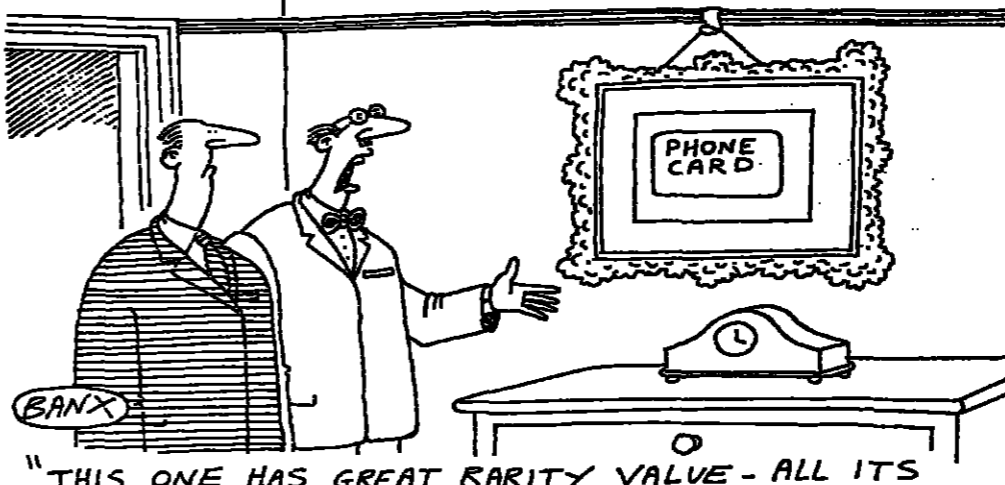
Terry Dodsworth explains why Paytelco hopes customers will not use its products

If a new company called Paytelco has its way over the next few months, the British public will be swept by a wave of enthusiasm for telephone card collecting.

Yet a great deal of the economic return for the venture swings on the fact that the attractively-designed cards are often sold to customers who do not exhaust all the units of telephone time available on them.

On average, according to Alex Findlay, general manager of Paytelco, people fail to use up about 30 per cent of the units on a card, partly because of carelessness and loss, but also because many of the cards are bought by collectors and never used.

comfortable profit margin to distribute among the partners. Making the formula work, however, will depend on the success of the collecting concept in the UK, where the collectors' market has been slower to develop than in some other countries because of the limited number of different British cards on offer.



American collector for FF30,000. Hiscocks is a keen philatelist who specialises in telegraph and telephone stamps from the 1890s.

But he has a word of warning about the indiscriminate issue of new advertising-based cards. In Japan, there are so many cards in circulation that users customise them by putting their own photograph on them in special machines.

ing market and who is only interested in making money, you can very easily change the market beyond repair.

Is global a load of boloney?

By David Churchill

As the name perhaps suggests, "globality" is a polite way of saying that the global-strategy-at-all-costs trend of the 1980s is just that - a load of boloney.

"This meant taking all strategic and executional decisions centrally and imposing them on local operations who had to act them out whether they liked it or not," it says.

"The sponsoring of sport has an effect which is seven to eight times greater than a corresponding effort through traditional advertising or other kinds of promotion"

How sponsorship plugs away at the market

Philip Rawstone reports on the gains made by Volvo and Nestlé

"Without sponsorship, I question whether the project would have shaped up as it has... Nescafé is now legitimate among young people"

These two testimonials, given at a conference in London last week arranged by Strategic Sponsorship consultancy, are an indication of an increasing commitment by companies to sponsorship as a means of achieving a variety of marketing objectives.

Indeed, they are also examples of how sponsorship can be incorporated as part of quite different marketing strategies and on different scales.

The worldwide sponsorship business is now worth an estimated £1.4bn a year.

Spending on sponsorship in the UK, according to Advertising Association/BSA figures, is expected to reach £275m this year, putting it above posters and radio advertising.

Volvo, the Swedish car maker, and Nestlé, the food and beverages multinational, are using sponsorship with contrasting aims in mind.

Volvo first entered sports sponsorship by putting \$15,000 into a US tennis tournament in 1973. While it does not disclose how much it is currently putting into sponsorship, it is estimated that it is spending \$3m a year on five sports worldwide.

Most of that - some £2m a year - goes on the European Professional Golf Tour, the rest on tennis, sailing, skiing, and equestrian events.

It is now setting up a new company, based in Brussels, to handle all its sports promotion activities and may extend into sponsorship of cultural events.

Volvo's main objective in using sponsorship has been to secure increased brand name exposure. It has carefully chosen sports with a broad international base and where the profile of the people engaged in

them tallies with the company's customer profile. "They are people with an active outdoor life... very family-minded... of a certain economic standard," says Ortendahl.

"This is how we achieve the most effective communication... lining up a target in the gunights rather than relying on the hit-and-miss method of the shotgun."

Volvo's policy was to put its money into the sports themselves, not individual sportsmen or women. "No matter how brilliant, he or she will disappear from the arena in time... and it can all go wrong, as with Ben Johnson."

Ortendahl says: "Our calculations are always based on the extent of television exposure. This is our chief means of getting interest on the money we have put into the ventures." The company signs long-term contracts wherever possible, "as in all communication work, repetition is of enormous importance," he explains.

Sports sponsorship has given Volvo a level of brand awareness at

a much lower cost than traditional advertising could have achieved. Ortendahl claims. But he admits that the company still has more to do in exploiting the platform it has gained and thereby to sell more cars.

Nestlé, in contrast to Volvo, turned to sponsorship for its Nescafé coffee brand at a much later date and for a much more specific purpose.

Continual heavy advertising and product improvements had made it the UK's biggest grocery brand. But in the early 1980s, research showed a shift in the "age profile" of its consumers.

Fewer young people were drinking coffee, thus posing an incipient threat to its share of the hot beverage market; and the market itself was under increasing attack from soft drink companies and brewers.

"We had to introduce some young people to coffee, and increase their coffee consumption generally," says Piers Devereux, senior brand manager.

Nestlé's research suggested that to do so, it would have to convince youngsters that coffee was a modern, adaptable drink relevant to their lifestyles.

"The problem then was how to get this message across. The traditional approach of using mainstream advertising was not the answer," says Devereux. "There were simply too few television programmes available through which we could cost-effectively and efficiently communicate with the youth market."

"We found that the Nescafé message could be carried by music - which performs a central role in the lifestyle of 99.9 per cent of all young people. This vehicle could be used to rejuvenate the brand."

But associating Nescafé with particular bands or artists would put the brand at risk to the vagaries of music fashion or to occasional bad publicity about, for example, a particular artist.

So Nescafé, after a year's negotiation through the minefield of broad-

casting rules about sponsorship, put its money - now £700,000 a year - into the Network Chart Show of popular hits broadcast every Sunday afternoon through 46 independent radio stations to an audience of almost 2m in the 15-24 age group.

Awareness of the brand rose rapidly to 70 per cent - and Nescafé put more money into exploiting that marketing base.

Colour advertisements were developed for teenage magazines and roadshows featuring new bands toured the country. Other innovations such as pop quizzes followed, and a variety of merchandise was introduced, with 100,000 T-shirts distributed in two years.

As the age profile of coffee drinkers widened, greater efforts were made to increase the market. Earlier this year, a television and cinema advertising campaign designed to stimulate hot coffee consumption among 16-24 year-olds was started.

That was quickly followed by the launch of a new product designed for the youth market - Nescafé Frappé, an iced, ready-to-drink coffee.

"We've made a good start," Devereux says, "towards building tomorrow's coffee market from the youth of today."

Table with columns for various financial metrics and company names. Includes 'RUSTS' and 'UNIT TR' headers.

Advertisement for FINSTAT, THE FINANCIAL TIMES STATISTICS SERVICE. Includes 'STATS PACK' and 'ELECTRONIC STATS PACK' options.

Advertisement for VACHERON CONSTANTIN watches. Features a large image of a watch and the text 'I can't believe it!'.

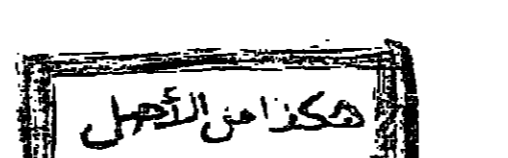
Advertisement for THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION. Includes a booklet titled 'How to make your Will' and contact information.

Advertisement for Money Management. Includes a 'Review' section and a coupon for 'STATS PACK' subscription.

Advertisement for Manchester Business School. Includes a 'Preview' section and a coupon for 'STATS PACK' subscription.

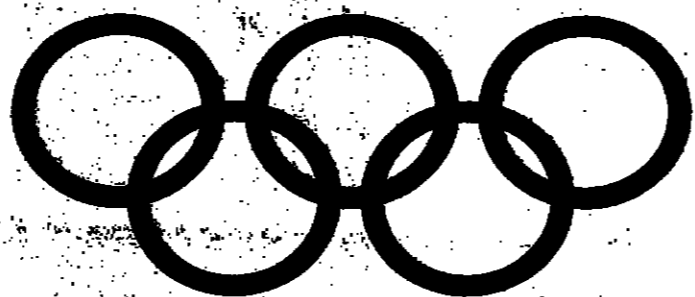
Advertisement for Manchester Business School. Includes a 'Preview' section and a coupon for 'STATS PACK' subscription.

Table titled 'GRANVILLE SPONSORED SECURITIES'. Lists various securities with columns for High/Low, Company, Price, Change, Gross Yield, and P/E.





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WORLDWIDE EXPRESS COURIER AND PACKAGE DELIVERY SPONSOR



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## HE'S NOT IN THE STATES.



**BUT HE  
DOES BUSINESS  
THERE  
EVERY DAY.**

*"Jack? It's Nigel. I hear you've got the go-ahead to launch the issue."*

*"Yes - if the terms are right."*

*"And are they?"*

*"Could be. If you can take the full 300 million right now."*

*"Our syndicate's ready and waiting."*

*"In that case let's go."*

*"We've got the deal?"*

*"You've got it."*

*"Fantastic. Shall we sign in Paris?"*

The rest of this conversation is strictly business.

With AT&T and your local telecommunications organisation the lines of communication to the States are open for everyone.

If you want your business to pick up, pick up your phone.



TECHNOLOGY

Lynton McLain examines the development of personalised inserts in UK newspapers

Your morning newspaper sits on the doormat. Inside, along with the latest news and analysis, lies a large batch of tempting advertisements, perhaps for financial controllers, project managers and chief executives. But something has changed. Some of the advertisements are inserted as loose material, or stuck to a page. This has become commonplace with magazines, but is undeveloped in newspapers in the UK, unlike in the US and Europe where the insertion of material in newspapers is a growing industry.

Some of the advertisements are even addressed personally to you. This is happening as technology becomes available for inserting advertising material sent directly to a named subscriber of a newspaper. The advertisements may even reflect the reader's personal or professional interests, making it more relevant to his or her particular needs.

The US is the home of inserted advertising. The insertion of advertising items into newspapers as well as magazines each year. From 1970 to 1984, the number of inserted advertising items in US newspapers grew from 75 million to 1.2 billion, according to the US Newspaper Advertising Bureau. By 1987 the number of inserts in US newspapers had grown to more than 70 billion items.

In contrast, the UK newspaper industry, which produces more national newspapers than most other countries, is trailing a long way behind the US in its development of inserted advertisements. This is about to change.

At least three large newspaper groups in the UK are beginning to install equipment for inserting advertisements in their newspapers. These include Mirror Group Newspapers, which owns the Daily Mirror, the Sunday Mirror and The People. The latter two newspapers were the first UK national to insert advertisements for an entire print run, last Saturday.

The Financial Times has recently completed the installation of Swiss Ferag equipment at its printing plant in East London. Ferag says this is the most advanced inserting equipment in Europe and is able to insert two items into the newspaper on the press run, before the lead-in or pre-printed supplements. Commissioning

# Advertising by special delivery



of the equipment is under way with a first run expected before Christmas.

News International Newspapers, which publishes five national newspapers including The Times and The Sun, is also planning to introduce an advertising insertion service.

Five years ago, Ferag had sold no inserting machinery into the UK newspaper industry. By this year it had won orders for 60 on-line inserting machines. These developments are happening many years after the technique was well established in the US, for several reasons.

The end of Fleet Street as the home of national newspaper production in the UK and the opportunity this offered for building new printing works opened the way for new equipment and new ideas for generating income from advertising. Regional newspapers have mastered the technique because it is much easier to achieve on a smaller scale.

Insertion equipment permits pre-printed items, including whole separate sections of newspapers, such as supplements and regional sections, as well as advertisements, brochures, catalogues and company reports, to be inserted

directly after the paper has been printed.

Equipment to insert these pre-printed items in the main newspaper avoids the need for separate distribution of the pre-printed items. Pre-printing itself enables the newspaper company to print with fewer printing presses, reducing capital expenditure and reducing the time the printing presses are idle.

But even in the US, inserted advertisements are not always welcome by readers. It is not uncommon for readers to start the morning with a quick shake of the newspaper over the waste bin. One way around this objection is the use of selective inserting. Technology is available in the latest inserting equipment to enable newspapers and magazine publishers to match the advertising to the reader.

Mr Guido Steffen, the former managing director of Ferag UK and a current director of the Ferag marketing organisation in Switzerland, says: "We can already determine that a particular copy of a newspaper will be for Mr Smith of Acacia Gardens, Blackpool. It is only a question of economics that will determine when publishers feed particular sections of a

newspaper to a named individual reader." He said this could save paper, by sending readers only the sections which they want.

This technique is highly developed in the US. Advertising material is included on the basis of the requirements of particular geographical markets, or at its most sophisticated, according to geographical and demographic requirements, says Mel Barlow, sales manager for newspaper and magazine inserting equipment at Harris Graphics, part of the US AM International Corporation.

Harris Graphics installed insertion equipment at the Slough Observer weekly newspaper, based near London. Inserted advertisements or newspaper sections "can be tailored to individual customer profiles, with the advertiser selecting material according to the target audience for the advertisement," he says.

This zonal inserting is used as a matter of course by many US publishers, but the UK newspaper publishing industry is currently "where the US industry stood 15 years ago," according to Harris Graphics. Existing insertion techniques can be developed to enable

individual subscribers of newspapers to be reached by name.

Harris Graphics says ink jet printing technology can print messages for individual subscribers. This is used in the US to print the addresses of magazine subscribers. Personal messages can be printed readily alongside the magazine subscriber's address or in a blank space in the magazine.

Its application to newspapers, which have circulations that run into hundreds of thousands and even millions, would require substantial investment and the use of high capacity computer disc storage.

For maximum effectiveness, such as system of personalised messages would depend on a large database of information on each subscriber. A typical message, according to Harris Graphics, could be along the lines of: "Good morning, Mr Smith, we know you are a keen fisherman and we know you would be interested in the new range of fishing rods advertised on page 43 of the journal." This type of message is used in the US, but issues of data protection and the confidentiality of computer information on individuals may dampen its development in the UK. Also, many people may consider it an invasion of privacy.

Technology for inserting material into newspapers was based originally on mechanical engineering, controlled by simple electrical circuits, but this is changing as more sophisticated electronic control systems are applied.

Harris Graphics says its equipment can be fitted with computer controls that use photo-electric cells to detect if the insert machine has failed to insert an advertisement in an individual copy of a newspaper. That newspaper will not be delivered to the despatch section of the publishing house, but will be recirculated until the insert is correctly placed inside the paper.

Europe has several companies in the field of making insertion machinery for newspapers and magazines. Switzerland has Ferag and Muller Martini. Denmark has Thorsted and Sweden has Wamac. Ferag says the West German market is the most buoyant in Europe, with widespread use of newspaper inserting technology. British readers are already getting used to inserts. Personalised advertisements are probably not far away.



## WORTH WATCHING

Edited by Della Bradshaw

### Never lie to a computer

WOULD you try and deceive a computer in order to get a job? Probably not, according to researchers at the Georgia Institute of Technology and Louisiana State University. They have concluded that those interviewed for jobs are more likely to give honest answers to a computer than to a personnel manager.

The reason, they claim, is that when people come face to face with a prospective employer, many stretch the truth in order to give the answers they think the interviewer wants to hear.

Another contributing factor, say the researchers, is the Big Brother effect - those interviewed are concerned that the computer is tied into a larger network which can automatically verify their responses.

But the researchers pointed out that one group of guinea pigs, interviewed as potential management trainees, felt resentment at being interviewed by a computer. They warn this could be a limiting factor in using computer technology to interview applicants for higher management posts.

### Self-diagnosing a breakdown

A CAR air conditioning unit which uses chip technology to self-diagnose when it is about to break down is in the final stages of development. The manufacturer, Motor Panels, of Coventry, believes the management system could prevent ozone damaging chlorofluorocarbons from being emitted into the environment when faults develop. The electronic refrigerator manager uses an electronic

heat sensor which feeds information into a microprocessor, similar to the system used in sophisticated engine management systems. (Conventional air conditioning systems use pressure switches for operational control.) If the measurements indicate that the air conditioner is working close to its limit an indicator on the dashboard lights up.

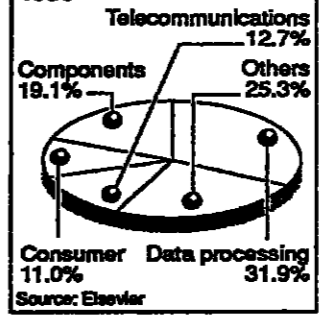
### The electronics gap widens

DEFLATIONARY measures introduced by the UK Government have resulted in almost no growth in the UK's consumer electronics market in 1989, and growth of only 4 per cent in the electronics market overall - below the European average.

According to the latest report from Elsevier Advanced Technology, of Oxford, the outlook for the electronics equipment makers generally looks variable. The report, entitled Yearbook of World Electronics Data 1990, says growth in the European market will be stunted in 1989, but will blossom over the subsequent three years.

The market, according to the report, will grow by 4.4 per cent in real terms this year and expand only by 2 per cent in 1990. But over the three-year period 1991-1993,

### West Europe electronics market 1990



the average growth in Europe will be 5.1 per cent per annum. In 1993 the total market will be worth \$225bn (£142bn).

Scandinavian countries will experience sales repeatedly below the European average, while Spain will continue to be the fastest growing European country for electronic products, says the report.

The bad news for European

manufacturers is that the gap between sales of home-produced goods and imported ones is continuing to grow.

### Financial data under one roof

A NOVEL way of incorporating financial data into computer-produced documents has been developed by US software house Lotus, in conjunction with Eritel Financial.

Rather than thumbing through wads of paper documents or searching external databases over the telephone line, Lotus has introduced a way of inserting data directly from a compact disk.

Called CD/Corporate:UK, the disk contains complete financial and textual information on all UK quoted companies, along with Eritel's adjusted profit and loss statement and annual growth rates. A companion disk provides a similar fund of knowledge on privately-owned UK companies. (Disks containing information on US companies are also available.)

Data from either disk can be inserted into documents prepared using the Lotus 1-2-3 spreadsheet simply by pressing one key. The disks can also be used with other software packages. Each of the disks is updated monthly and the cost is £9,000 a year for each service.

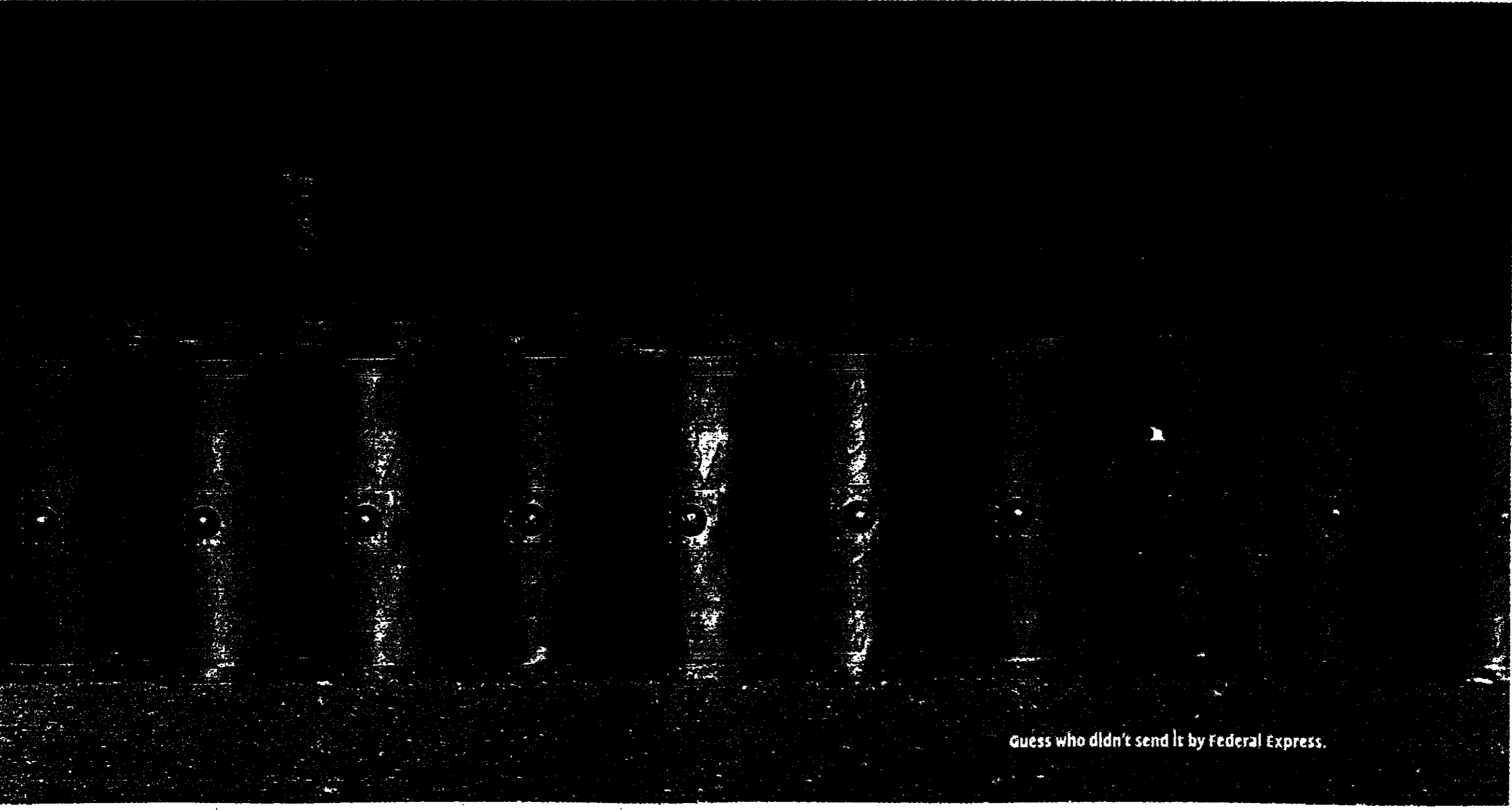
### French roses prefer cognac

A GLASS of cognac and a bunch of roses have more in common than romance.

In the Charente region of France the waste hot water discharged by the brandy distilleries in winter is now being harnessed to fuel another demand - for cut roses.

The scheme, introduced by the Agence Française pour la Matière de l'Énergie (AFME), extracts heat from the distillery waste water using a battery of heat exchangers. The heat is fed into a greenhouse, on land belonging to the Izarnat distillery. The size of the greenhouse was calculated to optimise the investment in the heat recovery process. The saving is estimated to be the equivalent of 70 tonnes of liquefied gas a year.

Contact: Georgia Tech, US, 404 894 3444, Motor Panels, UK, 0203 685831, Elsevier, UK, 0855 512242, Lotus, UK, 0730 840251, AFME, France, 1 47 05 20 00.



Guess who didn't send it by Federal Express.



Federal Express deliver over 1.2 million parcels daily in 360 aeroplanes and 25,400 vehicles, to 118 countries worldwide. And we don't just promise to get there, we get there on time. In fact, our unequalled track

record has made us the No. 1 air package carrier in America. Because we understand that if we don't meet our deadlines, you won't meet yours. See Yellow Pages for your nearest Federal Express Office.

Federal Express. When it absolutely, positively has to be there on time.



# BRITISH GAS GETS THE GREEN LIGHT TO FUEL ELECTRICITY FOR THE FUTURE.



**I**t will come as no surprise that British Gas has been chosen to supply the fuel for Lakeland Power Ltd's combined cycle power generation station in Cumbria, producing electricity for Norweb. It is our first contract of this type to provide natural gas to an independent power generation company.

British Gas, of course, can be counted on to ensure reliable and long-term supplies.

The new combined cycle generating system will produce electricity with remarkable efficiency.

This high efficiency, together with the lower carbon content of natural gas, means that considerably less carbon dioxide is emitted than by a conventional power station. Taking into account the low levels of sulphur and other pollutants, natural gas stands out as a fuel most friendly to the environment.

British Gas continues to make a substantial contribution towards achieving an even more efficient and profitable future for Britain's Industry and Commerce.

After all, energy is our business.

**British Gas**  
ENERGY IS OUR BUSINESS

CINEMA

Murder turns to overkill

The world reports sick in Krzysztof Kieslowski's A Short Film About Killing. The Warsaw streets are grimy with decay. Human faces are pasty, drawn, unsmiling. It almost seems an act of compassion when a young man (Miroslaw Bakula) takes a taxi ride into the country and then half-strangles, half-beats the driver to death. Why? We have no idea. Nor, it seems, does the boy.

A SHORT FILM ABOUT KILLING Krzysztof Kieslowski

PET SEMATARY Mary Lambert

HEATHERS Michael Lehmann

BERT RIGBY, YOU'RE A FOOL Carl Reiner

ERNEST SAVES CHRISTMAS John Cherry

debut (Slezka) to higher things. Turn from a Stephen King novel by the author's own screenwriting hand, Pet Sematary is the best King adaptation to date. Our central characters are Mr and Mrs Middle America plus children (two) and pets (one). The pet is Church the cat, a portly old dear who is run over one day by a 20-ton lorry. (The family's new house is too close to the highway.) Distraught husband Dale Midkiff buries him in the eerie hilltop Indian cemetery nearby, where, as has been told by neighbour Fred Gwynne, the pet will return to life.

It does: with frightful results. And soon humans as well as cats are nipping back from the after-life. After a cunningly innocuous, fun-with-the-family beginning - shot by Lambert and cameraman Peter Stejn in the grainy-gaudy hues of a home movie - the film cracks open like a serpent's egg struck by lightning. The boy's own killing tools (rope, iron bar, bare hands) and, argues Kieslowski, less forgivable. When one man's despair kills, we can understand if not excuse. When the legal machinery of a nation kills, it is an act of will and consensus, path first to the spooky pet "sematary" (so spelled in the child-scratched wooden sign), then to the spookier Indian burial ground beyond.

Co-ordinating the skewed camera angles and other worldly sound effects growls and snarls from some echo chamber in hell, Lambert also italicises the story's black comedy. Nervous giggles alternate with shrieks of terror, even in the most ghoulish moments. When a tiny boy who has become one of the murdering undead is stabbed with a hypodermic by Doc Midkiff, he cries "Not fair" and stomps off to sulk before returning for his next guerrilla atrocity.

In Heathers, directed by Michael Lehmann and written by Daniel Waters from his "own high school memories" (some high school, black comedy has the first and last word. Freddy Versina (Winters) is a prank-playing group of rich schoolgirls who call themselves "Heathers." (They all share the same name.) Murderer the group's leader is surely not too high a price to pay to join?

all cinema, depicts an execution. The apparatus of state murder - rope, trapdoor, lever, plastic tray (to catch the effluence of panic) - are more cruelly methodical than the boy's own killing tools (rope, iron bar, bare hands) and, argues Kieslowski, less forgivable. When one man's despair kills, we can understand if not excuse. When the legal machinery of a nation kills, it is an act of will and consensus, path first to the spooky pet "sematary" (so spelled in the child-scratched wooden sign), then to the spookier Indian burial ground beyond.

Never suppose that an interest in murder is a male prerogative. Two new American movies, Heathers and Pet Sematary, argue that it is not. Heathers, letting Stephanie women are fast catching the leaders. In the first the ghoulish ladies are on screen, in the second the grand ghoulish instructions in off-screen. She is director Mary Lambert rising on stepping stones of a dud feature

The Maid of Orleans

BAVARIAN STATE OPERA, MUNICH

At last one of the major European opera houses has had the courage to break its ties with Wagner. The Maid of Orleans (1881) written after Eugene Onegin and before Maseppa - has long been awaiting proper modern re-assessment.

It has done quite well in Germany since the war, with stagings at Saarbrücken, Leipzig and the Bayreuth festival, Joan's first act aria of Resurrection has had a life of its own on record and in the concert hall. For the most part, however, The Maid of Orleans has had to live, like Maseppa and Iolanthe, with a question mark over its viability.

The work therefore makes an intriguing addition to the repertoire of the Bavarian State Opera. This was a big budget production, headed by artists of the calibre of Harry Kupfer, Bernd Albrecht and Waltraud Meier and received with rousing enthusiasm by the first night audience. My own disappointment, however, was one of disappointment. Albrecht has produced a German-language edition which makes extensive cuts. The aim, apparently, was to dim the opera's Meyerbeerian overtones, to inject a quality of *deutscher Komponist* progression into the score,

and - If an astonishing interview with Kupfer in the house magazine is to be believed - to restore it to the form in which Chalkovsky would have chosen if he had followed his true instincts. The result, however, is an opera chopped into a succession of highlights, with the final act reduced to a stunted coda. His aim to square this treatment with statements by Kupfer and Albrecht regarding their passionate belief in the opera.

The two hours of music that are left provide only faint insight into Chalkovsky's theatrical genius. The intimate conflict and passionate yearning predictably come across as the most convincing. The Act 4 duet between Joan and Lionel is most successful of all with its simple, wistful motif and exquisite shading. Chalkovsky also seems to have written in two choral ensembles of Musorskian solemnity. But the rest supports the view that the composer's heart was not really engaged by the subject. Albrecht's version succeeds only in crystallising these weaknesses. He conducts a Germanic view of the score - clear, correct, analytical -

which neutralises the delicate colouring of the orchestration and the romantic sweep of the musical lines. The same Germanic emphasis is to be found on stage. Since she burst on to the international scene at Bayreuth in 1983, Waltraud Meier has won the highest esteem for her dedication, intelligence and artistry. She has no difficulty conveying the sense and guile of a girl, tender heroic quality and fast vibrato - lacks the hint of steel that this music demands. She also looked too much the Teutonic maiden.

The blame for that lies with the production team, including the same set and costume designers (Hans Schavernoch and Reinhard Heinrich) as for Kupfer's Bayreuth Ring. The stage was littered with models of bombed-out buildings and divided by a diagonal plane, which reflected occasional professions of grace and let us act out symbolically in the wings. Although this allowed the production to cut out one scene to the next in an almost filmic sequence, it had the unfortunate effect of making the main stage area curiously inert, with the audience forced to observe the real action simu-

lated at one remove. The performance was also accompanied by plain professions of photographs depicting death and destruction from the Second World War - as if Kupfer saw some sort of link between German wartime suffering and France's treatment by the British in the 16th century. Despite these often mysterious efforts, this was one of Kupfer's least original productions, making heavy weather of the religious pomp and anguished circumstance and completely ducking the issue of martyrdom at the end. Although there were some useful supporting contributions, notably from the tenor Alejandro Ramirez as the Dauphin and a young German baritone, Wolfgang Bauch, as Lionel, Kupfer's treatment undermined the fact that this is a one-character opera. Meier was on stage throughout, perched on a rugged iron platform. Fortunately for Christie's, there are still scores of bidders willing to pay up to \$10m for an attractive work of art and the auction total of \$232.3m (\$146.1m) for 95 lots was a record in any sale. Among the most bidders is the Tokyo-based Aska art gallery, which

Nigel Andrews

Andrew Clark

ARTS



Jan Tesare in "A Short Film About Killing"

But once you have committed one murder - Heather I with cup of cleaning fluid in kitchen - it is so hard to stop. Especially when abetted by a boyfriend (Christian Slater) who wears leather, rides a motorbike, draws like Jack Nicholson and has rebellious feelings fuelled by his love-hate relationship with his parents. (They love him, he hates them.)

Bowling along from one homicide to the next, the film is in the worst possible taste. But then so, virtually by definition, are most black comedies: from *Kind Hearts And Coronets* to *Dr Strangelove*. With pluck and ingenuity the writers go on, chiselling in a killing of two school athletes that is camouflaged as a gay suicide pact.

A sheen of ludicrous innocence is spread over the film, with its pop art colours and deadpan dialogue. Later scenes lose zip and cynicism. But even when the pace flags, there are regenerative cameos like the hip, oleaginous preacher (for whom Jesus is "a righteous dude who can solve our problems") or the English Literature teacher who interrupts her grief over Heather I (she's the) suicide note to marvel at her use of the word "myriad."

You need to be addicted to the

HEAVEN ABLAZE in his breast

QUEEN ELIZABETH HALL

B.T.A.Hoffmann's stories have offered rich pickings to artists and analysts of all persuasions for more than one and a half centuries, and the latest trawl through one of the psychologically richest of them, *The Sandman*, is a collaboration between composer Judith Weir and choreographer Ian Spink. *HEAVEN ABLAZE* in his breast has been brought to the Elizabeth Hall by Vocem and Second Stride this week for two performances under the auspices of Dance Umbrella.

Opera is unavoidable." Whether the mixture gals is another matter. The thicket of cultural reference and allusion are dense at times - spanning the centuries from German romanticism to Kokoshchka, Balshu and photography - and the dramatic structure twins four of the characters, Nathanael, Olympia, Lothar and Clara, with a dancer and a singer each part so that any dialogue becomes a four-way confrontation, and only in the closing scenes are those inbuilt contradictions used to any clear effect.

A second viewing might well tease more of the dramatic sense, but meanwhile one is left with an impression of a cluttered vision, in which hints of real insight are never followed through on the stage. Weir's music makes more of an impact: the stylistic range is wide, from the blamelessly tonal opening through Messiaen exchanges between the two pianos to distorted references to Schubert and the

19th-century salon tradition, while the voices pitch into extended vocal techniques, amplified and natural, and occasional full-winged song. Olympia's manic mechanical aria, complete with ludicrous ornaments, at the Ball is the musical highpoint, but only the most obvious in a score that seems well loaded with sly nods and nudges. Where this score goes in future is hard to imagine; at present it seems inseparable from this specific staging. There are some arresting images on parade from dancers and singers, and a not thoroughly convincing design; excellent playing from the two pianists (hard to identify from the highly democratic programme listings) and a polished musical presentation according to Vocem's familiar lights, but not finally, the kind of crisp imagery one has come to expect from Weir's best work.

Andrew Clements

Györ Ballet

SADLER'S WELLS

As part of the current Magyarok Festival of Hungarian arts, the ballet company from Györ is making a brief visit to Sadler's Wells this week. The troupe has, as director and choreographer, Iván Markó, for eight years a leading dancer with Béjar's company, and the creative procedures of the Maestro lie heavy on the evening. *The Promised Land*, which opened the programme on Tuesday, could indeed pass for an exercise in Ecstasist style: bits of love, liberty and happiness teaching a girl to fly; a score by Ravi Shankar and Sir Yehudi Menuhin combining Indian and Western procedures; men in long white divided skirts (*Golester*-style) and bare torsos; a good deal of spurious ecstasy. It was far for the course, and served at least to introduce dancers whose manner was eager, with a strong pulse of energy.

About the succeeding *Prospero* comment is difficult. It would be ungenerous not to welcome a chance to see this Hungarian ensemble on its British debut, but I cannot but feel that *Prospero* was ill-advised in every way. *Prospero* here becomes a choreographer; Ariel a young female ballet student; their after-life, *The Tempest* having ended, a macabre adagio act featuring the mature and stewart presence of Mr. Markó and the scampings of a girl whose technical and theatrical innocence do not merit public exposure. The score is a demented assem-

blage of gems from Schubert. That the curtain calls developed into a chilling review of the closing moments of the piece, suggests that everyone concerned had become maddened by their own genius. Sadler's Wells has not shown us anything more dubious for years.

The programme, inevitably, ended with *The Miraculous Mandarin*. Mr Markó has altered the usual dramatic scheme without losing the fierce erotic pulse of the action. In his version an innocent girl who has been gangraped creates a strange being

which exacts terrible revenge upon her attackers, and then disappears, at which moment the girl dies. Excellently set by Judit Gombár in a metallic warehouse piled with sacks; danced with unrelenting vehemence by its cast, this *Mandarin* is a valid re-working of the tale. Its focus is the powerful incarnation of the girl by Barbara Bombicz, a dancer having both the strength and the sensitivity to command and shape the new narrative. She is a fine and rare artist.

Clement Crisp



Scene from "The Promised Land"

SALEROOM

Big bidders sit on their hands

The great art market juggernaut, which had been foundering on an ever-increasing pace for the past year, paid by the Getty Museum, of Malibu, for "Rue Mosnier aux Drapereux" by Manet. It was a record for Manet, more than doubling the price paid three years ago in London for a similar scene. Both had been painted from the artist's studio "window" - this shows a one-legged war veteran carrying the picture on his broad shoulders as he hops down a street glistening in the sun and decorated, ironically, with flags of peace. Christie's had sold for \$30m from this masterpiece.

It had belonged to Paul Mellon, who bought it in 1958 for \$224,000. The 14 pictures he sent for sale contained many of the disasters. A Van Gogh portrait of an old man was sold for \$20.5m (\$12.5m), also below forecast, but an important work by Picasso "The Death of Harlequin" was unsold at \$14.5m. Perhaps its morbid subject matter upset potential buyers; perhaps the demand for Picasso Harlequins has peaked. The biggest disappointment and puzzle was the failure of three waxes of dancers by Degas to find new homes. These had been actually made by him - his popular bronzes were cast by others - and the only explanation for their unpopularity is that they are very fragile and would melt in a hot room.

There were plenty of successes for Christie's to accustom, for example, the fact that 46 of the lots sold for over \$1m and the nine artist records. A Vuillard interior of a woman arranging flowers went for \$7.7m (\$4.5m), way above forecast, and a Vuillard also almost doubled his previous best at \$7.15m (\$4.5m), for a view of the Seine. The best results were perhaps the

bought nine works, including some pretty-pretty Renoirs, for \$23.15m. Aska is owned by little girls with a doll, by Foytitz. De la Roche, Sigane and Utrillo were also among the records.

Antony Thorncroft

ARTS GUIDE

EXHIBITIONS

London

The Royal Academy. The Art of Photography 1839-1939. In celebration of the 150th anniversary of the first practical demonstration of the medium, this large and impressive exhibition looks at the history through the technical developments and aesthetic variations and experiments in the use of the medium, from the work of the earliest pioneers in France, England and Scotland, up to the present. Daily until December 22. The Royal Academy, Gainsborough and the School of Portraiture - a fascinating study of the prints made in the 1850s and 1860s by the best portrait artists that came together at Portraiture in Britain, of which Gainsborough was the leading but not necessarily, at the time, the outstanding force. A handful of related paintings is shown, and there are outstanding groups of prints by Emile Bernard, Armand Seguin and the Irishman, Rodric O'Connor, among several others. Sponsored by Banque Indosuez and W.L.Corr. Daily until November 19.

Musée des Arts Décoratifs. Je suis le Cadavre - Picasso's sketchbooks. After two years of meandering the world over, the exhibition ends, aptly, in Paris. The 40 sketchbooks covering a period of 64 years follow closely. Musée des Arts Décoratifs, 107, rue de Rivoli (42363214), closed Tues. Ends December 31. Grand Palais. Archaeology in France. The exhibition presents 30 years of discoveries with some

Paris

3,000 objects, beginning with the inevitable skulls and flint tools of the Neolithic, from the Musée de la Préhistoire, L'Art de l'Égypte. An exhibition of 25 check-off-overviews, including the most recent finds, starts with statues and bas-reliefs dating from the middle empire, continuing with a golden crown of a high priest of Ostris with some elements of Roman art and Coptic icons and concludes with Islamic exhibits. 1, rue des Saussaies - Saint-Bernard (closed Mon). Ends Jan 14 (46132876). The Louvre and the Chateau de Versailles. David. A retrospective of the artist's work, including 185 drawings is held simultaneously in the Louvre and in the Chateau de Versailles. Louvre closed Tues. Chateau de Versailles closed Mon, both exhibitions until Dec 15. Galerie d'Art Saint-Honoré. Lucrèce. Setting off the white androchrome body against a deep black background. Lucrèce. The older dates to paint at the beginning of the 18th century in Luther's town a disturbingly beautiful Lucrèce. 287, rue Saint-Honoré (42601503). Ends Dec 15. Grand Palais. Archaeology in France. The exhibition presents 30 years of discoveries with some

Musees Royaux des Beaux-Arts

The Human Figure: millennia of Japanese art - an overview of 14 centuries from 3000 BC to the 19th century which ends Nov 26. Antwerp. Musée de Modern Art (Muhlia) 32 Luuvestraat. New tools - New images: art and technology in Japan today with installations by Tetsuo Miyajima, Tsuneko Nakai. Closed Monday, ends Dec 3.

Madrid

Fundación Juan March. Retrospective of Edward Hopper opens the autumn season at the foundation. 81 works by the New York realist covering a period of 56 years. Until Jan 4.

Barcelona

Fundación Caja de Pensiones. International art. Exhibition of contemporary art from the museum's holdings acquired since 1985, including works by Foré, Esher, Muncha, Deacon, Kier, Polka, Cicchi and Merz. Closed Mon.

Frankfurt

Kunstverein, am Markt 44. A "speed photograph" to celebrate the 150th anniversary of the invention of photography with 130 works from around 30 photographers and artists. Ends Nov 26.

Munich

Städtische Galerie im Lenbachhaus. The most complete retrospective of the expressionist

painter Karl Schmidt-Rottluff

to date with almost 370 works from 70 private and public collections.

Vienna

Städtisches Kunstmuseum, Rathausgasse 7, Glanbecker, 40 years of exhibition support for art. This exhibition shows for the first time selected works of art from 11 centuries and attempts to present an impression of all aspects of culture during this period, with the help of government, foundations and private sponsorship. To Nov 22.

Vienna

Museum für Applied Arts is hosting a large exhibition devoted to the works of Carlo Scarpa, the Italian artist and architect. The theme is focusing on "The Other city". Until Jan 12.

Rome

Palazzo Venezia. Ispirato: ancient and modern in the IRI collection. The state holding group is showing for the first time some of its fine collection of sculpture, paintings and tapestries dating from the classical Roman period up to the present day, normally split among the headquarters of the various collections. Ends Nov 30.

Milan

Castello Sforzesco. Unknown Treasures from the Moscow State History Museum. Over 500 pieces of applied art including gold and silver embroidery, lace, brocade,

toons, jewellery and costume

covering three centuries, chosen from a collection of over 4m pieces. Ends Nov 22.

New York

Metropolitan Museum. A decade of fabulous shows borrowed from around the world culminates in the present exhibit of the major works of Velasquez, much of which is borrowed from the Prado in Madrid. Ends Jan 7.

Washington

Hirshhorn Museum. The first retrospective in America in a quarter century celebrates Francis Bacon's 60th birthday with a comprehensive review of his prolific career. The three-city US tour begins here with 60 works. Ends Dec 7.

Chicago

Art Institute. Fixing the Shadow: shadows of the history of photography at its 150th anniversary. Of the millions of possible contributions, the exhibit focuses on 400 pieces by 200 photographers organised chronologically. Ends Nov 16.

Tokyo

Santory Museum. The Fujinoki Tumulus. This 6th century burial mound has yielded a host of treasures that throw considerable light on early Japan. Finds from other tombs of the same period are also displayed. Unfortunately, there is little documentation in English. Closed Mondays. Ends Nov 19.



FINANCIAL TIMES

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Thursday November 16 1989

Prospect of stagflation

IT WAS A wonderful party, but Mr Major thinks, perhaps even hopes, it is over. Where public expenditure is concerned he was able to tell a tale of continuity, but the story on the economy is quite different. Growth of gross domestic product is forecast at a mere 1 1/2 per cent next year, with headline inflation at 5 1/2 per cent in the year to the fourth quarter of 1990. Delivering such a forecast can be no pleasant task on one's first important occasion as Chancellor of the Exchequer, but it had to be done.

of 11 per cent, it appears that interest rates are not expected to fall by much. Nor is much of a decline likely when the current account deficit is expected to be £15bn next year and - even to achieve this - the growth in the volume of non-oil imports has to decline from 10 1/2 per cent this year to 2 1/2 per cent in 1990. If interest rates do ease, the financial vulnerability of both the personal sector and of parts of business makes a swift recovery in demand quite unlikely.

Public expenditure

It can hardly have given the Chancellor pleasure to deliver such a forecast, however realistic it may prove. He must have obtained far greater satisfaction from what he had to say on public expenditure. The forecast, all is much as before. In the event, the share of general government expenditure in GDP (excluding privatisation proceeds) in 1989-90 is now expected to be 38 1/2 per cent, an eight percentage point decline from the peak in 1983-82, and half a percentage point below the forecast of a year ago. Next year it is expected to rise to 39 per cent, but for both that year and the year after the forecast is exactly the same as in last year's Autumn Statement. Given the low growth of GDP now forecast, this implies a sustained squeeze on most parts of public expenditure, although that squeeze is diminished by the sustained decline in debt interest following Mr Lawson's successful fiscal tightening.

From the point of view of the Government, therefore, Mr Major was entirely justified in congratulating Mr Norman Lamont, the Chief Secretary. It was another job well done. Politically, however, things may soon look different. The Government has long offered slow growth of public expenditure, indeed prided itself upon it. Now, however, private expenditures will be squeezed, too. Consumer expenditure grew at a torrid rate of 6 1/2 per cent in 1988; it is now expected to grow by 3 1/2 per cent in 1989; next year the forecast is only 1 1/2 per cent. So the party is indeed well and truly over. Given the political timetable, does this mean that the Government's rather longer party is over too?

Wage inflation

Wage inflation would then continue unchecked well into next year. Unit labour costs in the economy as a whole would rise by 8 per cent or more and in manufacturing would continue to rise faster than in the UK's major competitors. Meanwhile, the Government hopes to get inflation down to below 6 per cent. The squeeze on profits would then intensify, slowing the slow growth in investment and output now foreseen by the Treasury highly likely.

In short, the prospect is stagflation. The question for the Government and the country is how long that state will endure. For more than just a year is the most plausible answer. A hint is contained in the forecast of retail price inflation in the year to the end of 1990. Since this forecast includes a rise in housing costs

EC showdown over Renault

IT CANNOT have been easy for the European Commission to stand firm in its dispute with the French Government over subsidies to Renault, the state-owned motor group. Its decision to do so yesterday is a personal victory for Sir Leon Brittan, the EC's Competition Commissioner and, more important, enhances Brussels' political authority.

also as an assault force to prise open closed or cartelised markets. In recent months, the Commission has used its competition powers to attack longstanding restrictive practices in industries including airlines and telecommunications. In state aids, the Commission is beginning to back away at existing subsidies to industry, as well as curbing new ones as they arise. In certain cases - such as helping poorer regions and cushioning redundancies due to industrial restructuring - subsidies can be justified, provided they are transparent and effectively policed. Too often, however, they have been used systematically to shore up chronically inefficient industries, distorting competition and perpetuating excess capacity.

Dubious position

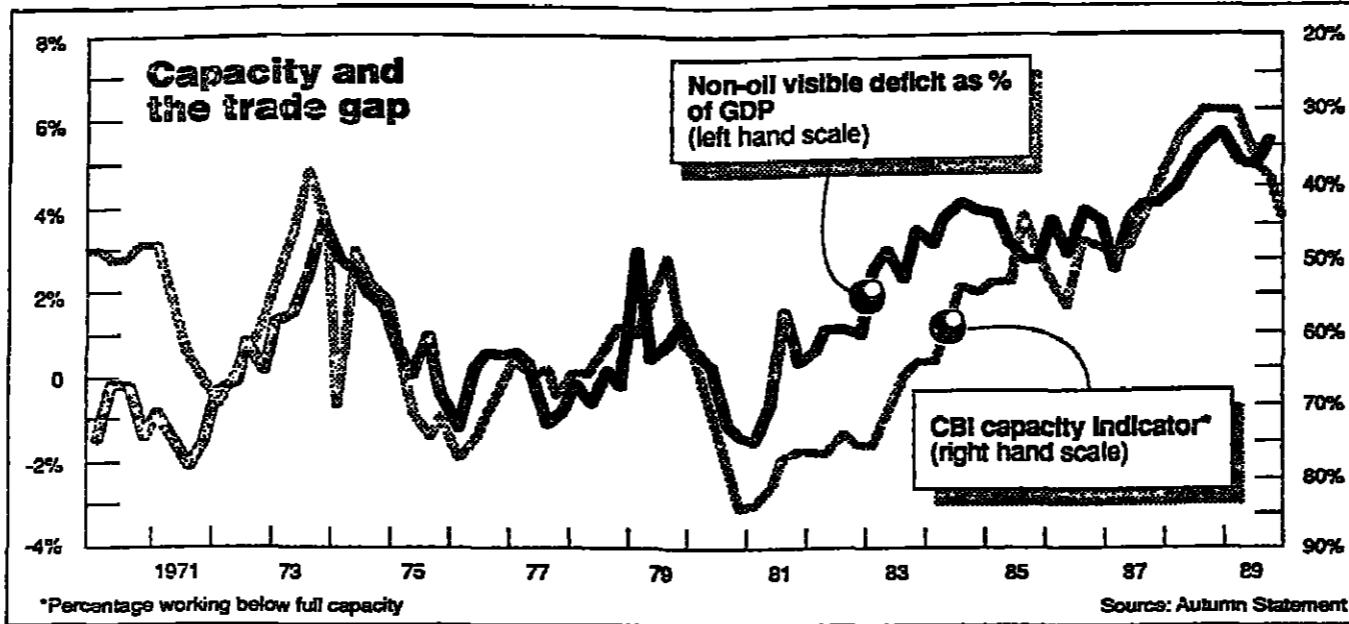
Renault's position is particularly dubious because of its status as a régime, which is explicitly protected from bankruptcy under French law. This is wholly incompatible with the principle of free, competitive market which can operate efficiently only if the rewards for successful enterprise are matched by penalties for failure. Otherwise, the problems of weaker firms will be permanently handicapped by the strong and, by extension, the overall performance of European economies.

Until now Brussels has, for political reasons, been careful not to challenge the basic principle of public ownership. However, nationalisation was motivated in the first instance by national interest, and it is not entirely clear how this priority fits in with the objective of a single market. Furthermore, if governments are restrained from granting their state sectors special privileges, such as preferential access to capital, the economic rationale for public ownership becomes more debatable. The logic of the Commission's competition policies may soon require it to define clearer rules, at least for those state-owned industries operating in competitive markets for internationally tradable goods and services.

New approach

Sir Leon has correctly identified state aids as a form of protection which is as incompatible with a single market as national trade barriers. Since he took office, he has brought to the Commission's competition policy a philosophy which considerably expands its scope. Most of his predecessors concentrated principally on maintaining the status quo by preventing the development of new anti-competitive practices. Even under this definition, Brussels often acted timidly, backing down in the face of government displeasure. The new approach aims to use competition policy not merely as a policeman, but

ECONOMIC VIEWPOINT



No need for recession

By Samuel Brittan

The "spend, spend, spend" headlines with which the Autumn Statement has been foreshadowed in the popular press could almost have been designed to set off a run on sterling. Fortunately, however, the foreign exchange market is by now inured to this kind of showmanship.

General government spending - especially in services - is expected to rise by 1 1/2 per cent per annum in the years ahead. These people who would like to reinvest funny money and hanker for a volume index will say that there is no increase at all or even a reduction.

Public spending excluding privatisation is expected to remain at 39 per cent of gross domestic product next year, the same proportion as in 1988-89, after a slight dip this year due to the exceptionally rapid growth of GDP.

The Treasury maintains that real growth has been too fast to sustain and that a pause for breath is now required. But rather than pontificate on physical growth potential, it would be on much safer ground in saying that domestic demand has been increasing too quickly. This is better measured in nominal terms (that is actual money) rather than in the real terms given in the summary table. After rising at the horrendous high rate of around 15 per cent in 1988, domestic demand in nominal terms has risen by around 10 per cent to 11 per cent in 1989 - still too fast. There are however now enough indications from house prices, retail sales and other indicators to suggest that domestic demand is at long last slowing down further.

How far this slowdown is reflected in lower inflation, among Britain's principal trading partners. If there is a recession it will be due either to the slowness of British business to switch from the sheltered domestic to the international market (including in the latter competition with importers). Or it will be due to the inflexibility of the British labour market. The chart suggests that as capacity pressures fall off there should be a large fall in the trade deficit. Moreover after the recent fall in sterling, there is no reason to believe sterling is overvalued. It is indeed well below most estimates of its Purchasing Power Parity.

The Treasury has however played safe by forecasting an improvement in the recorded payments deficit only from £20bn in 1988 to £15bn in 1990. This is understandable in view of past disappointments. More surprising is that anyone should want a payments forecast at all.

The gloom-mongers are also likely to pick on the forecasts of a slowdown in output growth to predict a hard landing. Look at what has actually happened. The story over the last few years has been one of demand and output (and indeed inflation and the current account deficit) being more buoyant than expected.

Summary table with columns: 1988, 1989 estimate, 1990 forecast. Rows: Domestic demand, Exports goods & services, Imports goods & services, Gross domestic product, Mfg output.

how far in an improved balance of payments, and how far in low growth depends on the supply response of the economy. World demand and output are now buoyant, with inflation still being more of a danger than recession. Recent events in Germany and central Europe must, on any reckoning, lead to faster growth lines.

The inflation forecast seems to me in the right ball park, so long as the believers in a sinking pound can be held at bay. But my suspicion is that output will prove more resilient, either because the balance of payments will improve more or because domestic demand will grow faster than predicted.

Not just any old train

A row has broken out over a luxury train tour of the Scottish Highlands. The story goes back to May 1988 when Richard Edmondson, the Hunter International, the UK industrial holding group, introduced the "Royal Scotsman" tour.

Lucky German

The West German news agency, DPA, carried a story yesterday about a 40-year-old German mechanic from Magdeburg. He took the short trip to the Federal Republic when the frontier controls were relaxed last week, collected his Dm100 from the West Germans, invested Dm1 in a lottery, and won Dm1.2m before going home.

Chase on TV

Little bit of history: ITN news last night carried the first televised tombstone advertisement. It appeared in a 60-second commercial for Chase Manhattan's international investment banking services, showing how Chase can put together cross-border deals.

A keen train enthusiast, Edmondson restored some classic railway carriages he owned, and took the tour of Abercrombie & Kent (A&K), the upmarket London-based tour operator, started selling six-day luxury holidays in Scotland.

The Great Scottish and Western Railway Company was set up to run the tour, and it proved an instant success, particularly with Americans. At £2,750 for the trip, carrying 28 passengers a week, the business was estimated to be turning over nearly £3m a season.

The first four years went well. But now Edmondson has decided not to renew his contract with the way the tour was turning out and wants to run it his way as a kind of "country house on wheels": black tie for dinner.

A&K, however, does not want to give up the lucrative "Royal Scotsman" tour without a fight. A&K claims that the name "Royal Scotsman" refers to the Scotlatter. Edmondson claims it refers to the train he owns. Thus A&K is taking Edmondson to court to contest the rights to the name, and has served an injunction condemning him to silence until the case comes to the High Court next year.

In the meantime, A&K has bought some old BR rolling stock, started it up, and is busy marketing the Royal Scotsman tour: the same name, but a different train. Edmondson is also ready to run his tour: the same train, but a different name.

There is only enough room on the track for one train. The two tours should start in April

Prize for understatement of the week goes to brokers ANZ McCaughan who yesterday issued a comment on Cray Electronics headed "Poor start to year". This is a company which mis-stated its profits by a factor of three, increased

its final dividend by a third before deciding to emit it, and has promised to pay the chairman £225,000 per annum, plus benefits, until 1991. ANZ McCaughan, which used to be one of the company's brokers, is rather bullish about Cray's prospects these days and says it is still far too early to alter the negative stance it has taken for the past year. But in February, when the shares were nearly three times higher than they are today, ANZ McCaughan was tipping them to outperform: "With a cohesive structure of quality businesses now largely in place, high long term organic growth is in prospect."

Can't count

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Last ditchers

In Italy the Communist Party, which has been pretty reformist for a long while now, is even thinking of dropping its name. In Eastern Europe the barriers to freedom of movement and democratic choice are coming down all over the place.

BOOK REVIEW

Controversy by design

One employee described it as "outrageous," another as "unacceptable." A third demanded to know how exactly much all that "rubbish" had cost.

CORPORATE IDENTITY: Making Business Strategy Visible  
By Wally Olins  
Thames & Hudson £18.95

The object of their outrage was the new corporate identity introduced by John Lewis, the British retailing group, this autumn. The apparently innocuous decision to update the group's 25-year-old logo produced pages of furious letters from its employees for the staff magazine.

But these are the exceptions. Most large organisations do not have an easily recognisable identity. The diversity of their interests - spread across several countries and different areas of activity - can make it difficult to see what their identity is, or even what they would like it to be.

John Lewis is not the only company to have introduced its new corporate identity to howls of outrage. Kingfisher, another British retailer, was forced to call in the police to calm the uproar at the shareholders' meeting when it asked for approval to change its name from Woolworth.

Unless they lack this problem there is a risk that the individual bits of the business will develop their own identities and the group as a whole will lose coherence. The impressions formed of the group by its customers, investors and even its own employees could become confused.

The management of United Airlines in the US faced a shareholder revolt when it announced that it was changing its name to Allegis two years ago. There were lots of other things wrong with United - from dodgy diversifications, to a mountain of debt - but the change of name was seized upon by shareholders as the last straw.

At the same time, technological and cultural change means that it is often difficult to distinguish one company in an industry from the others in terms of products and services. Most of the major chemical companies, for example, offer similar products to a similar standard of service. In this instance, creating and developing a clear identity is one way of distinguishing a company from its competitors.

Corporate identity, as it is called, is not a new name applied to an old idea. He describes how, historically, everything from a new nation to a new religion has chosen signs and symbols to express identity.

Olins cites Akzo, the chemical company based in the sun-baking Dutch city of Arnhem, as an example. Akzo is the product of the merger of several merged companies in the late 1960s. Its brand names are familiar in their own markets but tend not to be associated with the group as a whole. Akzo bought in Wolf Olins to devise a new identity.

I have, however, good circumstantial evidence that the British balance of payments estimates are prepared by agents of the Home Office, which has just fallen in Eastern Germany. How else can one explain the insistence on a current payments deficit of £20bn in 1989 when there is also expected to be a favourable balancing item of £15bn which it does not know how to allocate?

Olins argues that the trend towards corporate internationalisation and merger and acquisition activity will make identity issues even more important in the future.

It is, in any case, both normal and reasonable for a country to borrow overseas to finance an investment boom the fruits of which will service borrowing. When I see the horror with which both the Labour Opposition and the Prime Minister view the supposed deficit, I do not know whether to say that they are locked in a time warp, or making a rod for their own backs.

The book is at its best describing how companies can decide whether or not they have an identity problem and, if so, what to do about it. Olins offers advice on everything from which questions to ask a design consultancy, to whether or not to appoint an identity manager.

Much more serious are the indications that the inflation rate is still stuck at an underlying 5 per cent, discounting both the recent bulge and any favourable pre-election blip. It is hard to see it coming down much further without the shock of either a severe recession or the exchange rate floor which would be provided by a full EMS membership. If we have neither we shall just struggle along, ill-placed to resist the next international or domestic shock.

Companies that are very young, or very small, can, he says, allow their identities to develop naturally. Some larger organisations have easily discernible identities. Jaguar and Sony are identifiable by their products. The corporate image of Holiday Inns is dominated by the environment of its hotels to the extent that some police away from Kingfisher's shareholders' meetings.

Alice Rawsthorn

OBSERVER



"Advisers advise, ministers decide, Chancellors estimate."

at Edinburgh's Waverley station, where there could be some fun if the matter has not been settled in the courts by then.

The West German news agency, DPA, carried a story yesterday about a 40-year-old German mechanic from Magdeburg. He took the short trip to the Federal Republic when the frontier controls were relaxed last week, collected his Dm100 from the West Germans, invested Dm1 in a lottery, and won Dm1.2m before going home.

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Advertisement for MICHELSON'S INTERFEROMETER. Text: "The Michelson's Interferometer is as confusing as it sounds. And even more complicated than it looks. Designed to detect minute variations of light velocity through ether in space, it ended up proving that the ether was not there in the first place. Little wonder that the disillusers of Bunnahabhain (Bu-na-ba-venn) 12 year old single malt Scotch whisky have no time for such scientific contraptions. This unique islay malt defies any attempts to analyse its smooth, subtle qualities. Enjoying it is an art, not a science. And the only complicated part is in the pronunciation." Includes image of whisky bottle and glass.



# Peter Marsh reports on the debate over Wellcome's anti-AIDS drug

Few products made by any single company have stirred so many passions and provoked so much controversy as Retrovir, the AIDS drug made by Wellcome, the UK pharmaceutical group.

The questions surrounding Retrovir, the only medicine licensed to combat AIDS, have had relatively little discussion over the past few months although they are likely to surface today when the company announces its annual results.

Much of the recent comment on Retrovir has concentrated on the findings over the summer that the medicine - Wellcome's second biggest product - has the potential to slow down the onset of the illness in people who have the AIDS virus but who show no outward signs of sickness.

This led to a surge in the company's share price and some confident predictions that the medicine would make the medical community at large last making headway in fighting the spread of the disease.

Sir Alfred Sheppard, Wellcome's chairman and chief executive, will today make a few general comments about the outlook for Retrovir, which is also known as zidovudine or AZT. But he is likely to be circumspect about specific issues such as predictions of future sales.

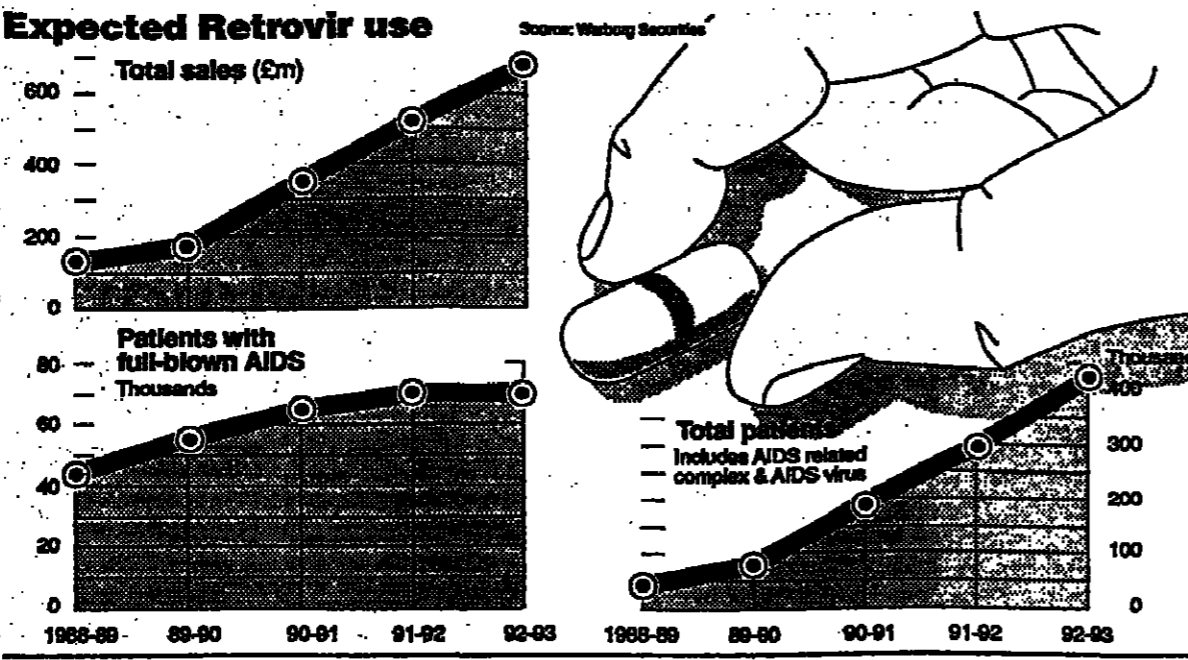
The drug, which became generally available in early 1987 and had estimated sales in 1988-89 of about £180m, is now making a significant contribution to Wellcome's profits.

Retrovir's annual sales could jump to as much as £500m a year by 1991 or 1992, due to increased use of the medicine among carriers of the AIDS virus. An estimated 100-200 people worldwide have the virus; most of them, on current trends, will contract full-blown AIDS over the next decade.

But giving more than a broad-brush view of Wellcome's future is extremely difficult due to the number of interlocking issues surrounding Retrovir.

The drug is inevitably linked to the public debate over with the disease, which has so far been controlled by an estimated 400,000 people globally, of whom perhaps half have died. Many more are likely to die over the next few years. Particularly in the US, Wellcome has found itself uncomfortably caught in the arguments between AIDS activists and government authorities about the correct strategies for slowing the spread of the disease through new drug development.

Despite the events of the summer, the world's medical community is still divided about the extent to which Retrovir will benefit people who have the virus yet who have not progressed to any clinical signs of the disease. There is even a hint that taking the drug at this stage could be counterproductive, as a result of making it more likely that patients could suffer from Retrovir-resistant strains of the AIDS virus as the disease develops. The scientific evidence related to



## A minefield of passions and profits

these points is unlikely to become even partially clear for at least another year.

No one involved with AIDS, Wellcome included, believes Retrovir is a perfect drug. It can be toxic to many patients, it does not cure the disease (which invariably leads to death within a few years) and it works in a scientifically unsophisticated fashion. Many think the product will be superseded by new AIDS drugs that could be available by the mid 1990s, at which point Wellcome's profits growth could be curtailed.

Wellcome has been involved in a series of unending tussles with AIDS activists and some sections of the medical community over charges that it is making excess profits from Retrovir. Adverse sentiments from such disputes are hardly likely to help the company over the next few years in its relations with government authorities and physicians.

Much of the recent surge in interest in Retrovir stems from the US, where the UK company trades under the name 'Burroughs Wellcome'. The US has more than any other developed country. A further 1m-2m Americans are thought to be carrying the virus.

In August the National Institute of Allergy and Infectious Diseases, a US government body, opened up the possibility of wider use for the drug. In a

trial involving 3,200 carriers of the virus, the institute found Retrovir slowed progress of the illness in some of these people.

Doctors interrupted the trial some months in advance, saying that for those people whose immune systems were already showing signs of decline due to the AIDS virus, Retrovir treatment was beneficial.

The announcement was unusual scientifically, although this could be explained by the immense pressure on the US authorities to demonstrate they could act quickly in fighting the disease. It came well before publication in the medical literature of the full data from the trial; this will probably come either in December or early next year.

As a concrete sign of action by the US government, the findings in the summer removed the emotional, national and political pressures on US agencies such as the Food and Drug Administration (FDA) and on people in Congress. Since the disease first reached epidemic proportions in the mid 1980s, these groups have come under continuing pressure from the gay community and by groups representing AIDS victims for their allegedly slow response to the crisis. In particular there have been criticisms of the unwillingness of the medical community to abandon its conventional caution over drug trials and speed up

So far Wellcome has reacted cautiously to the events of the summer. At present, Retrovir is still officially licensed for use only by people with AIDS or a condition known as AIDS-related complex - the precursor to full-scale AIDS - and not for people with the virus.

Wellcome says it does not know when it might gain permission from the FDA and other licensing bodies to sell Retrovir for the latter use. This could well happen by mid to late 1990.

But already, it seems that, especially in the US, some carriers of the virus are putting pressure on their doctors to make Retrovir available in the hope that it will stave off the illness. Wellcome is not willing to estimate how many people are now receiving Retrovir. But Mr Hemant Shah, an independent drug-industry analyst in New Jersey, believes this number in the US alone is between 50,000 and 100,000 and includes a significant number of AIDS carriers.

Just where the twists and turns of the AIDS crisis leaves Wellcome is difficult to assess. Competition from other AIDS drugs is likely to bite in the early 1990s, although some analysts suggest such medications may well not become available for up to another two years.

The most promising of the other medications under development include Introvil, from Rhône-Poulenc of France, and Videx (also known as DDV), which is under study by Bristol-Myers of the US and which is now being made available to limited numbers of American AIDS patients.

Some believe these companies plan to sell their products at prices well below that of Retrovir in a bid to gain market share. A year's treatment with Retrovir costs about \$3,000. The price has come down - as a result of price cuts and lower recommended doses - from the \$3,000 or so of two years ago but it still causes rancour among AIDS activists who accuse Wellcome of profiteering, a claim which the company strongly denies.

Many think Retrovir's days as a big-seller may not last long, given the better drugs which are assumed to be in the development pipelines of pharmaceutical thoroughbreds like Glaxo in the UK and Merck of the US but about which such companies are saying very little. These new types of formulations may well act by attacking the virus itself rather than (as with Retrovir's mode of treatment) interfering with the chemical reactions involved in viral replication, which many believe is a far more perfect method.

Whatever becomes of Retrovir over the next two years, the company will probably have to work harder than it has done so far to convince the outside world that it can handle the public issues that have surfaced in the AIDS drama. It will have to consider the words of one prominent gay-rights activist: "AIDS is a highly political healthcare crisis."

### LOMBARD

## Pensions bombshell

By Barry Riley

A GHOST from the past has come back to haunt the occupational pensions industry.

Last week the UK Government announced its plans to improve protection for members of schemes. To a large extent the proposals were uncontroversial, being in line with recommendations outlined by the Occupational Pensions Board (OPB). But one particular decision has set the pensions lobby bowing with dismay: the requirement that when pension schemes are wound up, all pensions (both current pensions and those deferred until ex-employees reach retirement age) must be upgraded in line with the Retail Price Index up to a maximum of 5 per cent a year.

The OPB had suggested only that any surplus in a terminated scheme should first be applied to upgrading the pension. But according to the Department of Social Security's proposal, any deficiency will count as a debt on the employer.

In making this proposal the DSS is seeking to reduce any temptation for asset-strippers to close schemes and grab surplus assets. They will have to offer this minimum protection (by no means generous, given that UK inflation has averaged 8.7 per cent over 28 years, and is currently 7.6 per cent).

So why the protests from pension consultants? Because many companies guarantee only frozen benefits (although they may upgrade them on an *ex gratia* basis), schemes usually show substantial surpluses on a discontinuance basis. But they will now be forced to provide for the statutory degree of inflation-proofing. The discontinuance surplus could be much lower than the ongoing surplus. Pensioners in ungenerous schemes (in this respect, most schemes) will be able to deduce that they could be better off on a winding-up.

But certain companies will be especially embarrassed. These include many of the manufacturing companies which substantially reduced their payrolls in the early 1980s. Through the little-understood effect on company pension schemes, this phase of

mass redundancies turned out to represent one of the biggest corporate stings in history.

Pension scheme members by the hundred thousand were declared redundant and left with frozen deferred pensions. As inflation has continued, albeit at a reduced rate, these future pensions have shrunk in real purchasing power. But the assets in the pension schemes have risen in value throughout the 1980s. Surpluses have run into billions. Many companies have declared extended contribution "holidays."

It has been a tremendous windfall for British industry. But now comes the bombshell of the DSS proposal. There is an implication that - in certain circumstances - those long-frozen benefits might have to be upgraded. For most companies with stable payroll numbers the financial implications are manageable. But it is different for the shrunken remains of traditional manufacturing industry.

Advisers warn that many companies will have to make provisions. Credit ratings could be affected; companies near insolvency will be in a far less bankable position than before.

Of course the revaluation will not apply to continuing pension schemes. But the industry fears that scheme members will apply pressure on companies to implement the up-to-5-per-cent formula: something the DSS must have intended. In practical terms it will become very difficult to restructure schemes within a larger group, winding up some and merging others. So companies will be forced to upgrade benefits all round.

It remains possible that the DSS has misjudged its recommendations, and will back down in the face of the barrage of criticism which will be directed at it from the pensions industry. But this Government has shown, in its stance over the £20,000 cap on incomes qualifying for pensions, that it is not afraid to upset the pensions industry lobby.

It seems to be prepared to unleash a vengeful demon which companies hoped had been bottled up forever.

### LETTERS

#### Cost control in power

From Mr Michael Harper.

Sir, Your leading article on nuclear power, "Think again, Mr Wakeham" (November 11), presented a mostly accurate analysis of the need to restructure further the electricity supply industry. But you falsely concluded that the question of how the industry is structured and how it is regulated. But a fundamental part of that regulation involves a close study being kept on the costs on any particular energy option. Money squandered on one energy source starves investment into research and development of other more environmentally acceptable forms of energy production and energy conservation.

It is not surprising that the high costs of nuclear power are only emerging as a direct result of preparations for privatisation. It is further claimed that, previously, the costs were so tied up in the Bells Supply tariff (BST) that nobody could determine their true propor-

tions. But the costs are emerging now because of an examination of the expense of each component of the fuel cycle, and closer scrutiny of the decommissioning costs.

This examination could and should have been carried out on a regular basis throughout the sorry history of nuclear power, regardless of whether the industry was to be privatised or not.

In 1974, in evidence given by Friends of the Earth to the House of Commons science and technology committee (energy and resources sub-committee), explicit recommendations were made to the UK Government to undertake just such examinations over the next few years in other similar calls for closer scrutiny.

The public company headed by John Collier, which will operate and, we hope, wind down as soon as possible all the nuclear stations, must not enjoy the same freedom from public scrutiny and public accountability that the Central Electricity Generating Board has enjoyed.

Michael Harper, Friends of the Earth, 26-28 Underwood Street, NI

#### O, my America

From Mr Irving Kahn.

Sir, Some Americans cannot accept any critical analysis, even when accurate (Letters, November 7). But I thank the Financial Times for sending Anthony Harris to Washington DC. He studies and analyses the many ring circuses, private and self-serving Pacts (Public Action Committees) which continually deflect corrective legislation in the US. We need to harass our politicians with more Harris.

Irving Kahn, Kahn Brothers & Co Inc, 1 Exchange Plaza, 55 Broadway, New York City, New York 10006, USA

#### BT service quality

From Mr Mike Bell.

Sir, I was astonished to read the headline "BT figures show service quality has stopped improving" (November 10).

The figures actually show that 10 out of the 16 measurements we use have improved since the end of March. More importantly, in the key areas of concern to our customers - ensuring that calls get through, installing a new line and making repairs - we are achieving all-time highs.

make better use of our excess capacity.

Exhibiting a sharp mind and objective eye, his condensed writings should be bound and supplied (repeatedly) to all managers in US Government, plus thousands of legitimate members of the anti-rings, the self-serving Pacts (Public Action Committees) which continually deflect corrective legislation in the US. We need to harass our politicians with more Harris.

Irving Kahn, Kahn Brothers & Co Inc, 1 Exchange Plaza, 55 Broadway, New York City, New York 10006, USA

#### Effort to bridge the skills gap in education and training

From Mrs Alison Wolf.

Sir, Your leader, "Bridging the skills gap" (October 31), is quite correct to argue that training vouchers for 16-year-olds are not in themselves adequate to improve post-compulsory education and training.

Unfortunately you also seem to accept a simplistic dichotomy between "vocational" and "academic" education. Such a dichotomy does indeed characterise English education, where the alternatives for 16-year-olds are A levels (advanced level school-leaving certificates) or full and part-time vocational courses provided by the further education sector.

But it is not the pattern found in most other European countries during the 1970s and 1980s of post-compulsory education which has grown by far the fastest is "technical" education. For example:

- In France almost a third of those gaining the baccalaureat school leaving certificate in 1988 did so in one of the technical "series" (which do not give

general access to university).

- The Germans have created a whole new set of higher technical institutions.
- The Italians have increased participation rates in higher secondary technical education rather than "general" pre-university classes.
- In the Netherlands, too, the "technical" options are the fastest growing.

By contrast, full-time vocational schools are increasingly disliked by parents and students. They are seen as being out of touch with industry, and as offering poor employment prospects; they have very low prestige.

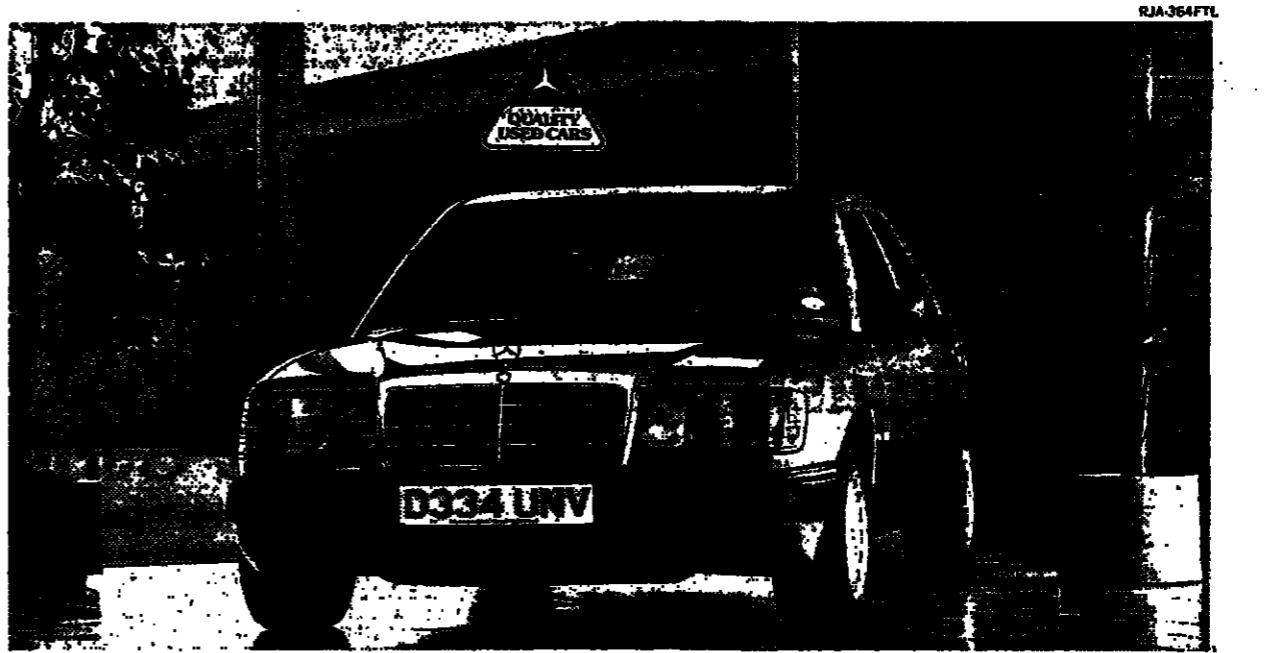
In England, the current debate on education and training pays extraordinarily little attention to the concept of "technical" education for 16- to 19-year-olds. The result is an often misleading interpretation of other countries' practices - and of the policy alternatives available to us here.

Alison Wolf, Institute of Education, University of London, 20 Bedford Way, WC1

government initiatives in the field. While we are concerned about whether they will really be industry-led (with largely civil service staffing), they seem to be attracting high-calibre people on to the boards, who are putting in much time and effort to launch the TECs successfully. They must be given time to prove their worth. Both the CBI proposals and the TECs introduce new approaches to the national problem you define, and, in focusing on the consumer - student or employer - try to solve it. Some linkage of the two could be powerful.

The solution you appear to support reverts to the supplier-led nostrums which, over many decades, have nurtured the problem. 14-16-year-olds are voting with their feet in almost mass truancy, and foisting more of the same on 16-19-year-olds hardly seems an answer.

B.V. Murphy, Director, British Association for Commercial and Industrial Education, 16 Park Crescent, W1



## For those who've never given a second-hand car a second thought

A second-hand car doesn't have to look or behave like a second-hand car. Not if it's a Mercedes-Benz with the official 'Quality Used Car' label.

Start with the undated appearance. Mercedes-Benz don't alter their designs every time there's a motor show. And the quality of the paintwork and trim is such that normal wear and tear is scarcely perceptible. Interior materials retain their appearance and feel, with no maintenance except occasional cleaning.

Mercedes-Benz expect their cars to perform as well after 50,000 miles as they do just after they are run-in. So most people would be hard put to tell the difference between a second-hand Mercedes-Benz and its new equivalent. The only 'giveaway' would be a letter on the number plate. The reason for all this is as simple as it is complex.

The production of any new Mercedes-Benz model is planned to avoid problems during manufacture. Every process is checked and re-checked until the procedure is perfect. Every component is tested to destruction and Mercedes-Benz actually provide the testing equipment for some of their external suppliers. Materials are subjected to the equivalent of years of wear testing in laboratory simulations that operate 24 hours a day, 7 days a week.

Whilst the first owner of a Mercedes-Benz enjoys the obvious benefits of driving a brand new car, owners two and three can enjoy all the privileges of Mercedes-Benz motoring at a lower price.

A well-maintained, dealer serviced car will still look stunning and behave impeccably. The high levels of safety and driving pleasure remain undiminished. And if a second-hand Mercedes-Benz costs a little more than an ordinary new car, it's still a small price to pay for a vehicle that treats the passing years with almost total disdain.



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# FINANCIAL TIMES

Thursday November 16 1989

**CHALLENGE**  
That's BTR

## Left-wing guerrillas try to encircle San Salvador

By Tim Coone in San Salvador

**FIGHTING** in El Salvador spread to the western approaches to the country's capital yesterday as left-wing guerrillas tried to encircle the city.

Most of San Salvador's northern and eastern suburbs have been under guerrilla control since Saturday night, when the Farabundo Martí National Liberation Front (FMLN) launched a nationwide

offensive. Guerrilla units yesterday attacked the western military strongpoints near Santa Tecla. The Government has responded with counterattacks supported by aircraft and helicopter gunships but the guerrillas appear to be holding their positions.

The FMLN leadership is claiming to have closed the northern and eastern

approaches to the capital as well as one road to the southern town of La Libertad. According to the guerrilla radio station Venceremos, the capital is almost isolated.

With the toll of dead and wounded mounting, the International Red Cross yesterday made an urgent appeal to both sides for an immediate truce to evacuate wounded from the war zones, "be they civilians,

soldiers or [guerrilla] combatants."

A Red Cross statement said: "The heavy fighting that has been raging in San Salvador for several days has had tragic consequences for the civilian population. The wounded must be evacuated and given the necessary medical assistance, but the Red Cross... has not been able to obtain access to combat zones."

In Havana, the guerrilla group said in a statement that it had killed or wounded 760 government soldiers and beaten back counterattacks against their positions in San Salvador and other parts of the country.

With fighting widespread throughout the country and in all the main cities, total casualty figures are probably at least twice those of the capital.

## War-weary troops fail to dislodge rebels

Tim Coone assesses the chances of a government and capital under siege

**THERE** is a simple yardstick to measure how serious the guerrilla offensive has become in El Salvador. The Government's best troops have been fully committed to defend the capital, San Salvador, of which the left-wing FMLN guerrillas now control one-third. But they have been unable to dislodge the insurgents from their newly-won urban strongholds.

In the northern suburb of Zacamil on Tuesday afternoon, soldiers sporting the red berets of the elite paratroop battalion weaved and dodged down a street leading to a guerrilla position. A jet laden with rockets circled overhead. Within half an hour, after a flurry of gunfire and explosions, the paratroops came back weeping and dodging in retreat. In the words of one western diplomat in San Salvador: "The army has been unable to take and hold positions."

To the east of the capital, along the Pan-American Highway, a paratroop officer, eyes red from exhaustion, said: "These guerrillas are going to fight to the finish." He had fought all day to try to open the road to the east of the country. "I've barely eaten or slept in three days," he said.

Districts on either side of the highway are under guerrilla control. No vehicles move on the road. He waves his arm, pointing east to the military air base of Ilopango. "Between here and the air base, it's all guerrillas."

Elsewhere in the country, the situation appears similar. Almost all the main cities are under siege and partially under the control of the FMLN. Smaller towns and villages have been occupied by the insurgents and are not even being challenged by government forces. According to reliable diplomatic sources, the army is fully stretched. "It is touch-and-go. It could fall either way," said one European military expert.

The armed forces are relying extensively on air power to try to soften guerrilla resistance in the capital. Helicopter gunships, jets and AC-47 aircraft armed with high-powered machine guns have been pounding the guerrilla-controlled suburbs with rockets and bullets for the past two days. More than 300,000 people live in the areas controlled by the guerrillas.

The FMLN has called for a nationwide insurrection to defeat the Government. Trenches, tunnels and dug-outs are being built in the suburbs. The main casualties of the Government's counter-offensive seem to be civilians.



San Salvadorian civilians carry a white flag of truce as they evacuate the embattled Zacamil neighbourhood yesterday

In the capital's main hospital, Los Rosales, almost 400 people have been admitted with war wounds since Saturday, when the guerrilla offensive began. According to one doctor there: "Most of the injured I have seen have wounds from shrapnel rather than bullets." The guerrillas lack heavy weapons. In the children's hospital there are more than

100 victims.

Latest casualty figures compiled from a variety of sources say there are more than 500 dead and some 1,000 wounded. These figures are from the capital alone.

Thousands have begun fleeing the besieged suburbs in the north and east

of the city. According to one diplomatic source: "These now present one of the biggest security problems for the Government."

Most of the fugitives have come into the centre of the city. "They have no money, no food and no shelter," he said. Looting may soon become a problem, he added. "If there are arms caches in the centre and guerrillas among the refugees, as I am sure there are, the army will soon be attacked from its rear."

The same sources say the guerrillas have committed some 15,000 troops and may have more in reserve. "The army and security forces have 56,000 troops dispersed throughout the country, most committed to defending strategic points in the cities and along the main highways. The air force has some 100 helicopters and other aircraft, of which as many as 20 per cent may be out of action through combat losses or mechanical failure."

The Government, in contrast to the FMLN, has remained almost silent about the military situation. Even embassies which might be considered sympathetic are having difficulty obtaining reliable information. The main government requests for assistance are for food and medical aid.

At Los Rosales hospital, medical attendants say blood, medicines, and surgical equipment are in short supply. Foreign aid workers say, however, that medical donations are available but being held up by customs officials and pharmaceutical companies which control the distribution of medical supplies.

Encouraged by their early successes, the guerrillas have shifted from their initial stance of trying to convince the Government to negotiate. Now they are trying to stimulate a national insurrection. The FMLN has called for an indefinite general strike and is threatening employers who insist that their employees come to work.

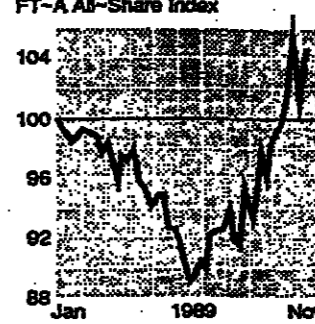
Three days into the offensive, the country is paralysed. Apart from the armed forces, the Government as such is no longer functioning. Public offices are closed or running with skeleton staffs. Public and private transport are not working and factories are unable to operate because of sabotage to power lines.

According to one western military analyst, the Government's best option is to concentrate on defence of the capital and to abandon other areas. "This runs the risk, though, of leaving the rest of the country in guerrilla hands," he said.

## Major in a minor key

Insurance composite

FT-A Index relative to the FT-A All-Share Index



Precisely as might have been expected, Mr Major stuck closely to the Treasury formula yesterday: nothing beyond the brief and no hostages to fortune. For the markets, the two chief features were the low forecast for next year's growth - 4 per cent excluding oil - and the slightly high figure of 5 1/2 per cent for end-1990 inflation. If the markets took this literally, the spectre of stagflation would be disturbing. Instead, the tendency is to assume that Mr Major is playing the role of incoming finance director and cramming the exceptionalists into year one.

In fact, it is not clear that the substance of the statement is any different from what Mr Lawson might have produced, apart of course from the trimmings. The big broking houses seem not to be changing their estimates for next year's corporate earnings, which are ranged around 5 per cent. But growth of under 1 per cent is close enough to zero to admit the possibility of two quarters of negative growth, in other words a recession; and for some of the big brokers, 5 per cent earnings growth is already a compromise between accountants expecting zero and sector analysts going for double figures.

The real judgement of the markets on all this will be expressed through the foreign exchange. But the gibe that currency dealers cannot think about two things at once is often the simple truth. First, the D-mark has to come through its present turbulence. If sterling holds above DM2.90 thereafter, Mr Major will have passed his first test.

### British Airways

British Airways' image has taken quite a battering recently, what with the collapse of the UAL deal, murmurs of boardroom discord and a flogged rights issue. But the underlying business is doing remarkably well. For an industry which has suffered declining real prices for many years, an 8 per cent jump in second quarter passenger yields is impressive, while volume remains remarkably buoyant given static traffic growth in the all-important North Atlantic routes.

BA has taken market share away from weaker rivals like Pan Am, its balance sheet is much healthier now that it has been prevented from investing in UAL's junk paper, and a 12 per cent dividend increase is a confident gesture in a cyclical

### SHV/Burmah

The idea that SHV was intending to bid for Burmah Oil always looked highly unlikely, so the stock market's knee-jerk reaction to yesterday's anonymous statement from SHV is puzzling. SHV is a big private company which is not under the same sort of stock market pressures as publicly owned corporate predators. It has the time and money to stalk its targets, which is just what it is doing with Burmah Oil. It may never have been involved in an "unfriendly" situation, but it would be most unusual if it stopped buying shares just because Burmah Oil was getting increasingly unhappy about the intentions of its biggest shareholder. The outcome of this long-term courtship is anybody's guess. But if SHV is going to exert real pressure on Burmah, it needs more than 9 per cent, which is why one investor, at least, will be happy about yesterday's near 5 per cent fall in the Burmah share price.

### Composite Insurers

The stock market has been misreading the composites, and got its come-uppance yesterday. Misremembered by Hurricane Hugo and the San Francisco earthquake into a rather naive assumption that US premium rates would swiftly jerk upwards, the market had turned too bullish. Yesterday's disappointing third-quarter figures from Commercial Union, where pre-tax profits were down 26 per cent, and General Accident, where they fell more than a third, ought to restore some realism.

Hugo's alarming \$53m cost to GA is not the central issue, neither are the subsidence claims from the UK's dry hot summer. Strip out this year's additional subsidence claims and CU's non-life figures in the UK still turned from a \$5.5m underwriting profit in 1988 to a \$5.5m loss this year. The fundamental reason for this, and the most important thing in yesterday's figures, is what looks like a sudden increase in price competition in the UK.

The evidence is clearest in industrial fire, where CU's premium volume fell an ominous 10 per cent. Given rising UK interest rates in 1988-89, it is no surprise if the market has been

slashing prices to generate cash flow, equally significant is word from GA that rate increases for private motor insurance are over.

The industry has been here before, of course; and on yield grounds, Guardian Royal Exchange and Royal Insurance look rather cheap shares. But there is plenty of bad news left to come before the current down-cycle finishes. It may be 1991 or so before one can expect to see merger activity, likely though it is at some stage.

### 35 hour week

Never sell on a strike, runs the old Wall Street maxim. The UK's engineering industry dispute seems to be proving it wrong; the evidence is the wide gap by which the shares of such as British Aerospace and Rolls-Royce have underperformed the market, since the unions began picking targets in July.

It is also too early to assume that this week's two deals, in which the workforce backed off from the 35-hour target at Smiths Industries and NIS-Parsons, are unequivocally good omens. The unions have shown that their campaign was a lot more than a face-saving exercise for full-time officials. That does not look good for companies, like Rolls-Royce, where margin improvements have been getting harder and harder.

## Bonn forecasts 10% rise in tax revenues

By David Goodhart in Bonn

**WEST GERMAN** public finances this year will comfortably absorb the extra spending arising from events in East Germany thanks to a near 10 per cent rise in government tax revenues, according to budget experts in the centre-right coalition.

Meanwhile, the economy continues to boom and yesterday the Economics Ministry reported a 3.5 per cent growth in gross national product for the third quarter of the year. Even with the slightly weaker fourth quarter expected, in the light of recent industrial production and order figures GNP growth for the year is now likely to surpass the predicted 4 per cent.

The pace of economic growth combined with the influx of new Germans is doing nothing to relieve inflation anxieties. "The newcomers may be a long-term economic boost but in the short term they will spend more than they produce," said Mr Giles Keating of Credit Suisse First Boston.

The other inflation anxiety concerns negotiations in the engineering industry early next year. IG Metall, the 2.5m strong metalworkers' union, is

now expected to make a claim for a pay rise of between 7.5 and 8 per cent in addition to the demand for a two-hour reduction in the working week to 35 hours.

The precise level of the money claim has not yet been determined, but some claims have already been lodged at Linder (state) level with Baden-Württemberg leading the way with 9 per cent. Union officials are also talking, privately, about new strike methods to replace the old tactic of pulling out key workers and then causing hundreds of thousands of jobs to be laid off. That tactic has fallen foul of government legislation which has cut off state support to workers laid off.

The new plan is to organise "rolling strikes" - concentrated in the electronics and machine tool industries - with groups of workers called out for a short time and then going back to work to be replaced by other strikers.

Although metal workers and immigrants are adding to the inflation fears those same immigrants are helping to ease fears of a dramatically ageing society in the next century. Mr

Norbert Blüm, the Employment Minister, said last week that the newcomers would contribute to a surplus of DM15bn to DM17bn (\$7.9bn-\$9.2bn) in the pension system by the year 2000.

Mr Blüm was speaking before the final passing of the Pension Reform Act - supported by all parties except the Greens - designed to rebalance the costs and benefits of the system given the falling proportion of workers to pensioners.

The key parts of the new Act, which begin to come into effect in 1992, are: pensions will in future rise in line with net and not gross income; pensionable age will in the year 2002 be phased upwards to 65 for both men (now 63) and women (now 60); the current contribution of 12 1/2 per cent of gross salary - divided equally between employer and employee - will rise after 1995 and reach 20.2 per cent by 2000; the Government's contribution will rise from 12.5 per cent of the total to 19.5 per cent in 1992.

West Germany's 400,000 bank employees yesterday won a pay rise of 4.6 per cent.

## Gorbachev backs E German reforms

By John Parker in Moscow

**SOVIET** President Mikhail Gorbachev has thrown his personal authority behind the reforms in East Germany, confirming his country's support for Mr Egon Krenz's decision to open the Berlin Wall.

But he again dismissed as untimely any discussion of prospects for German unity.

Equally ill-timed, he declared, was any suggestion - at least as far as the Soviet Union was concerned - of ending the Communist party's constitutionally enshrined "guiding role" in society.

Speaking to a conference of Soviet students in Moscow yesterday, he argued that the changes in East Berlin are a part of the process of renewal in all socialist countries.

"We welcome what is happening in the German Democratic Republic," he said, "but the question of reunification was not topical." Talking about the issue would mean "interference in the affairs of West Germany and of the GDR."

Mr Leonid Abalkin, the deputy prime minister in charge of economic reform, told a conference of Soviet economists that "what is happening in Vorkuta (the mining town on strike

inside the Arctic circle) worries us a lot more than what is happening in East Germany."

Mr Gorbachev nevertheless sought to "lend his own authority to the radical reformers in his own country who have been demanding the abolition of article 6 of the constitution, which guarantees the Communist party's role. Its abolition is one of the demands put forward by the miners in Vorkuta. Echoing a refrain of Kremlin conservative Mr Yegor Ligachev, he said that the party was the only thing capable of holding the country together. Pluralsim of opinion, he added, could be encouraged by a modernised Communist party just as well as by competing political parties.

But in an apparent change from many previous speeches, he added, could be encouraged by a modernised Communist party just as well as by competing political parties.

Uniton pleads with striking miners; Soviet rationing; E Berlin group seeks role; obeying orders, Page 2

### WORLD WEATHER

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Algeria	17	15	15	London	11	15	15
Amsterdam	11	15	15	Madrid	15	15	15
Antwerp	11	15	15	Moscow	5	15	15
Berlin	11	15	15	New York	15	15	15
Bombay	28	15	15	Paris	11	15	15
Buenos Aires	15	15	15	Rome	15	15	15
Calcutta	28	15	15	Sydney	15	15	15
Cairo	22	15	15	Tokyo	15	15	15
Cardiff	11	15	15	Washington	15	15	15
Chennai	28	15	15	Zurich	11	15	15
Copenhagen	11	15	15				
Dublin	11	15	15				

## Major predicts economic slowdown

Continued from Page 1

Mr Major forecast 1 1/2 per cent real growth in gross domestic product next year after an estimated 2 per cent this year and 4.5 per cent growth in 1988. The Treasury's official forecast projected a still more meagre 1/2 per cent expansion of the non-oil economy in 1990 after 3 per cent this year and 5 per cent growth last year.

Domestic demand, which grew by 7 1/2 per cent last year and is projected to increase by 3 1/2 per cent this year, is expected to stagnate in 1990. The Treasury expects growth of

fixed investment will slow to 1 1/2 per cent next year from 5 1/2 per cent in 1989 and 13 1/2 per cent in 1988.

Mr Major said the slowdown was necessary to combat inflation. "To achieve this, the economy must slow for a while," he said, adding: "This does mean that 1990 may not be an easy year."

However, he insisted that the British economy was entering the 1990s in "incomparably better shape than it entered the 1980s," with business and industry better able to handle the short-term difficulties and

long term opportunities ahead.

The Government is pinning its hopes on a sharp increase in exports to sustain growth and cut the current account deficit next year. Its forecast envisages a real 6 1/2 per cent increase in exports of goods and services in 1990 after growth of 4 per cent in 1989 while the growth of imports is expected to decline to 1 1/2 per cent next year from a projected 9 1/2 per cent this year.

Mr Major said departmental spending totals would be \$4.6bn higher than previously projected.

November 1989

## European Paper and Packaging Investment Corporation, S.A.

has acquired

## Cundell Group plc

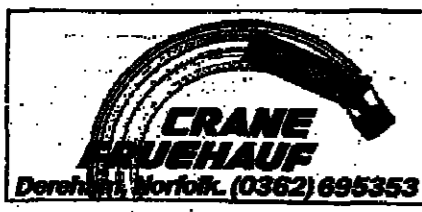
from an indirectly owned subsidiary of

## Jefferson Smurfit Group p.l.c.

The undersigned acted as financial advisor to European Paper and Packaging Investment Corporation, S.A.

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# FINANCIAL TIMES COMPANIES & MARKETS

Thursday November 16 1989

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## INSIDE

### Back biting to the futures

Machiavelli is alive and well, and living in Chicago. That city's Board of Trade is being rocked this week by a bout of political intrigue, as the incumbent chairman faces a tough challenge to his leadership. In the close-knit environment of the windy city's futures industry, it has been almost a tradition for exchange leaders to stand unopposed for re-election. But as two challengers have already launched strong campaigns to unseat Mr Karlson "Cash" Mahimano (above), the current chairman, the politicking has begun ahead of January's hotly contested vote. Deborah Hargraves reports. Page 27.

### Sky falls on News Corp

First quarter profits at Rupert Murdoch's News Corporation were hit hard by the costs of Sky Television in the UK, the Australian pilots' dispute and sharply higher interest charges. The after-tax result slumped by 58 per cent and dramatically missed Mr Murdoch's prediction at last month's annual meeting that earnings in the current year would "not have their customary level". Page 34.

### Gold in an emerald setting

RTZ has struck gold in Northern Ireland, and says the prospect, in County Tyrone, could be developed into a mine in the early 1990s. The discovery is near an earlier find by Enxex International. But, while its scale would delight many junior companies, the world's largest mining group will probably sell it once it has been brought to the development stage. Security is a problem in an area where the IRA is active. Enxex attempted to develop its project without using explosives but its unorthodox methods proved to be slow and expensive, writes Kenneth Gooding. Page 34.

### Bombay ducks out

Investors' confidence that Prime Minister Rajiv Gandhi's Congress Party will win an absolute majority at the national elections in a week's time has been eroding, and the Bombay Stock Exchange has been the closure of the Bombay Stock Exchange after a fire on Sunday, which gutted two floors of the 25-storey skyscraper. Page 48.

### Slick performance by Ultramar

Ultramar, the diversified oil group, yesterday reported strong growth in third-quarter earnings, reflecting big acquisitions made at the end of last year. It also announced a sweep of North Sea assets with Elf, part of the French oil group, as part of an effort by both companies to rationalise exploration acreage holdings. Page 32.

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**Chief price changes yesterday**

FRANCE (FRF)	
Alcatel	498 + 15.5
Sanofi	585.5 + 5
Valeo	442 + 8
Peche	225 - 2
Comptel	244.5 - 2
Dalmeida	847 - 18
Thyssen	225 - 6
NEW YORK (US)	
Amgen	27.5 + 0.5
Castle & Cooke	51.5 + 1.5
Beair & Baird	22.5 + 0.5
MCA	57.5 + 1.5
Wynn Labs	22.5 + 1.5
Pharmacia	22.5 + 1.5
Complex Union	10.5 - 0.5
PAI/US (FRF)	
LONDON (Pence)	
Blage	248 + 4
Decca	52 + 4
Stirling	273 + 4
Sibson J	252 + 2
Smith Int'l	270 + 8
Steel Inds	515 + 11
Unilever	655 + 12
US Steel	113 + 7
Thyssen	225 - 6
B&W	518 - 7
Barnes	58 - 22
Tokyo (Yen)	
Asahi	1043 + 64.5
Daewoo	1713 + 67.5
Daewoo	1270 + 65.5
Daewoo	1915 + 65.0
Daewoo	195 - 11.2
Daewoo	4825 - 23
Daewoo	290 + 230
Daewoo	1510 + 140
Daewoo	1440 + 180
Daewoo	1380 + 120
Daewoo	1850 + 210
Daewoo	1900 + 210
Daewoo	1900 - 100
LONDON (Pence)	
Cable	414 - 12
Comet	447 - 15
Comet	573 - 11
Comet	448 - 27
Comet	1036 - 13
Comet	228 - 9
Comet	328 - 10
Comet	547 - 3
Comet	281 - 10
Comet	357 - 17

# PCs overtake mainframe revenues at IBM

By Alan Cane in London

PERSONAL computers are overtaking big mainframes as the largest source of revenues at International Business Machines. This is a dramatic turn with deep implications for IBM, which has dominated the world's computer industry for 30 years.

IBM established its commanding position with large computers costing millions of dollars and commanding gross profit margins in excess of 70 per cent. Now it finds itself largely dependent for growth on products costing less than \$10,000, where gross profit margins can be as slim as 30 per cent, and where the competition is ferocious.

Furthermore, while IBM is also the dominant force in personal computing, it has nothing like the stranglehold on customers and technological development that it enjoys in mainframes.

In terms of corporate image and culture, the transition is in its skin to Boeing announcing

that its growth would in future be fuelled by sales of single engine executive flyabouts rather than wide-bodied jetliners.

Because of the stark contrast in growth rates of the two products, crossover of revenues is inevitable. The chances are it has already been passed in 1989.

Mr Brian Utley, manager of the Boca Raton, Florida facility where the IBM PC was conceived and, until earlier this year, manufactured, said yesterday that revenues from mainframes and personal computers were rapidly converging. Early indications were that they were running neck and neck in 1988.

Furthermore, while IBM is also the dominant force in personal computing, it has nothing like the stranglehold on customers and technological development that it enjoys in mainframes.

In terms of corporate image and culture, the transition is in its skin to Boeing announcing

of commercial mainframes are either manufactured by IBM or designed to run IBM software. Despite huge marketing costs, margins can be spectacular. A \$2.5m 3090 mainframe may cost IBM only \$100,000 to build.

But the mainframe industry has reached maturity and is growing at less than 10 per cent a year, little more than replacement levels. Mainframe sales are being hurt furthermore, by the emergence of small, inexpensive computers able to take on tasks that would formerly have been run on mainframes. Nevertheless, many data processing activities in large corporations can only be tackled by mainframes.

IBM's revenues from mainframes, substantial as they are, are hardly keeping pace with the growth of the industry - \$13.2bn in 1986, \$14bn in 1987 and \$15.2bn last year. Such growth as there was came from outside the US; in its home territory, revenues from

mainframes have been static.

The picture has been complicated by a move from purchase to leasing among customers anxious about the direction information technology is taking and keeping their options open. This development contributed to a 30 per cent slide in earnings to \$677m in the three months to September 30.

PCs, however, are going through a phase of explosive growth. Mr Utley estimates IBM's own growth in PCs over the past year at more than 50 per cent. In 1988, the company's sales of personal computers amounted to \$11.5bn. It is clear that PCs must now be contributing close to 25 per cent of IBM's gross revenues which in 1988 totalled \$60bn.

Some idea of the effect this change of emphasis is having within IBM can be gauged from the fact that IBM introduced its first PC only in 1981, some four years after Apple Corporation,

and with considerable doubts about the validity of the market. It was a dramatic success. Within two years the IBM PC had between 25 per cent and 40 per cent of the PC market in most developed countries. But its simple technology made it easy to copy and it spawned imitators willing to accept lower margins.

IBM realised its mistake; two years ago it launched its Personal System/2 (PS/2) range of more advanced personal computers incorporating proprietary technology which it was unwilling to share with competitors. In particular, it featured a new way of moving data around inside the computer called Micro Channel Architecture that was more akin to the technology found in mainframes than in microcomputers.

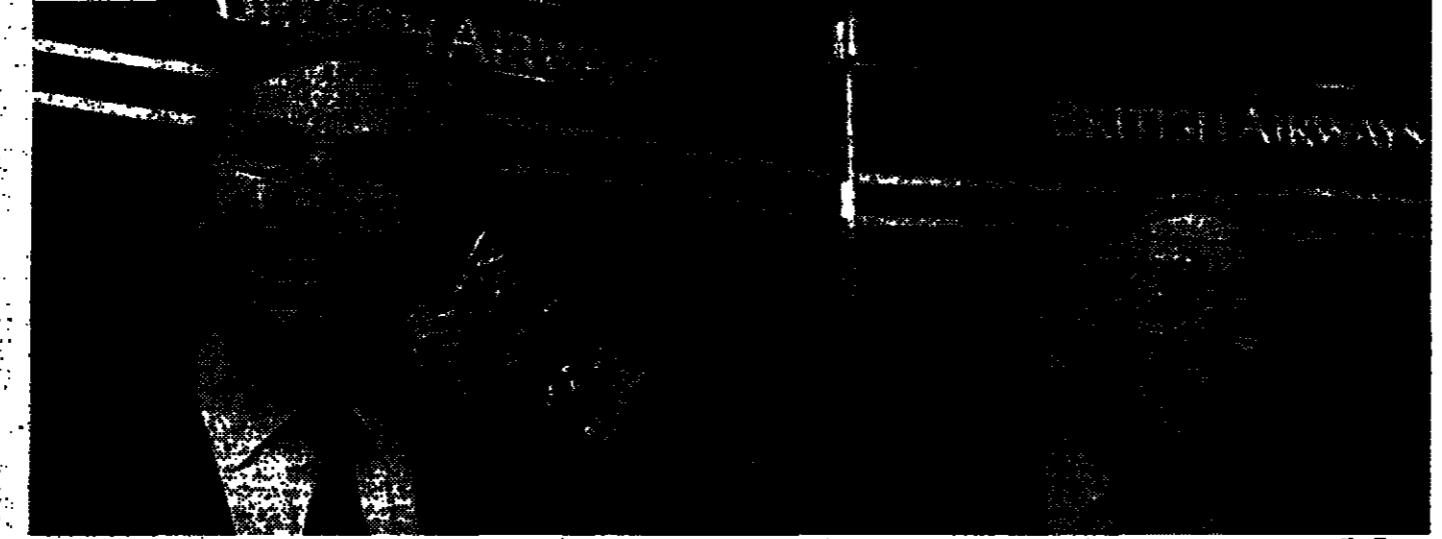
But again IBM seemed to have made a mistake, bucking the overwhelming trend for common, industry standard hardware which can use any software with-

out modification.

IBM's rivals, led by Compaq in the US and Olivetti in Europe, established their own design called Extended Industry Standard Architecture. Even IBM's own technologists agree there is little to choose between the two designs. Mr Gary Griffiths, for example, in charge of PS/2 development at Boca Raton, says: "They are both good solid architectures. It is now inevitable that there will be two."

So IBM has failed to convince the personal computer world that it alone has the right to set the PC standards for everybody else to follow. IBM says it will license its MCA technology to others but it may well be too late.

But it understands very well how important PCs are now to its growth. The battle for technological dominance may have been lost, but IBM's dealer network is extensive and its manufacturing costs are among the lowest.



BA chairman Lord King (right) described as "irritating" and "naughty" suggestions of a rift between himself and Sir Colin Marshall

## British Airways profits soar to £259m

By Paul Betha, Aerospace Correspondent, in London

BRITISH Airways yesterday reported record first half pre-tax profits of £259m (\$410m), well beyond expectations because of higher fuel costs, late delivery of Boeing aircraft, a downturn in the UK economy and European air traffic delays.

The 16.7 per cent rise in profits from £222m was above expectations and airline analysts were generally bullish on the outlook for BA. Prospects of an early new two-year BA wage agreement announced yesterday by Sir Colin Marshall, chief executive, especially lifted City sentiment.

But although Lord King, BA's chairman, brushed aside speculation of a management rift, he did

not altogether dispel the same unease inside the company after last month's collapse of the United Aircraft buy-out.

When asked to comment on suggestions of tensions with Sir Colin, Lord King said the question was "irritating" and "naughty." He could not help speculation, but he had worked successfully with Sir Colin for the past seven to eight years and suggested the partnership would continue for some time.

On the role of Mr Michael Levin, the US consultant hired by BA who is alleged to have been a cause of internal strains, Lord King said the airline employed many consultants. But he con-

ceded "consultants are rather dangerous things to have" as Mr Nigel Lawson, the former Chancellor, must know, he added.

Sir Colin confirmed Mr Levin was still working on some current projects for BA but would not say whether he would be working on any future ones.

Lord King said BA was worried by the 22 per cent increase in fuel costs in the first half reflecting higher oil fuel prices and a stronger US dollar. Europe remained a concern because of air traffic delays and disruptions.

BA said it was in a strong position to overcome a UK downturn because of its strong overseas business, fleet rationalisation, as

well as pre-tax benefits of £50m a year from reduced pension contributions, strong cash flow and the proceeds of the £210m rights issue originally intended to finance part of BA's participation in the United buy-out.

Lord King said the labour dispute at Boeing had disrupted plans to increase capacity because of the late delivery of new Boeing 747-400 and 787-300 aircraft.

In the six months to September 30, group turnover rose 14.2 per cent from £2.21bn to £2.53bn. On earnings per share of 23.3p (20p), the interim dividend is increased to 2.8p (2.5p).  
Lex, Page 20

## Fiat may combine Lancia with Saab

By Kevin Done, Motor Industry Correspondent, in London

SAAB-SCANIA and Fiat are discussing a merger of the Swedish group's loss-making Saab car division with the Italian company's Lancia division.

Saab-Scania has been seeking a partner for its troubled car division for several months. The discussions with Fiat have intensified following the collapse last month of its negotiations with Ford of the US.

The two groups are understood to be considering the formation of a jointly-owned holding company for Saab and Lancia. It is possible that such a holding company would be headquartered in a third country, such as the Netherlands.

This is the pattern that Fiat adopted for Iveco, its commercial vehicles subsidiary which was formed in the mid-1970s from the merger of five independent truck companies in Italy, France and West Germany, and which is registered in the Netherlands.

Saab has a long history of collaboration with the Fiat and in particular with Lancia. In the mid-1970s, Saab began importing cars from Lancia, and in 1980, Saab-Scania, one model, the Lancia Delta, was rebadged and sold as the Saab 600. Others such as the small Lancia Y10 and the Lancia Prisma were sold under their own names. Before the relationship ended in 1987, Saab sold about 20,000 Lancia cars in Sweden, Denmark and Norway.

With Alfa Romeo, the two companies embarked on a more far-reaching collaboration in

1979, with the joint development of a common floorplan (chassis platform) and some other components for a new range of executive cars which emerged in the mid-1980s as the Saab 900, the Lancia Thema, the Fiat Croma and the Alfa Romeo 164.

As part of the current discussions, it is understood that Fiat is considering moving Lancia Thema production from Italy to Sweden.

According to a report in the US publication Automotive News, the two groups are also examining the possibility of Saab using a derivative of the Fiat Group's so-called Type Two floorplan as the basis for a replacement for Saab's ageing 900 series.

Fiat has already launched the Tipo small family car on this platform, and it will also be the basis for the replacement for the Lancia Delta, due to be launched in 1991.

Saab's car division has plunged steeply into loss with a loss of SEK1.2bn (\$186m) in the first eight months of 1989. It needs to increase production volumes and is under extra pressure after the opening of a new assembly plant in Sweden this autumn.

It wants to implement an extensive rationalisation of the car operations including the sale of some components operations, a reduction in production and cuts in the workforce, but this is not expected to show results before 1990-91. The workforce is due to be cut by 1,500 to 2,000 by the end of 1991.

## Elders scraps brewing flotation and holds onto stake in S&N

By Chris Sherwell in Sydney and Ray Bashford in London

ELDERS IXL, the Australian brewing, resources and finance group, does not expect to sell, in the near future, its 28 per cent holding in Scottish and Newcastle, one of the UK's six biggest brewing companies. It has also "deferred indefinitely" the planned flotation of its international brewing interests.

Mr John Elliott, chairman of Elders, told shareholders at the annual general meeting in Adelaide yesterday that talks about the disposal of the S&N stake had taken place with several groups. But he added that a sale was not "imminent".

S&N shares rose sharply on Tuesday after an Elders director said the discussions were well advanced with "a couple of people who are very interested in the S&N holding." Mr Elliott's comments yesterday, however, forced

the shares down by 17p to 857p.

At this price Elders is holding a paper loss on the stake, which was acquired before last November's failed takeover attempt on S&N. The Monopolies and Mergers Commission blocked the takeover and gave the Australian company until next July to reduce the stake to below 10 per cent of the capital.

Mr Elliott said that altered circumstances in the UK and Canada, where Elders has a substantial share of the beer market, had forced a delay in the flotation of the group's international brewing interests.

"I don't think there's any reason to float it off. Markets around the world have changed and we would not get the same premium as we would have done earlier," he added.

The Elders group's outlook for

1989-90 was promising, he said, but high interest rates and an "overvalued" currency would make the year challenging.

Mr Elliott also referred to Harlin, through which he and his executives now control Elders. He insisted its interests were "completely compatible" with those of other Elders shareholders because it was restricted by its Articles to investing only in Elders.

Harlin's recent debt-funded acquisition of 56 per cent control was the chief reason for this week's five-notch downgrade of Elders IXL's credit rating by Australian Ratings.

Mr Elliott said the agency had "grossly misrepresented" the position of Elders. On the stock exchange, Elders shares lost three cents in Sydney to finish at A\$2.29.

## Paramount could get EC status through TV link with Carlton

By Raymond Snoddy in London

PARAMOUNT, the Hollywood film production company, is to take a 49 per cent stake in Zenith, the film and television production arm of Carlton Communications, the UK-based television services group.

Carlton and Paramount will jointly fund an expansion of production with a particular emphasis on television programmes for the international market. Paramount will back both current and future Zenith productions.

The venture is of considerable strategic importance for both companies. The deal will give Paramount, whose recent box office successes have included Crocodile Dundee, Flashdance and Top Gun, an important

entrée to the rapidly expanding European television market.

It will also effectively give the US studio European Community status at a time when Hollywood studios are concerned about planned restrictions on non-EC programme content on European television channels.

For Zenith, the relationship with Paramount is expected to open up the all-important US distribution market for the company's film and television programmes. Ironically Zenith, which was set up by Central Independent Television, was sold to Carlton in 1987 because of new rules planned by the UK Government on independent production.

As a Carlton subsidiary, Zenith

qualified as an independent production company something that was not possible while it was a subsidiary of an ITV company. Carlton itself owns about 20 per cent of Central. Its name has also been linked with Thames Television, the largest of the 18 British commercial television companies.

Apart from investing in films, Zenith has specialised in television dramas such as The Paradise Club and Inspector Morse and game shows such as Catchphrase. Mr Charles Denton is expected to remain its chief executive.

Carlton's other television interests range from professional editing equipment to the duplication of video cassettes.

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## INTERNATIONAL COMPANIES AND FINANCE

## Olivetti capital increase one-third undersubscribed

By Sari Gilbert in Rome

OLIVETTI shareholders have failed to subscribe to the Italian office equipment company's capital increase, designed to raise L454.1bn (\$34bn).

More than a third - 38.9 per cent - of the 54.7m common shares offered last summer to shareholders on a one-for-ten basis have not been taken up.

The failure of so many shareholders to exercise their rights to participate in the issue, which is guaranteed by a banking syndicate led by the Milan merchant bank, Mediobanca, was seen as highly disappointing for Olivetti.

Olivetti pointed out, however, that the stock markets

were particularly negative during the course of the option period from September 15 to October 17. It said most shareholders, especially small and medium-sized shareholders, tend to wait until the last week of an offer. In this case, the final days of the subscription period coincided with Wall Street's biggest fall since October, 1987.

However, some market analysts believe that given some uncertainty about Olivetti's 1989 performance the size of the capital increase was unlikely to make full subscription. The share capital increase was part of a larger package designed to raise up to

L1,200bn. That was decided last July following American Telephone & Telegraph's liquidation of its 22.3 per cent stake in Olivetti and the transfer of its investment to CIR, the industrial holding company of Olivetti chief Mr Carlo De Benedetti.

Italian law prescribes that rights unopted for in the subscription period must be offered on the open market for at least five consecutive stock market sessions during the following month.

This offer began on November 13 and will end on November 17, after which their subscription is guaranteed by the Mediobanca consortium.

## Siemens lifts payout as earnings rise by 13%

By Andrew Fisher in Frankfurt

SIEMENS, the West German electrical and electronics group, will pay a higher dividend for the past financial year ended September 30, after a 13 per cent rise in net profits to DM1.2bn (\$682m).

Shareholders will receive DM12.50 a share against DM11 in the two previous years; the 1988-89 payout was cut from DM12 after a profits drop.

The company said 1988-89 was characterised by above-average demand in most sectors, with Siemens also benefiting from its own reorganisation and acquisitions.

Among the latter were the takeover, with General Electric of the US, of Plessey, the UK electronics company, and the US purchases of the Bendix automotive electronic operation and the Rolm telephone switchboard activities of IBM.

The new order inflow at Siemens, which is also expected to benefit from the opening of the borders with East Germany as that country modernises its economy, rose by 15 per cent last year to DM63bn. Foreign orders, accounting for 56 per cent of the total, were 16 per cent higher, while new domestic business rose by 14 per cent.

Turnover was only 3 per cent higher at DM21.2bn, but excluding the effect of investment timing of domestic power station contracts - revenues from two were booked the previous year, compared one last year - the rise was 11 per cent.

The biggest division, energy and automation technology, was also the fastest growing, with new orders up 20 per cent.

Tougher market conditions and falling prices held back the telecommunications and information systems division, while the electrical installation and automation systems sector benefited from the rise in new construction and the continued high level of car and truck production.

Investments during the year increased from DM5.2bn to DM7.9bn, including both capital spending and acquisitions.

## Sparks fly over Darty buy-out

George Graham on the troubles of the biggest LMBO in France

Mr Philippe François, chief executive of Darty, thought he had an open and shut case. The FF77bn (\$1.1bn) acquisition he led last May of France's leading electrical retailer appeared to be not only the biggest leveraged management buy-out the country had seen, but also the most confident of success.

With the support of the Darty family, which founded the retail chain, and of a number of friendly institutional investors, Mr François's buy-out was already assured of winning over 50 per cent of the company's capital, even before the public offer was launched.

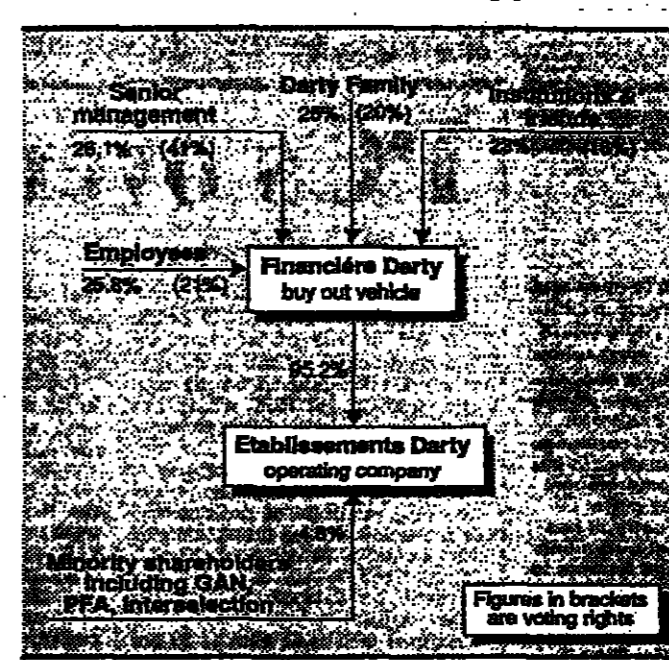
In spite of complaints from some disgruntled institutions, the offer succeeded in gaining more than 96 per cent of the shares.

However, 16 months later, the French stock market authorities have reopened the file with a damning report calling into question the way the operation was conducted.

The report from the Commission des Opérations de Bourse opens the way not only for civil suits from the disgruntled minority shareholders, but also threatens a criminal prosecution for spreading deceptive information, carrying a fine of up to FF10m.

Darty was the first listed company to try to couple the LMBO technique with a public takeover offer, and the marriage had its problems.

In order to secure the best



Figures in brackets are voting rights

tax treatment, Mr François wanted to win acceptance from all shareholders for the offer of FF77bn a share made by his buy-out vehicle, Financière Darty. This would permit Financière Darty to merge with the operating company, Etablissements Darty of Ets, so that the FF77bn borrowed for the buyout could be repaid from current earnings.

In the first place, he secured the acceptance of the Darty family, with around 26 per cent, and of a number of institutions accounting for a fur-

ther 26 per cent. But the COB says these institutions were offered the possibility of participating in Financière Darty and in the loan syndicate in return for their shares, thus breaking the principle of equal treatment for all shareholders.

To convince the remaining shareholders, Mr François and his team used the carrot, in the form of the FF77bn a share offer, nearly 20 times 1988 earnings, but also the stick: the threat that after the merger, there would be no more dividends for years, since all the

group's earnings would be devoted to debt repayments.

Some shareholders, however, including the GAN and PFA insurance groups and the Intereffectif mutual fund managed by Société Générale, decided to hold on to their shares, calculating that after the merger their stake in Financière Darty would be worth considerably more than the price they were being offered for their Etablissements Darty shares.

But Darty decided, if it was 96 per cent or more of the capital of the company, to opt for a newly authorised tax treatment known as "fiscal integration," which allows the holding company to pay its interest payments out of the pretax profits of the operating company. The law prohibits companies which have chosen fiscal integration from merging for at least five years.

The COB objects that the board failed to inform shareholders of this decision, and has passed its findings to the public prosecutor.

Darty's difficulty is that the few shares still outstanding are currently trading at nearly FF1,000, or 30 times last year's earnings, and Mr François has said it is out of the question to make an offer on the basis of the market price.

With the announcement of the COB's highly critical findings, the leverage has moved in favour of the minority shareholders, and Darty may be forced to bargain.

## Novo-Nordisk advances 6%

By Hilary Barnes in Copenhagen

PROFITS at Novo-Nordisk, the Danish insulin and industrial enzymes group, were boosted by volume growth for major products and favourable exchange rate developments in the first nine months, the company said.

Pre-tax profits increased by 6 per cent to DKr688m, up from DKr609m last year, sales advanced by 14 per cent to DKr5,492m (\$762m), and net profits by 10 per cent to DKr618m, up from DKr560m. Earnings per share increased from DKr17.72 to DKr19.63 and per ADS from \$2.48 to \$2.68.

Third-quarter two-tax profits rose by 20 per cent from DKr225m to DKr269m and net earnings by 28 per cent from DKr156m to DKr200m on sales up 9 per cent to DKr1,765m.

Higher raw material costs reduced the pre-tax margin on sales by 1.2 percentage points

to 15.6 per cent in the first nine months, but this was better than expected, said the third quarter statement.

Pre-tax income for the full year is expected to be ahead by about 10 per cent.

In 1990 the group is looking for an earnings improvement of 12-15 per cent as the benefits of the merger between Novo and Nordisk Gentofte at the beginning of this year begin to show up.

The controversy over the use of human insulin, that developed as a result of sudden deaths among diabetics in Britain which, it was thought, might be related to the use of human insulin, is not mentioned in the third quarter report.

However, Mr Kurt Anker Nielsen, corporate finance manager, said the controversy was not expected to influence

sales. He noted that associations of diabetics in many countries had strongly advised patients not to switch to other forms of insulin.

The health care group, which is dominated by insulin production, increased sales by 16 per cent in the first nine months to DKr3,579m, while the biotechnological group increased sales by 20 per cent to DKr1,679m.

Bang & Olufsen, the Danish television and audio equipment manufacturer, and Sweden's Ericsson plan to set up a joint venture in Denmark based on the B&O telecommunications products subsidiary, Dixon Systems, to develop, produce and market new tele-net products, which will complement the Ericsson product programme, the companies announced.

## Hahn says VW profits up 40%

PROFITS of Volkswagen, the West German motor group, rose by more than 40 per cent in the first nine months, Mr Carl Hahn, the chief executive, said in a television interview. Turnover was 12 per cent higher at DM45bn (\$26bn), writes Andrew Fisher.

The statement, ahead of

VW's official figures on Friday, caused the shares to gain DM10 to DM457 in after-hours trading. In official dealings, they rose by DM6. Hopes of more East German business had propelled the shares ahead in the last few days.

VW's figures for the first six months showed a 30 per cent

increase to DM40bn in group net profits. Mr Hahn's news of a 40 per cent advance to about DM60bn in January-September exceeded many estimates, though some analysts said VW's quarterly figures are often erratic and it may show a slower fourth quarter ahead of crucial wage talks.

## COMPANY NOTICES

**RMP**  
RAND MINES  
RAND MINES PROPERTIES LIMITED  
Registration No. 6901239/08  
(Incorporated in the Republic of South Africa)

**OUTLOOK FOR 1990**

In order to inform members of the group's prospects for the year ending 30 September 1990, and to clarify the position in so far as it affects the company's holding company, Rand Mines Limited, the following is an extract from the statement by the chairman, Mr D. T. Watt, which will accompany the annual financial statements for the year ended 30 September 1989.

"Profitability of the group during the forthcoming year will be influenced by a number of extraneous factors. Although the property market for 1989 turned out to be better than anticipated, the momentum is not expected to continue throughout the 1990 year. The level of business confidence, the state of the economy and political factors are key determinants in influencing demand for land and uncertainties in these areas are likely to affect the market during 1990. Furthermore, demand will also be hampered should interest rates continue at the current high levels. The property division does have the benefit of the good location of its land, and in spite of the anticipated weakness of the market, demand for the company's land is expected to continue. However, profits from property operations for 1990 are expected to be lower than those for the year under review.

The critical factors affecting the profit margins of the gold recovery operations are the gold price and the rate at which costs increase. In order to counter these unknowns, management will strive for maximum efficiency and make every attempt to increase, or at best maintain production at 1989 levels.

Based on available information, the consolidated profit after tax for 1990 could be some 20 per cent lower than the profit of R26.5 million achieved in 1989. On this assumption the total dividend for 1990 will probably be the same as that declared in 1989."

The annual financial statements for the year ended 30 September 1989 are expected to be posted to members on or about 24 November 1989.

By order of the board  
S Mla, Secretary

Registered Office:  
5 Press Avenue, Crown Mines  
Johannesburg 2092

London Secretaries:  
Viaduct Corporate  
Services Limited  
40 Holborn Viaduct  
London EC1P 1AJ

Johannesburg  
14 November 1989

## EDUCATIONAL

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**LEUMI INTERNATIONAL INVESTMENTS N.L.V.**  
US \$20,000,000 GUARANTEED FLOATING RATE NOTES 1990 SERIES "C"  
The interest rate applicable to the above Notes in respect of the six month period commencing Wednesday 15th November 1989 has been fixed at 8.50% per annum.  
The interest rate applicable to US \$42.35 million of the above Notes will be paid on Tuesday 15th May 1990 against presentation of Coupon No. 25.  
BANK LEUMI TRUST CO OF NEW YORK  
Principal Paying Agent

bank leumi ליאון'ס בנק

**HOLIDAYS & TRAVEL**

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Mon-Fri, 9.30 - 5.30

## INTERNATIONAL APPOINTMENTS

**IR GROUP FINANCE DIRECTOR**

MAJOR INTERNATIONAL INVESTMENT COMPANY  
OUTSTANDING REMUNERATION PACKAGE  
NEW ZEALAND

SHREVELEY INVESTMENTS LTD have a record of outstanding growth, and this is again reflected in their 1988/89 profit of £39,735 million and total shareholders funds of £287,915 million. The Group is continuing its controlled international growth strategy, with significant investments in Australia, USA and U.K. The successful appointee to this new and very important senior executive position - Group Finance Director, will be appointed to the parent Board and will work extremely closely with the top three Group executives - the Chairman, the CEO, and the Founding President (Sir Ronald Rivierey). The appointee will be in the area of growth strategies, acquisition and rationalisation feasibility analysis, and highest level negotiations with merchant bankers, industrialists, shareholders, private and other third parties. Potential candidates will be widely recognised as leaders in the financial sector, and have significant international investment and relevant experience of the highest level. The appointee will be the senior manager of four key functions, viz: Administration/Company Secretary; Treasury; Accounting; Finance/Taxation.  
The location is Wellington city (N.Z.'s national and financial capital).

**REQUIREMENTS:**

- Demonstrable experience in a very senior finance related position in the merchant banking, investment and/or industrial company environments.
- A proven international perspective including significant exposure to and experience in overseas financial dealings.
- Evidence of exceptional performance in assets management.
- Superior leadership and management skills combined with the drive and interpersonal abilities to gain the respect and support of highly professional specialists.
- The presence, negotiation and communication skills to successfully deal with, and relate to, people at all levels.
- Strategic thinking and business planning capabilities at the highest level, combined with the skills to provide direction and impetus to contributing profitable growth in both existing and future investments.

**REWARDS:**

- The substantial remuneration to be negotiated will be highly competitive with top international packages and will reflect the calibre of the outstanding candidate sought. Because of the importance of this position it is being advertised exclusively overseas.
- Generous assistance with relocation, if required.

**APPLICATIONS**  
Strictly confidential. Please apply in writing stating age, experience, qualifications, office relevant information and telephone numbers, mentioning Position J53412 to:  
JOHN BROMLEY  
MANAGEMENT RESOURCES LIMITED  
P.O. Box 10-57, WELLINGTON, NZ  
Telephone 731-488 Fax 731-436  
An Associate of Coopers & Lybrand

**INVESTOR RELATIONS EXECUTIVE**

We are a long established and leading agency in the field of European investor relations based in Brussels.

Due to expansion, we need to recruit a senior person with a view to ultimately becoming a partner in the firm.

Someone with a background in banking, stockbroking or fund management would be an ideal candidate. Ability to speak one or more European languages in addition to English would be a major attribute. Age is not a critical factor.

The position is based in Brussels with substantial European travel. A competitive salary will not be a problem for the right person.

Please reply in strictest confidence to:

Michael A Bamforth or Patrick G de Ronchene  
**JAMES KUHN and COMPANY**  
50, Avenue des Arts  
1040 BRUSSELS

**FINANCIAL CONTROLLER**  
FRANCE - BRITANY AGE 28 PLUS \$20000 +

Fast growing French subsidiary of large European Packaging Group, requires Financial Controller. The Financial Controller will report to the Local General Manager and to the Group Financial Controller. Responsibilities include financial and management reporting, co-ordination of budget, forecasting and cash management. The successful candidate will have at least three years accounting experience in a distribution company and will be computer literate. A good knowledge of French is required.

Send your 'curriculum vitae' to our consultant  
Jean-Michel CATHALA  
CONSEILS  
5 rue Buffon - 44000 NANTES

# HOW TO RUN A BANK FOR PEOPLE WHO CREATE WEALTH

The American Express Bank is organised around the individual whose wealth is the product of personal enterprise.

How we serve such clients is as important as the services we provide.

Here are the principles that guide our managers in 105 offices in 42 countries.

**O**UR MISSION IS TO SERVE today's most successful people and their businesses, around the world, around the clock. Our clients are creators of wealth. They have little need of bankers who are passive stewards. Instead, they will seek out the bank that is most ambitious on its clients' behalf, that is most successful for its clients, and, above all, the most responsive. Excel in all these qualities, and your office will prosper.

## THE MOST SUCCESSFUL PEOPLE ON EARTH

In your dealings with clients, mould your organisation to the client's own. Recognise and respect a client's ties with other banks. Heed those who counsel your clients.

Don't take on a new client unless you can pledge your top people. Make it a policy to exceed expectations.

Never preach to your clients. Learn from them. They are among the most successful people on earth.

Get to know each client like family. The client who is audacious in business life may shun risk when choosing investments for his private account.

Don't oversell. Promise only what you can deliver, and deliver quickly. Make security your passion. Guard client confidences like the Crown Jewels.

## 24-HOUR CLOCKS

American Express Bank maintains offices in 19 time zones, united by a highly secure electronic nervous system. We are a financial engine that runs on a 24-hour clock.

These four product families—Commercial Services, Savings and Investments, Special Transactions, and Treasury Services—are the soul of our enterprise. Make them your focus.

It is no accident that they mesh so neatly with the personal, commercial, and entrepreneurial needs of our clients.

Our currency traders positioned around the globe assure our clients of 24-hour access to foreign exchange and Treasury Services at highly competitive rates.

Our specialists in asset finance, real estate, and other disciplines keep their bags packed. They can be at a client's side inside a day.

Timely information is often more valuable than gold to our clients. Not at all by chance, American Express Company is the largest private user of telecommunications services on earth.

When tragic floods in Bangladesh left 30 million homeless, bank staff often had to swim to work. American Express Bank stayed open as usual, serving its clients.

## AN ELITE CORPS

In recruiting, be patient. American Express Bank is an elite corps. Hire only those who can enhance our reputation. They are rare birds. Seek out those few who combine these traits:

1. **Character.** Cast-iron integrity, brains, energy, stamina, and grace under pressure.
2. **Verve.** We admire activists who are willing to break some china within the Bank in order to be effective for their clients.
3. **Entrepreneurship.** We reward those whose solutions to one client's needs create fertile opportunities for other clients.
4. **Unselfishness.** Every Account Officer must be a "switchboard" connecting each client with whoever will best serve his needs.
5. **Resilience.** People who thrive on weeks of sustained effort, and who display a genius for keeping up with change.

"We will often engineer a product specifically for a private client," says one executive. "So the fit is exact. And with each new investment we create, our own horizon expands. Creativity feeds on itself."

## HOW TO GROW SMARTER

It is the duty of every Senior Manager to apply unremitting pressure to maintain our standards in every area.

Never permit internal matters to distract your attention from client affairs. Delegate administrative tasks. See to it personally that your clients are happy, not merely content.

Spend at least half your time outside your office, among clients. You'll be amazed at how much smarter you become.

Your office is like a ship. It will move faster when you scrape the barnacles off its bottom. Eliminate obsolete services and redundant departments. Banish committees.

Never forget for an instant that when your clients trust your people they are really trusting you. You are the captain of the ship.

Eradicate intolerance in any form. Ditto parochialism. We are international bankers, not village bureaucrats.

Respond instantly to requests from other offices and your own requests will receive equal attention.

Create an atmosphere of intelligent ferment within the Bank. Make life exciting. Those who cannot thrive on change have no business in banking today.



AMERICAN  
EXPRESS  
BANK

Argentina	Canada	Germany	Ivory Coast	Mexico	Philippines	Turkey
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Bahrain	China	India	Lebanon	Nigeria	Sri Lanka	United States
Bangladesh	Egypt	Indonesia	Luxembourg	Pakistan	Switzerland	Uruguay
Brazil	France	Italy	Malaysia	Panama	Taiwan	Venezuela

It is the custom of American Express Bank's most senior people to meet with prospective clients. To arrange an introduction, please contact the head of office in any one of these 42 countries.



**INTERNATIONAL COMPANIES AND FINANCE**

**News Corp profits slashed by 58%**

By Chris Sherwell in Sydney

MR RUPERT Murdoch's News Corporation has reported first quarter profits slashed by more than half, thanks to the costs of Sky Television in the UK, the Australian pilots' dispute and sharply higher interest costs.

Figures released yesterday dramatically fulfilled Mr Murdoch's prediction at last month's annual meeting that earnings this year would "not have their customary increase."

They showed equity-accounted after-tax profits for the three months to September 30 of A\$37.6m (US\$29.8m), down 58 per cent on the A\$90m

reported for the same period last year. Including extraordinary items, the figure was 77 per cent lower than the previous year's A\$156.6m.

An accompanying statement blamed trading results at Sky Television, which were only included from September 1 and are therefore presumed to show heavy losses - and interest payments of A\$336m, up sharply from A\$158m because of higher borrowings and interest rates.

It also cited the impact of the Australian pilots' dispute on Ansett, the airline News Corp owns jointly with TNT, the transport group, which has

already reported a first-quarter profit slide for the same reason.

Nevertheless, group revenues rose 24.5 per cent to A\$1.98bn, yielding profits before interest and tax of A\$37.7m, up a substantial 37 per cent.

Practically all the increase in both figures came from the US, where the results of TV Guide, Daily Racing Form, Seventeen magazine and the group's free standing insert division were included for the first time.

News Corp also reported "very satisfactory" first-quarter results from its US television stations, particularly in

New York and Los Angeles. Results of Fox Broadcasting Company "continue to be encouraging," the group said.

Regarding the UK, News Corp said Sky's results offset a slight improvement from its newspaper division, but added that it was "encouraged by the high level of viewer interest in Sky Television and growing dish penetration."

Operating profits from Australia and Hong Kong, where News Corp has extensive newspaper interests, were described as "satisfactory." The figures showed static profits before interest and tax, but on reduced turnover.

**Sears to lease Tower after sale plan fails**

By Anatole Kaletsky in New York

SEARS, ROEBUCK, the retailing and financial services group, said yesterday it was to lease a \$615m mortgage on the Sears Tower, its headquarters building in Chicago.

The deal confirmed Sears' failure to find an outright buyer for the tower after a year-long search, and leaves the company with the daunting task of finding tenants for 1.5m square feet of prime office space in a poor real estate market.

Sears had hoped to secure at least \$1bn for its 110-story tower - the world's tallest building. When it announced the sale last October some Wall Street analysts speculated that Japanese investors would pay as much as \$1.5bn to own Chicago's most celebrated structure.

In fact, several Japanese buyers expressed interest but none bid formally. Strong rumours circulated this year that potential Japanese bidders had been warned off by their Ministry of Finance, for fear that Japanese ownership of such a prominent US architectural symbol could ferment further economic nationalism in the mid-West.

The best non-Japanese offer came from a consortium of about \$1bn from Canada's Olympia & York Developments, but that fell through.

Under the deal announced yesterday, Sears will receive net proceeds of \$615m from a mortgage financing arranged by Aldrich, Restman & Walsh, a Boston-based real estate consultancy which represents numerous pension fund investors.

AHW will also receive an option to purchase the tower within the next 15 years. Under the option terms Sears will share in any appreciation of the tower.

The decision to mortgage rather than sell the headquarters does not affect Sears' plan, announced a year ago, to relocate the 6,000 employees now using the building.

**AMCA INTERNATIONAL CORPORATION**

**NOTICE OF PARTIAL REDEMPTION**

**OF**  
**12.25% GUARANTEED REDEEMABLE DEBENTURES**  
**DUE 1999**

TO: Holders of the first series of debentures ("1999 Debentures") of AMCA INTERNATIONAL CORPORATION (the "Corporation") issued and certified and outstanding under a Trust Indenture ("Trust Deed") dated as of December 21, 1984 between the Corporation, Montreal Trust Company of Canada (the "Trustee") and AMCA International Limited, as guarantor, and designated a Guaranteed Redeemable Debentures due 1999.

NOTICE IS HEREBY GIVEN THAT, pursuant to the terms of the Trust Deed, the Corporation intends to redeem and will redeem on December 21, 1989 (the "redemption date") all of the outstanding 1999 Debentures at a redemption price equal to 100% of their principal amount together with accrued interest thereon, to the date fixed for redemption (the "redemption price").

The redemption price for 1999 Debentures called for redemption shall be payable on presentation and surrender thereof with all unexpired Coupons appertaining thereto at any of the offices of: The Royal Bank of Canada London Branch, 71 Queen Victoria Street, London, EC4A 4DE; The Royal Bank of Canada (France) S.A., at 5 rue Serin, 75440 Paris, France; The Royal Bank of Canada (Switzerland) at Rue Diday 6, 1204 Geneva, Switzerland; The Royal Bank of Canada (Belgium) S.A. at Rue de Ligue 1, 1000 Brussels, Belgium; The Royal Bank of Canada A.G. at Rothenheimer Landstrasse 61, 6000 Frankfurt/Main 1, Federal Republic of Germany; or Banque Generale du Luxembourg S.A. at 27 Avenue Monterey, Luxembourg.

Each Bearer 1999 Debenture must be surrendered for payment with all unexpired Coupons appertaining thereto, failing which, in the case only of Coupons maturing for payment on or prior to December 21, 1989, the amounts of any such unexpired Coupons will be deducted from the sum due for payment and, in the case of Coupons maturing thereafter (which shall be declared void), such payment shall be made only on such terms as to evidence and indemnification as the Corporation with the consent of the Trustee may require. Each amount so deducted will be paid, without interest, in the manner mentioned above against surrender of the relative missing Coupon within the period expiring ten years next following the Relevant Date, as defined in the Trust Deed.

Each Registered 1999 Debenture payable on redemption prior to maturity thereof must be surrendered for payment with, if required by the Trustee, the form of transfer thereon fully executed.

The method of delivery of the 1999 Debentures and Coupons, if any, is at the option and risk of the holder.

Interest upon the principal amount of the 1999 Debentures shall cease to be payable from and after December 21, 1989 unless payment of the redemption price shall not be made on presentation and surrender of such Debentures and all unexpired Coupons (if any) appertaining thereto at any of the places referred to in paragraph 2 above.

Dated the 16th day of November, 1989.

AMCA INTERNATIONAL CORPORATION  
By: John A. Davis  
Senior Vice-President  
(General Counsel, Secretary)

**Toys 'R' Us plans shops as sales rise**

By Karen Zagor in New York

TOYS "R" US, the US toy-shop chain, yesterday reported a moderate increase in third quarter earnings and sales.

Mr Charles Lazarus, chairman, said the company was pleased with the results, since they compare with a very strong 1988 quarter.

Net income for the three months ended October 29 rose 11 per cent to \$28.7m from \$25.5m a year earlier, while earnings per share improved to 15 cents from 13 cents the previous year.

Last year's results included an extraordinary pre-tax gain of \$2m.

Sales were up 18 per cent to \$916.2m from \$774.5m in the third quarter of 1988.

For the first nine months, net earnings were \$79.3m or 41 cents a share, compared with \$71.4m or 36 cents the previous year. Sales advanced 17 per cent to \$2.464bn from \$2.11bn.

The Parsippany, New Jersey company, which claims to be the largest specialty toy retail chain in the world, says it will open 70 to 75 toy stores and 25 to 30 children's clothing stores next year.

By the end of 1989, the company will be operating 404 toy stores in the US and 74 overseas, and 137 children's clothing shops.

**Dresser in bid for oil business**

By James Buchan in New York

DRESSER Industries, the Dallas-based engineering group, announced yesterday that it would offer nearly \$440m in cash and shares to buy Smith International, an oilfield services company based in Houston.

The deal, if approved by Dresser's stockholders and Washington anti-trust authorities, marks a new stage in the consolidation of the Texas and Oklahoma oilfield services industry in the face of continued weak demand.

US drilling activity has been depressed since the collapse of crude oil prices in 1986. According to Baker Hughes, another Houston oil service company, drilling has picked

up since early summer, but the average number of rotary rigs working at any one time in the US this year will probably be about 870, down from last year's 936.

Under the terms of the deal, which has been accepted by Smith's outside directors and its leading stockholder, Dresser will offer \$14.25 in cash for each Smith share and a warrant to buy stock in itself.

Dresser is also buying out preferred stock and warrants issued by Smith with cash and securities.

Yesterday's agreement is the last stage in an industry-wide auction for Smith, set in train by its leading stockholder, Industrial Equity (Pacific), an investment company run by the New Zealand businessman Sir Ron Brierley. Industrial Equity, which owns 32.3 per cent of Smith, offered to buy the company itself in May, prompting the outside directors to stage a full-scale auction.

Industrial Equity has agreed to sell its shares to Dresser. But the takeover is likely to face anti-trust scrutiny by the Justice Department. Smith, which was made bankrupt by the collapse of oil prices, reported revenues last year of \$30.8m from supply of down-hole drilling equipment and services.

Dresser derives about \$1m in sales from oilfield service.

**New supercomputer venture on rocks**

By Louise Kehoe in San Francisco

EVANS & Sutherland, a US company which announced its entry into the market for high performance supercomputers five months ago, said yesterday it will scrap the project within two months unless it can find a buyer or partner.

The company has had problems with the hardware and software for its ES-1 supercomputer, which could take several months to correct.

It said that, if the supercomputer project were terminated, it would take a write-off of up to \$4m, including the costs of closing the operation.

ES&S added that recent introductions of other high performance computers by companies such as Digital Equipment had reduced the competitive advantage it had hoped to gain with its supercomputer.

The company adopted a novel approach to creating the first supercomputer. The computer shares tasks between several processor units to achieve a performance equivalent to that of other supercomputers at about half the price.

ES&S's difficulties represent a setback for US efforts to maintain leadership in supercomputing technology in the face of competition from Japan.

Mr Rodney Rougelot, president of E&S, said the decision to drop out of the supercomputer market would not affect the company's other operations. It is a leader in the market for high performance graphics systems.

During the first three quarters of 1989 the expenses of the supercomputer activity reduced earnings by 98 cents per share, the company said.

Recently E&S reported earnings of \$7.7m or 66 cents per share for the first nine months of 1989, against a loss of \$31,000 in the same period last year.

**Newsprint arm halts Quebecor**

QUEBECOR, the publishing group that is buying Maxwell International's US printing business for US\$288m, suffered a decline in third-quarter and nine-month profits, writes Robert Gibbons from Montreal.

This was due mainly to a smaller contribution from Donohue, a large newspaper producer jointly owned by Quebecor and Maxwell.

Newsprint has been under strong price pressure and the Canadian dollar has risen about 10 per cent this year, reducing Canadian producers' profits on their US sales.

Quebecor's third quarter profit was C\$4.4m (US\$4.5m) or 23 cents a share, down from \$7m or 38 cents a year earlier. At the nine-month stage profit it dropped to \$13.3m or 78 cents, from \$23.9m or \$1.29 a year earlier, on revenues of \$1.3bn, up 34 per cent.

**Data General's president steps down**

By Roderick Oram in New York

MR Edson de Castro, president of Data General since helping to establish it 21 years ago, has stepped down as chief executive of the mainframe computer maker which is fighting to reverse a decline in its fortunes.

The Massachusetts company said yesterday Mr Ronald Skates, executive vice president and chief operating officer, will succeed Mr de Castro as president and chief executive.

Mr de Castro, a distinguished computer designer earlier in his career, will become chairman and chief scientist, roles which will allow him to concentrate on the company's

strategic direction, Data General said.

Mr Herbert Richman, brother of the five people who founded the company in 1968, remains in overall charge of the company's sales but will report to Mr Skates. Mr Richman, brought back from semi-retirement two years ago as an executive vice president, becomes vice chairman.

The company has weathered serious downturns but none perhaps as crucial as it faces now. It is trying to add to its range computers that use the Unix industry standard operating system.

It had built its fortunes on machines using a proprietary

system but that segment of the market is falling out of favour with customers who want the benefits of an open system.

Data General introduced its first Unix machines in February, well behind other manufacturers such as Unisys. It recently reported strong initial sales of those computers and its latest proprietary MV/40000 supermainframe.

But it also announced an \$80m restructuring charge for closing several factories and shedding some 15 per cent of its workforce.

The charge left it with a net loss of \$4.1m, or \$2.86 a share, for the fiscal fourth quarter ended September 30.

**Sea Containers third-quarter net rises 19%**

By Andrew Hill

SEA Containers, the ferry and container group fighting a hostile Anglo-Swedish bid, increased third-quarter net earnings by 19 per cent to \$73.8m against \$61.9m in the equivalent period.

The group, which owns Sealink British Ferries, also announced plans for land redevelopment plans for land it owns in the port of Harwich on the east coast of England on November 24. A month ago the company revealed a \$100m (\$167m) plan to develop Folkestone harbour with a \$45m revenue from container rental and sales rose from \$56.9m to \$74m in the quarter to September 30, and Sealink revenue increased to \$274m from \$254m the previous year.

Fully diluted earnings were up 24.5 per cent to \$5.77.

In the nine-month period, net earnings rose from \$60.1m to \$87m, excluding \$40m of exceptional property gains.

Since May, Sea Containers has been fighting a hostile \$4.5 bid from Stena, a Swedish ferry operator, and Tiphook, a UK container rental group.

The company plans to sell \$1.1bn worth of assets and offer \$70 a share for its own equity, compared with \$69 a share offered by Stena and Tiphook.

**BANK OF TANZANIA**

FRESHMENT INSPECTION SERVICE

The Bank of Tanzania acting on behalf of the Government of the United Republic of Tanzania will like to hire the services of reputable firms with worldwide networks to carry out pre-shipment inspection in respect of imports into Tanzania. The duration of the contract will be three years renewable subject to mutual agreement. The Companies to be selected will also be required to carry out customs tariff verification in respect of all imports into Tanzania for tax purposes. In addition the Companies will be mandated to carry out export evaluation for a selected number of commodities/products. The list of the export items will be agreed upon at the time of conducting the contracts. Companies interested in providing such services, are hereby invited to submit their proposals. The proposals incorporating the following information should be furnished to the Bank of Tanzania and should reach the Bank not later than Wednesday 22, November 1989 at 12.00 noon.

INFORMATION REQUIRED

1. Name and address
2. List of Directors and Share holders with a controlling interest
3. The Company's Bankers
4. List of countries in which the company has offices or affiliates
5. Briefly indicate scope of intervention such as inspection of general cargo, fertilizers, pharmaceutical, etc
6. Indicate fees/charges per transaction.
7. Indicate the Company's or its Directors' interests in such areas as banking, insurance, shipping, warehousing and inland trucking.
8. Indicate whether apart from trips and seminars, your company would be able to draw up a comprehensive training programme for BOT staff and Treasury Officials handling matters pertaining to pre-shipment inspection.
9. Please note that successful companies will be required to submit periodically, among other things the following reports to the Bank of Tanzania and/or Ministry of Finance.
  - i) Number of EXCI issues and their values
  - ii) Repeatable Commissions due to parties in Tanzania, Kenya and any other third country
  - iii) Data on savings on Non-acceptable Report of Findings
  - iv) Value of corrected quality and quantity discrepancies
  - v) Visible price reductions/savings in foreign exchange
  - vi) Major currencies utilized
  - vii) Comparative analysis of Job values by categories of goods and countries of origin
  - viii) Suppliers who consistently over invoice and other discrepancies
  - ix) Importers whose consignments always reveal over-invoicing

The Format of the EXCI

- i) Country of the EXCI
- ii) Name and address of supplier
- iii) Name and address of importer
- iv) Description of goods
- v) Shipping details
- vi) Sellers Pro-forma Invoice
- vii) Sellers final invoice
- viii) Accepted Price
- ix) Any remarks i.e. in case of pharmaceutical products and fertilizers date of manufacture and expiry should be shown.

10. Indicate number of days on the average it takes to carry out inspection.

11. Indicate if the Company or its affiliates has contracts with foreign Governments which include among other things carrying out pre-shipment inspection services on their behalf in respect of goods exported by Tanzania.

12. Indicate the countries in which the company has existing agreements.

All submissions should be made to:

The Governor,  
Bank of Tanzania,  
P.O. Box 2939,  
DAR ES SALAAM

**Wells Fargo & Company**

**U.S. \$250,000,000**

Floating Rate Subordinated Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 16th November, 1989 to 16th February, 1990 the Notes will carry an Interest Rate of 8 1/4% per annum. Interest payable on the relevant interest payment date 16th February, 1990 will amount to US\$22.01 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

**Central International Limited**

**U.S. \$150,000,000 Floating Rate Notes due 2006**

For the six months 15th November, 1989 to 15th May, 1990 the Notes will carry an interest rate of 8.475% per annum with coupon amount of U.S. \$426.10 payable on 15th May, 1990.

Seahorse Trust Company, London Agent Bank

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**First Bank System, Inc.**

Floating Rate Subordinated Capital Notes Due 1996

Interest Rate 8 1/4% per annum

Interest Period 16th November 1989 to 16th February 1990

Interest Amount per U.S. \$50,000 Note due 16th February 1990 U.S. \$1,110.07

Credit Suisse First Boston Limited Agent Bank

**U.S. \$250,000,000**

**BANK OF BOSTON CORPORATION**

Subordinated Floating Rate Notes Due 2001

Issued 10th February 1986

Interest Rate 8 1/4% per annum

Interest Period 16th November 1989 to 16th February 1990

Interest Amount per U.S. \$50,000 Note due 16th February 1990 U.S. \$1,110.07

Credit Suisse First Boston Limited Agent Bank

**Island International Limited**

has sold the subsidiaries which comprise

**Island Records**

and

**Island Music**

to

**PolyGram N.V.**

The undersigned acted as financial advisor to Island International Limited.

**ALLEN & COMPANY INCORPORATED**

October 20, 1989

**Societe Nationale des Chemins de Fer Francais**

**SNCF U.S. Dfrs 60,000,000.- Floating Rate Notes due 1991**

unconditionally guaranteed by the Republic of France

Notice is hereby given pursuant to the terms and conditions of the notes that for the six months from November 15th 1989 to May 15th 1990 the notes will carry an interest rate of 8.825% per annum. On May 15th 1990, interest of U.S. Dfrs 4,398.48 will be due per U.S. Dfr 100,000 note for coupon no. 14.

Banque Indosuez Luxembourg (Fiscal Agent)

**Mortgage Intermediary Note Issuer (No. 1) Amsterdam B.V.**

For the three month period from 15th November, 1989 to 15th February, 1990 the Notes will bear interest at the rate of 15 3/8 per cent. per annum. The Coupon amount per £25,000 Note will be 968.84 payable on 15th February, 1990.

Morgan Grenfell & Co. Limited Agent Bank

The Governor and Company of the **BANK OF SCOTLAND**

(Continued by Act of the Scots Parliament in 1825)

**U.S. \$250,000,000**

Undated Floating Rate Primary Capital Notes

Notice is hereby given that the Rate of Interest has been fixed at 8.5825% p.a. and that the interest payable on the relevant Interest Payment Date, May 16, 1990 against Coupon No. 9 in respect of U.S. \$1,000,000 nominal of the Notes will be U.S. \$430.50 and in respect of U.S. \$250,000 nominal of the Notes will be U.S. \$107.6259.

November 16, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**Santa Barbara Savings and Loan Association**

Incorporated under the laws of the State of California

**U.S. \$100,000,000**

Collateralized Floating Rate Notes Due 1996

Notice is hereby given that the Rate of Interest has been fixed at 8.625% p.a. and that the interest payable on the relevant Interest Payment Date, February 16, 1990 against Coupon No. 14 in respect of U.S. \$100,000 nominal of the Notes will be U.S. \$2,704.17.

November 16, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**£200,000,000**

**MFC Finance No.1 PLC**

Mortgage Backed Floating Rate Notes Due October 2023

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:-

Payment Date	Rate %	Payment Date	Rate %
Series A 1 November to 1 October '90	16.75%	Series D 1 November to 1 October '90	16.40%
Series B 2 November to 1 December '90	16.85%	Series E 2 November to 1 December '90	16.45%
Series C 3 November to 1 December '90	16.95%	Series F 3 November to 1 December '90	16.55%

By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**U.S. \$250,000,000**

Floating Rate Subordinated Capital Notes due August 1996

**CITICORP**

Notice is hereby given that the interest payable on the relevant Interest Payment Date, November 24, 1989, for the period August 14, 1989 to November 14, 1989 against Coupon No. 27, in respect of U.S. \$50,000 nominal of the Notes will be U.S. \$1,127.43.

November 16, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

INTERNATIONAL COMPANIES AND FINANCE

# Japan to relax rules on takeovers

By Michio Nakamoto in Tokyo

JAPAN'S MINISTRY of Finance is moving to counter foreign criticism of its restrictive regulations on takeover bids by introducing changes to bring them more in line with international practice.

Existing Japanese rules on takeovers, which are far more restrictive than those in the US or the UK, have been criticised, notably by the US, as constituting a barrier to foreign acquisitions of Japanese companies. With an ever-increasing number of Japanese firms making bigger and flashier acquisitions abroad, the Japanese Government is under considerable pressure to relax any rules that may hinder foreign investment in Japan.

A Ministry official stated that the three main changes that it plans to submit to the Diet (Parliament) next spring would:

- Abolish the existing rule that requires a bidder to register his bid with the Ministry 10 days before the bid is made. The bidder will instead be required to place an advertisement in a newspaper and register his bid with the ministry on the day the bid is launched;
  - Extend the number of days over which a takeover bid can take place from the present maximum of 30 days. Although a specific length has not been set, the ministry was looking at Britain's maximum period of 60 days as a guideline; and
  - Abolish the rule that requires a bidder to buy shares through a representative and allow him to buy the shares for himself directly.
- Under present takeover rules a bidder must file a notice with the finance ministry 10 days in advance and may buy the targeted company's shares only

through a representative securities firm.

The timespan allowed for the bid, from a minimum of 30 days to a maximum of 30 days, is also much shorter than the maximum of 60 days allowed in Britain, while the US has no restrictions on the maximum number of days allowed.

As in other countries, foreign bidders will still be required to bid through a representative in Japan, although this could be a lawyer rather than a securities firm or bank.

Mr Haruo Matsuda, deputy director of the finance ministry's Corporation Finance Division, said that even within the ministry, criticism of the existing rules had been voiced in the past and that the ministry was taking quick action so that, at least in terms of legal barriers, Japan will not be seen

as any more closed than other countries.

The change in rules, however, is hardly likely to bring about a sudden rise in takeovers of Japanese companies by either foreigners or Japanese. Even with relaxed rules, Japanese corporate customs, such as mutual shareholdings, make it extremely difficult for a hostile takeover bid to succeed.

"Back in 1971, when the original takeover bid rules were implemented, people thought this would lead to a rash of takeovers," recalls Mr Matsuda. Previously, although there were no rules restricting takeover bids, none had taken place. In the more than 20 years since the rules were implemented, there have been only two takeover bids in Japan, including one by a US company.

# Adsteam wins control of Industrial Equity

By Chris Sherwell in Sydney

THE ADELAIDE Steamship group, headed by Mr John Spalvin, instantly strengthened its position in Australian retailing, food processing and investment yesterday by winning majority control of Industrial Equity (IEL).

The jump to 51 per cent control came just one day after it launched a bid for the company. Both Brierley Investments, which held 12 per cent of IEL, and Goodman Fielder Wattle, with 19.9 per cent, accepted an increased offer of A\$2.30 (US\$1.81) per share.

This compares with a A\$2.25 bid unveiled on Tuesday by Adsteam and its associates David Jones and Tooth & Co. The new bid, which is equivalent to A\$2.35 because shareholders can retain IEL's five cent final dividend, values IEL at A\$1.8bn (US\$1.4bn).

Yesterday's developments leave Mr Rod Price and Mr Bill Loewenthal, two senior IEL executives, holding 19.9 per cent of IEL through Corama, a company they formed earlier this year with Mr Abe Goldberg, the textile magnate.

Corama had planned a A\$2.40 per share management buy-out, but ran into financing snags. The trio must now decide whether to sell the stake, originally bought from Brierley Investments for A\$2.40 per share after Sir Ron Brierley decided to sell down its majority interest.

Goodman Fielder Wattle, the Australian food group which initially bought the stake to launch its own abortive bid for IEL, said yesterday it would use its A\$358m proceeds to repay short-term Australian dollar borrowings.

In acquiring IEL, Adsteam will add the Woolworth's retail chain to its existing supermarket David Jones department store group, thereby becoming a strong counter to the powerful Coles Myer combine, which is one of the world's largest retailers outside the US.

On the food processing side Adsteam will acquire IEL's Southern Farmers group, which has dairying, seafood and fruit juice operations, and Acme, which has vegetable, fertiliser and salt interests. Adsteam already controls significant vegetable, dairy and meat processing operations as well as wineries and pubs.

November 1989

**Ahold**

**Koninklijke Ahold nv**

has acquired an ECU 50 million ordinary share interest in both

Argyll Group PLC      Groupe Casino

The undersigned acted as financial advisor to Ahold in these transactions.

**Shearson Lehman Hutton International**

# NCSC welcomes vote by Qintex shareholders

By Chris Sherwell in Sydney

THE NATIONAL Companies and Securities Commission (NCSC), Australia's share market watchdog, yesterday welcomed an announcement by the besieged Qintex group that a controversial fee-payment scheme to its senior executives would be put before shareholders.

Mr Christopher Skase, who heads the sifting media and reports group, announced the move on Tuesday night.

Coincidentally on the same day, the group's biggest bank lenders received details of an independent investigation into its finances being carried out by Mr David Crawford of accountants Peat Marwick Hingston.

Details of the fee-payment scheme emerged last month. Since August 1988 payments totalling A\$42m (US\$33m) have been made by Qintex to a company controlled by Mr Skase and his senior executives for management and other services. Some payments led to the resignation of two independent directors.

Mr Henry Bosch, head of the

NCSC, suggested last week that the payments were "probably illegal," a comment which attracted criticism and provoked demands that the NCSC should test its claim in court.

Mr Skase's announcement and the NCSC's reaction indicates a way has been found to settle the issue.

Mr Skase insisted in his statement that a shareholders' meeting was not necessary to approve payments which had been sanctioned by independent directors.

He added, though, that placing the matter before them for approval or otherwise was "the fairest and most democratic approach to achieve resolution of the matter."

The NCSC said the decision had come "after contact and co-operation" between itself and the company, and added that the move accorded with its own legal advice.

The NCSC said it would "closely monitor information to be given to Qintex shareholders" to allow them to make a fully informed decision.

# NZ Equitcorp and state sued over steel group sale

By Terry Hall in Wellington

NZ EQUITCORP's statutory managers yesterday filed a NZ\$564m (US\$351.5m) claim against the collapsed group's directors, financiers, advisers and the Government over the 1987 sale of New Zealand Steel, the biggest legal claim in New Zealand history.

The managers listed 17 defendants in the claim filed in the Auckland High Court. Heading the list is Mr Allan Hawkins, Equitcorp Holding's chairman, and Mr Grant Adams, the deputy chairman, the Attorney General, Wellington Finance Company, Elderbank, Auckland law firm Rodd, Watts and Stone and Hong Kong solicitors Denton Hall Burns and Womersley, Mr Hawkins, Elderbank, Buttle Wilson, and Budd Watts and Stone say they will vigorously defend the claim.

Plaintiffs are Equitcorp Industries Group and Equitcorp Holdings.

The case appears to centre on alleged illegal funds which saw Equitcorp fund the purchase of New Zealand Steel by arranging complex deals involving its own subsidiaries,

effectively buying shares in itself, which is outlawed by a section of the Companies Act.

In a brief statement Mr Fred Watson, statutory manager, said the claim arose out of the financing provided by companies within the Equitcorp group or a private company called Ararimu Investments to buy two parcels of shares in Equitcorp Holdings.

Mr Watson has refused to give details of the statement of claim and the reason why the defendants were being sued.

In April he said that Ararimu Investments Four, a company linked to an Equitcorp staff share scheme and not just Mr Hawkins, were the buyers of the government shares in New Zealand Steel.

Equitcorp had helped fund the deal along with Elder Finance, now called Elderbank. Elders had been repaid but the Equitcorp companies had not, Mr Watson said.

The \$2.5m Equitcorp shares issued to the Government went to Ararimu Investments Four, which transferred them to an employee unit trust.

November 1989

**ARGYLL GROUP PLC**

**Argyll Group PLC**

has acquired an ECU 50 million ordinary share interest in both

Koninklijke Ahold nv      Groupe Casino

The undersigned acted as financial advisor to Argyll in these transactions.

**Samuel Montagu & Co. Limited**

**Morgan Guaranty Trust Company of New York**

**Japanese Yen 15,000,000,000**

**Floating Rate Deposit Notes Due 1991**

For the six months 16 November, 1989 to 16 May, 1990 the Notes will carry an interest rate of 9.025 per cent per annum.

Interest payable on the relevant interest payment date, 16 May, 1990 will be Yen 453,757.00 per Yen 10,000,000.00 Note.

Morgan Guaranty Trust Company of New York  
London  
Agent Bank

**Midland Bank plc**

Subordinated Floating Rate Notes 2001

For the three months from November 15, 1989 to February 15, 1990, the Notes will carry an interest rate of 15.1% p.a. On February 15, 1990 interest of 2190.20 will be due per £5,000 Note and £1,909.01 in respect of £50,000 Note for Coupon No. 15

Midland Bank, N.A. (C.S.S.I. Dept.),  
Agent Bank

**WORLD PULP + PAPER**

The Financial Times proposes to publish this survey on

**15TH DECEMBER 1989**

For a full editorial synopsis and advertisement details, please contact:

**ALEXANDER BARNARD**  
on 01-573 4148

or write to her at:

Number One  
Southwest Bridge  
London  
SE1 9EL

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

November 1989

**GROUPE Casino**

**Établissements Économiques du Casino, Guichard-Perrachon & Cie**

has acquired an ECU 50 million ordinary share interest in both

Koninklijke Ahold nv      Argyll Group PLC

The undersigned acted as financial advisor to Casino in these transactions.

**Lazard Frères et Cie**

**THE BARRING EUROPA FUND**

Société d'investissement à capital variable  
R.C. Luxembourg: B 25 652

Notice of extraordinary general meeting.

The shareholders of THE BARRING EUROPA FUND are hereby convened to an extraordinary general meeting to be held in Luxembourg on 24th November 1989 at the registered office 14, rue Aldringen, 1118 Luxembourg, at 9 p.m. with the following agenda:

1. to amend the Articles of Incorporation inter alia so as to:
  - (a) adjust them in order to satisfy the requirements of the law of 30th March 1988 on collective investment undertakings
  - (b) adjust them in order to satisfy the requirements of the Hong Kong Securities Commission if authorization by such commission is sought for
  - (c) adjust them to take account of changes to the Luxembourg law of 10th August 1985 on commercial companies, as amended, which occurred since the incorporation of the Corporation.
  - (d) make such further changes considered necessary by the Board of Directors and comprising mainly the extension of the duration of the Company for an undetermined period, and to delete in Article 30 the specific reference to the Baring Europa Fund Management S.A.

Resolutions on the agenda of the Extraordinary General Meeting will require a quorum of at least 50% of the outstanding shares and will be adopted if voted by 2/3 of the shareholders present or represented.

The Board of Directors

**The Export-Import Bank of Korea**

**US\$100,000,000**

**Floating Rate Notes Due 1995**

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : November 15, 1989 to May 15, 1990

Rate of Interest : 8 3/4% p.a.

Coupon Amount: US\$433.85 (per note of US\$10,000)  
US\$21,669.25 (per note of US\$500,000)

Agent  
**LTCS Asia Limited**

**FVB lifts sales by 14% midway**

By Jim Jones in Johannesburg

**FEDERALE Volksbeleggings (FVB)**, the South African investment holding company, lifted sales by 14 per cent in the six months to September 30 as government austerity measures curbed demand for consumer durables and high nominal interest rates cut farmers' purchases of agricultural equipment.

The first half's turnover increased to R1.85bn (8700.8m) from R1.62bn in the corresponding period of 1988, the interim operating profit before interest and tax rose to R162.8m from R134.4m and the interim pre-tax profit was R132.6m against R114m.

In the last financial year turnover totalled R3.37bn, the year's operating profit was R319.9m and the pre-tax profit was R274.5m.

The first half's earnings rose to 35.6 cents a share from 34.8 cents and the interim dividend is unchanged at 8 cents. Last year's full earnings were 85.3 cents and the total dividend was 21 cents.

FVB is controlled by Sanlam, South Africa's second largest life insurer.

**Richard Ellis**

International Property Consultants

Public invitation for offers for the purchase of a property located at Paseo de la Castellana, 51-55 MADRID, SPAIN

In accordance with terms and conditions available from the sole retained agent

**Richard Ellis**  
International Property Consultants  
Paseo de la Castellana, 51 - Edificio "La Caixa"  
28046 MADRID - Tel: 306 42 42 - Fax: 319 40 80

To the Holders of WARRANTS OF

**OSG Corporation**

**U.S. \$30,000,000**

5 1/2 per cent Guaranteed Bonds Due 1992 with Warrants

NOTICE OF FREE DISTRIBUTION OF SHARES AND ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clause 4(A) of the Instrument dated November 17, 1988, under which U.S. \$30,000,000 5 1/2 per cent Guaranteed Bonds due 1992 with Warrants were issued, you are hereby notified that a free distribution of Shares of our Company at the rate of 0.1 Share to 1 share (10 percent ratio) will be made to Shareholders of record as of November 30, 1989.

As a result of such distribution, the Subscription Price at which Shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 933.00 Japanese Yen to 848.20 Japanese Yen for U.S. \$30,000,000 5 1/2 per cent Guaranteed Bonds Due 1992 with Warrants effective as of December 1, 1989 (Japan Time).

The Industrial Bank of Japan Trust Company on behalf of **OSG Corporation**

Dated: November 16, 1989

**Nacional Financiera, S.A.**

**U.S. \$150,000,000**

**Floating Rate Notes due 1990**

For the six months 15th November, 1989 to 15th May, 1990 the Notes will carry an interest rate of 8 1/2% per annum and Coupon Amount of U.S. \$433.65. The relevant interest payment date will be 15th May, 1990.

Bankers Trust Company, London      Agent Bank

**Taiyo Kobe Finance Hongkong Limited**

**U.S. \$100,000,000**

**Guaranteed Floating Rate Notes due 1997**

Guaranteed as to payment of principal and interest by

**The Taiyo Kobe Bank, Limited**

For the three month period 15th November, 1989 to 15th February, 1990 the Notes will carry an interest rate of 8 1/2% per annum with a coupon amount of U.S. \$225.21 per U.S. \$10,000 Note and U.S. \$5,630.21 per U.S. \$250,000 Note, payable on 15th February, 1990.

Bankers Trust Company, London      Agent Bank

**U.S. \$175,000,000**

**Floating Rate Certificates due 1990**

Payable solely from the proceeds of a loan made to

**Isvheimer**

**Istituto per lo Sviluppo Economico Dell'Italia Meridionale**

For the six months 15th November, 1989 to 15th May, 1990 the Certificates will carry an interest rate of 8 1/2% per annum with a coupon amount of U.S. \$427.36 per U.S. \$10,000 Certificate payable on 15th May, 1990.

Bankers Trust Company, London      Agent Bank

**The Chase Manhattan Corporation**

**U.S. \$250,000,000**

**Floating Rate Subordinated Notes due 2000**

For the three months 15th November, 1989 to 15th February, 1990 the Notes will carry an interest rate of 8 1/2% per annum with a coupon amount of U.S. \$220.42 per U.S. \$10,000 principal amount, payable on 15th February, 1990.

Bankers Trust Company, London      Agent Bank



This announcement is neither an offer to sell, nor a solicitation of an offer to buy any of these securities. The offer is made only by the Prospectus.
New Issue November 9, 1989

7,800,000 Shares
The First Philippine Fund Inc.
Common Stock

Price U.S. \$12 Per Share

The New York Stock Exchange symbol is FPF.

Copies of the Prospectus may be obtained in any State or jurisdiction from such of the undersigned as may legally offer these securities in compliance with the securities laws of such State.

Clemente Capital, Inc. - Investment Advisor
PNB Investments Limited - Philippine Advisor
(A subsidiary of Philippine National Bank)

5,000,000 Shares

The above shares were underwritten by the following group of U.S. underwriters.

- Nomura Securities International, Inc.
CL Global Partners Securities Corporation
International Finance Corporation
PaineWebber Incorporated
Bear Stearns & Co. Inc.
Alex. Brown & Sons
Donaldson, Lufkin & Jenrette
Drexel Burnham Lambert
A.G. Edwards & Sons, Inc.
Goldman, Sachs & Co.
Kidder, Peabody & Co.
Lazard Freres & Co.
Merrill Lynch Capital Markets
Morgan Stanley & Co.
Prudential-Bache Capital Funding
Salomon Brothers Inc.
Shearson Lehman Hutton Inc.
Smith Barney, Harris Upham & Co.
Wertheim Schroeder & Co.
Dean Witter Reynolds Inc.
Bateman Eichler, Hill Richards
Blunt Ellis & Loewi
Gruntal & Co., Incorporated
Ladenburg, Thalmann & Co. Inc.
McDonald & Company
Oppenheimer & Co., Inc.
Piper, Jaffray & Hopwood
Prescott, Ball & Turben, Inc.
Rotan Moele Inc.
Stifel, Nicolaus & Company
Sutro & Co.
Sanyo Securities America Inc.

2,800,000 Shares

The above shares were underwritten by the following group of international underwriters.

- Nomura International
Credit Lyonnais Securities
International Finance Corporation
PaineWebber International

Issued and approved for circulation in the U.K. by Nomura International plc, a member of T.S.A.

J.P. Morgan & Co. Incorporated

is pleased to announce the listing of its common stock on the Amsterdam Stock Exchange, effective November 15, 1989. This listing, on Europe's oldest exchange, further strengthens our commitment throughout Europe.

J.P. Morgan Nederland N.V., a member of the Amsterdam Stock Exchange Association, provides Morgan clients with an array of financial advisory, funding, trading, and investment services.

For more information, contact Tom van Dort, President in our new offices located at Apollolaan 171, 1077 AS, Amsterdam or telephone (31) 20-5736736

JPMorgan

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INTERNATIONAL CAPITAL MARKETS

Tokyo Electric Power seeks Ecu150m at 9 5/8%

By Andrew Freeman

EUROBOND MARKETS lacked direction yesterday. Traders reported improved turnover as European investors committed new funds in search of cheap secondary market paper, but new-issue activity failed to reveal an underlying trend to demand.

INTERNATIONAL BONDS

Paribas Capital Markets continued the recent run of Ecu deals with an Ecu150m seven-year issue for Tokyo Electric Power Company (Tepeco). The bonds came with a fat 9 5/8 per cent coupon and were priced to offer a yield of 9.65 per cent at less full fees.

Paribas was quoting the paper at less than 1% bid, a discount equivalent to full fees. An official said the deal had made a slow start, but was confident it would find demand.

Traders were less circumspect, and said several members of the underwriting group appeared to be selling their bonds back to the lead via the brokers.

They said the bonds looked exceptionally good value and should trade better once the

loose paper had been mopped up. Although Paribas would not comment, there was speculation that the issue proceeds had been swapped into fixed-rate yen by Mitsui Bank, with a separate leg via floating-rate US dollars.

Credit Suisse First Boston reopened the market for corporate borrowers with a \$125m five-year deal for Reed Pflanzing. The bonds were priced at 101.45, but were reoffered at less than 1% (99.95) to yield a huge 105 basis points over Treasuries. In addition to the attractive yield, the bonds offered investors the protection of event-risk language in the covenants attached to the issue prospectus.

CSFB said the paper was well placed with fixed-income investors, and, after the deal broke, syndicate was quoting the bonds at 100.15 bid, inside the implied 7% point fees to syndicate members. Traders said the yield was finding demand, but added that there had been a limited amount of asset swapping.

In Germany, late in the session Deutsche Bank brought a DM400m 10-year deal for the European Investment Bank. The bonds carried a 7% per

cent coupon and at their quoted trading level of less than 1% bid were yielding 7.51 per cent. An official said there was good initial demand from investors switching out of previous EIB issues into the new bonds for a yield pick-up. Traders said the issue could become a new benchmark for supranational borrowers, but complained that Deutsche Bank had aggressively sold old EIB paper before it launched the new bonds.

Groznitzler Vienna offered its first D-Mark deal since 1981. A DM70m 10-year issue via Bank of Tokyo. The deal is a variation on a drop-lock security: it is a floating-rate instrument for three years, and becomes fixed-rate thereafter if the borrower decides not to call the bonds. The paper was mostly placed with Japanese institutions.

Delva Securities and Goldman Sachs plan a joint venture to market US real-estate backed securities to Japanese investors, Reuters reports. Delva Real Estate and Goldman will start the venture in early 1990. The two co-operated earlier this month in launching two mutual funds totalling \$700m from the Federal National Mortgage Association.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m, Coupon %, Price, Maturity, Fees, Book runner. Includes entries for Tokyo Electric Power Co., Nippon Electric Glass, Reed Pflanzing, etc.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield, etc. Lists various international bonds like US Dollar, Japanese Yen, etc.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Table with columns: Country, Issue, Amount, Coupon, Price, Yield. Lists more international bonds.

Convertible Bonds: The yield is the yield to redemption of the mid-price. The amount listed is in millions of currency units except for Yen bonds where it is in billions. Cleaned on week-end over price a week earlier.
Fixed Rate Notes: Denominated in dollars unless otherwise indicated. Coupon shows in millibasis. Cdn. - Date next coupon becomes effective. Spread - Margin above 30-month offered rate. Offer - Actual bid (above mean rate) for US dollars. Cdn. - The current coupon.



AIBD puts new man at the helm

By Andrew Freeman

IN A SURPRISE MOVE, the Association of International Bond Dealers (AIBD) has appointed Mr John Langton as new chief executive and secretary general with effect from January 1 next year. Mr Langton will also be the chairman of AIBD systems, the London operating company which manages the Trax trade matching and reporting systems.

Mr Jan Eklund, AIBD chairman, said: "The AIBD board is delighted to have secured the services of such a senior and respected professional from the Euromarkets. We look forward to an orderly transition at the end of December."

Mr Langton is currently managing director of the London-based inter-dealer broker firm Gintel, a position he has held for three years. He has been an active member of the AIBD, sitting on the main board since 1981.

In 1988 he joined the executive committee, and in May this year was elected as vice-chairman. He is also deputy treasurer of the Trax committee and deputy chairman of the market practices committee.

The appointment of a new chief executive was not expected to be completed for several months following the abrupt departure in July of the previous incumbent, Mr Hans Peter Frick. Mr Frick was in office for just six weeks, and his resignation was seen as a significant blow to the AIBD's attempt to strengthen its executive arm.

The need for order and leadership at the top of the AIBD has never been more apparent in its 21-year history. Following Mr Frick's resignation, Mr Erwin Fritzsche, the AIBD's former director, resigned last month, and it appeared the management structure of the association was in chaos.

Under the UK Financial Services Act, the AIBD is a designated investment exchange and the attention of UK regulatory authorities was said to have been drawn to its problems among its executive staff.

At its annual conference in Vienna in May, the AIBD announced elaborate plans to create a strong secretariat of paid professionals to run the executive functions of the association.

Board members are unpaid, and it was agreed that a more formal management structure under a chief executive was needed to run the day-to-day business of the association. However, since Mr Frick announced his departure those plans have been on hold.

RBC Dominion forecasts profit for its first year

By David Lascowes, Banking Editor

RBC Dominion Securities International, the London-based international investment banking arm of the

report a profit for its first year of operation, according to its chairman, Mr John Sanders.

Mr Sanders said yesterday that the year, which ended on September 30, would show a return on capital of about 40 per cent before tax and the payment of bonuses.

He declined to give precise figures, but said that all parts of the business - broking, market making, North American equities, Eurobonds and corporate finance - had been profitable, though at varying levels.

RBCDSI was formed out of the Oxford Royal Bank, Dominion Securities, and Kitcat & Aitken, the London stockbrokers acquired by the Royal Bank at the time of its merger in 1986. It employs 350 people. It also has offices in continental Europe and the Far East.

Mr Sanders said RBCDSI had drawn on the Royal group's strong domestic base in Canada to generate transatlantic corporate finance deals and securities business.

But the London-based Kitcat operation had also increased its share of the broking business by concentrating on areas where it had expertise such as transport.

Costs had been kept under tight control, and the group had preserved stability at a time of upheaval for London-based houses in general.



INTERNATIONAL CAPITAL MARKETS

London gilts react coolly to Chancellor's statement

By Rachel Johnson in London and Janet Bush in New York

THE UK government bond market reacted coolly to the Chancellor's statement...

GOVERNMENT BONDS

This was the announcement that the spending "overrun" for 1990-1991 would total \$5.5bn.

Mr Stephen Hammett, economist at NatWest Gilts, said: "The statement to focus on is \$5.5bn."

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Bid Date, Price, Change, Yield, Week Ago, Month Ago. Includes UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

London closing, 12.00 New York morning session, 12.30. Prices US, UK in 32nds, others in decimal. Yield: Local market standard. Source: Technical Data/ATLAS Price Source

rates for gilts to compete with depressed market. US Treasury bonds modestly higher yesterday...

Opinion on how the actions went was fairly mixed. There was a general feeling that the long-bond auction had been a touch disappointing.

did not look particularly attractive. There is no doubt that the easing by the US Federal Reserve...

The entire \$30bn refunding and \$10bn in cash management bills were due to settle yesterday...

US business inventories for September rose 0.2 per cent compared with expectations of a 0.1 per cent gain.

EC amends proposals for capital adequacy

By Richard Waters

THE European Commission's proposals for a capital adequacy directive for securities businesses have been substantially amended...

The Community appears to have accepted the claim, particularly from UK-based businesses, that individual member states should be allowed to grant a reduction for firms which hedge or diversify their portfolios.

The 8 per cent proposal - echoing the 8 per cent capital adequacy requirement of banks under the Basle agreement - is likely to be welcomed in particular by UK firms...

Election politicking rocks CBT

Deborah Hargreaves on a fight to lead the Chicago futures exchange

The Chicago Board of Trade is being rocked by the city's own Machiavellian-style politics...

In the close-knit environment of the windy city's futures industry, it has been almost a tradition for exchange leaders to stand unopposed for re-election.

Mr Rosenthal is an old CBT hand who was chairman of the exchange in 1981-1982 and who has been moved to stand by what he sees as a neglect of domestic exchange issues...

soya bean debacle, the CBT has uncharacteristically clammed up. Some of these issues could be debated at an open meeting...

Mr Rosenthal bases his election campaign on four legs, all of which are aimed at maximising the institution's profitability for its members.

Instead of being run as a country club, Mr Rosenthal believes the exchange could be organised along more profitable lines...



Les Rosenthal: chief contender for CBT chairman

Part of the additional revenue could be used to reduce exchange fees, he believes. The promise of more profit rings sweet in the ears of the CBT's 5,000 members...

systems for after-hours futures trading. However, the talks have slowed down and the two exchanges have run into disagreement over who will control a joint system.

The other two legs of Mr Rosenthal's platform include a bid for innovative contracts such as a futures contract on third world debt or electricity...

Most attempts to link exchanges such as the CBT's bid to forge a link with the London International Financial Futures Exchange, have foundered miserably.

Although Mr Rosenthal is not hugely popular at the exchange, he is currently believed to have the best chance of succeeding Mr Mahlmann.

Moody's to rate in response to defaults

By Stephen Fidler, Euromarkets Correspondent

MOODY'S, the US rating agency, will rate in response to recent defaults in the Eurocommercial paper market...

national companies whose risk, it believes, was not being properly evaluated. In June, the agency began assigning "not-prime" ratings to companies which had been

issuing "junk" commercial paper in the US market. It said the latest move came "in response to concerns expressed by market participants after several defaults."

Greece offers three-year issue index-linked to Ecu

By Karin Hope in Athens

GREECE is offering a three-year 10 per cent bond index-linked to the Ecu. It will be the country's fifth Ecu bond issue in the past seven months.

The tax-free bond is issued at par with a face value in both drachmas and Ecu and will be traded on the Athens stock exchange.

OFT clears London path for Swedish exchange

By Deborah Hargreaves

OM, the Swedish electronic futures and options exchange, has cleared the way for its planned London subsidiary...

The OFT paved the way for OM, the Swedish exchange's London arm, to be approved as an investment exchange under the Financial Services Act.

FT-actuarial share indices

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Index, Index No., Index No., Index No., Index No. Includes EQUITY GROUPS & SUB-SECTIONS, FIXED INTEREST, FT-SE 100 SHARE INDEX.

LONDON MARKET STATISTICS

RISERS AND FALLS YESTERDAY

Table with columns: British Funds, Corporate, Dominion and Foreign Bonds, Financial and Real Estate, etc. Includes Totals: 447 RISE, 892 FALL, 1,618 SAME.

LONDON RECENT ISSUES

Table with columns: Issue No., Issue Date, Issue Size, Issue Type, etc. Lists various corporate and government issues.

FIXED INTEREST STOCKS

Table with columns: Issue No., Issue Date, Issue Size, Issue Type, etc. Lists fixed interest stock issues.

RIGHTS OFFERS

Table with columns: Issue No., Issue Date, Issue Size, Issue Type, etc. Lists rights offers.

TRADITIONAL OPTIONS

Table with columns: Issue No., Issue Date, Issue Size, Issue Type, etc. Lists traditional options.

LONDON TRADED OPTIONS

OPTIONS DEALERS had another dull day as they waited for the Chancellor's statement...

The futures market dipped in reaction to the Chancellor's speech, with the December FT-SE 100 contract moving from a 5-point premium to the cash market...

Turnover in the FT-SE contract amounted to just 8,902 lots, compared with 6,400 on Tuesday.

Options dealers had another dull day as they waited for the Chancellor's statement...

Trading in British Gas was boosted due to the release of its interim results this morning.

Options turnover was also lifted by the activities of one market maker, who was said to have bought 750 lots in the December 180 and 200 put series.

Total turnover was 1,787 contracts, of which 784 were calls and 1,003 puts. The December 180 put series was the busiest, trading 1,000 lots.

However, the Autumn Statement has only a limited impact as the options market closed soon after it was delivered.

At 22.57h contracts, volume was slightly above Tuesday's levels, though not enough to stop traders complaining about the lack of business.

Yesterday's total was divided evenly between 11,774 calls and 11,044 puts.

Open interest on Tuesday rose to 856,299 contracts, compared with 825,000 on Monday.

Activity in a handful of stock options was also noted.

Table with columns: Issue No., Issue Date, Issue Size, Issue Type, etc. Lists traded options.

50p shares listed 22.05, 10p 22.00, 11p 22.00, 12p 22.00, 13p 22.00, 14p 22.00, 15p 22.00, 16p 22.00, 17p 22.00, 18p 22.00, 19p 22.00, 20p 22.00, 21p 22.00, 22p 22.00, 23p 22.00, 24p 22.00, 25p 22.00, 26p 22.00, 27p 22.00, 28p 22.00, 29p 22.00, 30p 22.00, 31p 22.00, 32p 22.00, 33p 22.00, 34p 22.00, 35p 22.00, 36p 22.00, 37p 22.00, 38p 22.00, 39p 22.00, 40p 22.00, 41p 22.00, 42p 22.00, 43p 22.00, 44p 22.00, 45p 22.00, 46p 22.00, 47p 22.00, 48p 22.00, 49p 22.00, 50p 22.00.



## UK COMPANY NEWS

## Smiths soars to £112m with 15% rise

By Clare Pearson

SMITHS Industries, the aerospace, medical systems and industrial group, yesterday reported a 15 per cent increase in pre-tax profits to £111.7m in the year to end-July.

At the operating level, profits improved to £99.82m (£99.86m) on a rise in turnover to £704.9m (£688.4m). Interest receivable, reflecting higher cash balances and interest rates, increased to £11.92m (£7.33m).

Smiths confirmed that it had written back £17.6m to reserves after successfully resolving two contracts against which provisions were made when it bought the avionics interests of Lear Siegler of the US in 1987. Additional contracts for the products, a self-contained navigation system and flight data recorder, have been obtained during the year.

Aerospace as a whole made operating profits of £60.16m

(£52.94m) on turnover of £486.7m (£439.5m).

Yesterday manual workers at Smiths' Cheltenham aerospace site, whose main customers are already in disputes, voted to strike. But Smiths said this was not likely to be significant in financial terms.

Medical systems operations in the US resumed growth in the second half after suffering heavy competition earlier in the year. The division made £21.19m (£20.99m) on turnover of £108.2m (£95.1m).

Times Microwave Systems put in about £1.5m for the six months it was included. Industrial operations pushed profits ahead to £18.47m (£14.72m) on turnover of £101m (£89.85m).

Currency translations benefited the result to the tune of £1.7m. Property put in about £5m.

Earnings per share increased

by 13.3 per cent to 25.5p (22.5p). The final dividend is 5.65p making 8.9p (7.5p) for the year.



Roger Hurn, chief executive of Smiths Industries

COMMENT  
Smiths' shares are currently

overshadowed by the Boeing dispute, but this does not look at the moment to have more than a very modest effect on the current year's work; its own dispute at Cheltenham is a side-show. The strike factor aside, Smiths followers were enthused yesterday following the release of these better-than-expected results. Particularly attractive features included the successful resolution of the problems that emerged after the Lear Siegler acquisition and, more recently, the setback in US medical systems. Both these divisions appear in fine shape while industrial, once seen virtually as an appendix to the rest of the group, impressively improved its margins during the year. The company should achieve pre-tax profits of at least £125m this time, putting the shares on a prospective p/e of around 9.5, which is widely seen as too low.

## A really useful managers buy-out

By John Ridding

MR ANDREW Lloyd Webber, writer of musical hits such as Cats and Evita, and his fellow directors at the Really Useful Group, yesterday revealed that they are planning to take the theatre production company private through a management buy-out.

In a statement to the Stock Exchange, the company said the directors "are investigating the possibility of making an offer for RUG" but added that "their consideration of the matter is at an early stage. The announcement appears to have been prompted by recent press speculation which has sent the share price soaring from 570p in the middle of October to 630p yesterday, a gain of 10p on the day. At the closing price the company is capitalised at about £76m.

Only a relatively small proportion of the shares are currently in public hands. Mr Lloyd Webber holds 38 per cent of the shares and Mr Robert Maxwell, the publisher, recently bought a 14.5 per cent stake from Mr Brian Brody, a co-founder and former managing director of the group.

RUG, which came to the market in 1986 at a minimum tender price of 330p per share, was formed to provide a vehicle for Mr Lloyd Webber's musical productions. In addition to Cats, these include The Phantom of the Opera and Starlight Express. However, the company does not own rights to earlier Lloyd Webber hits such as Jesus Christ Superstar, Evita, and Joseph.

Global receipts from Cats now amount to over £500m and the group's current strategy is to use the rights from such successful productions to expand into television, film and recorded music.

Profits have climbed from £2.7m in 1985 to £7.4m for the year ended June 1989. However, last year showed a slight decline at the operating level and the group remains dependent on income from Cats.

One analyst said that despite its high public profile, the group was not well understood by investors and that had placed a limit on its market rating.

## Burmah shares fall 32p on SHV bid statement

By Steven Butler

SHARES IN Burmah Oil, the specialty lubricants company, fell sharply yesterday after SHV, the private Dutch industrial group, gave assurances that it was not making an immediate takeover bid.

The statement, however, does not prevent SHV from adding to its 9.1 per cent stake in Burmah and fails to clear up speculation about its intentions.

Burmah shares, which yesterday lost 32p to 656p, had risen strongly in recent months in response to SHV's share purchases.

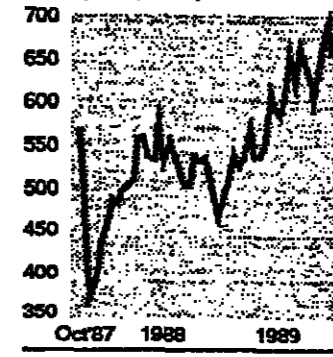
Many analysts believe SHV is trying to gain effective control of Burmah without launching a full bid, as it did with Calor Gas, where it holds 44 per cent.

Speculation has centred on the possibility that SHV might continue its purchases in Burmah until it approaches the 30 per cent limit, which would trigger a mandatory bid.

At that time, according to this scenario, SHV would

## Burmah Oil

Share price (pence)



high proportion of overseas earnings.

In a letter to Burmah, SHV said: "We want to be a supportive long term shareholder and do not contemplate a take over scenario. You know SHV does not like 'unfriendly' situations and has never been involved in one."

The Takeover Panel interpreted this as a "no bid" statement, barring SHV from bidding for six months to a year, in the absence of material changes to Burmah's situation. Mr James Alexander, Burmah director for corporate affairs, described the statement as helpful. However, he said Burmah had never expected a hostile bid.

He said Burmah would not make any deal that was not in the interests of all shareholders and would not be pressed into a deal by a large minority holder.

If SHV continued to buy shares, it would need to clarify its intentions again. "If they keep on purchasing, it is to a degree destabilising," he said.

## GA third quarter below market expectations

By Patrick Cockburn

HURRICANE HUGO may turn out to have hit General Accident harder than the other composites with a loss for the third quarter totalling £63m reducing pre-tax profits to £136.7m, far below £214.9m of last year and well below what the market had expected.

In addition to losses from Hugo, GA made provision for a loss of £40.8m as a result of the banking operations of NZI Corporation and an additional £10m for expected subsidence claims in the UK as a result of the hot summer.

Mr Nelson Robertson, deputy chief general manager of GA, said yesterday that it had been unlucky to be hit by Hugo both in Puerto Rico and the Virgin Islands in the Caribbean and again when the hurricane hit South Carolina.

He added that over the years the company had had the advantage of retaining a larger portion of the risk than many other insurance companies and now had to pay the price. Mr Robertson, who is to be GA's chief general manager from the end of the year, said he did not expect this policy to change.

Underwriting losses worldwide increased from £39.4m to £125.7m, which is more than

anticipated. This is largely the result of US losses which jumped from £33.9m to £69.8m through UK underwriting showed a £25.5m profit despite the subsidence provision. All sectors in the UK held up well with the possible exception of liability.

Mr Robertson said that the main improvement over the year was at NZI Bank where GA had been able to cut expenses by "slimming down" branches and staff to a level commensurate with the level of business conducted.

Investment income after nine months of the year was up £71.6m at £330.2 compared with last year. GA's estate agency network over the same period made a loss £12.6m.

## Egerton Trust buys option on builder

Egerton Trust has paid £300,000 for an option to acquire all the capital of Ryeford, a Surrey-based house-builder.

The option entitles Egerton to buy Ryeford for about £2.9m, including the cost of the option.

## Land Securities meets City forecasts with £81m

By Paul Cheeseright, Property Correspondent

LAND SECURITIES, the largest British property investment and development group, reported first half pre-tax profits of £80.8m, an increase of 13 per cent on the corresponding period last year and well in line with market expectations.

The increase reflected not only the growth in rents across its £5.2bn property portfolio, over half of which is offices in the City and West End of London, but also the additions to the portfolio through the completion of developments.

Rental income was boosted to £130.5m (£10.8m) by the pre-letting of three new buildings in the City of London, the completion or refurbishment of four shopping centres and completion and letting of 575,000 sq ft of retail warehousing space.

Interest receivable was given a push to £19.6m (£17.7m) by a £27m issue of 9% per cent convertible bonds. But this was offset by a rise in interest payments from £41.1m to £52.3m, a consequence of the group's development programme.

The interim dividend is 4.75p (4.1p), covered by earnings per share of 10.42p.

Rare among property groups, Land Securities does not capitalise the interest on its development projects but sets the costs against profits when the expenditure is incurred. The group noted that all its borrowings were long term and gearing has been unaffected by recent rises in interest rates. At the end of its last financial year, gearing was 26 per cent.

COMMENT  
Land Securities is the ultimate defensive stock. It will trundle on, pretty well regardless of any change in the short term economic circumstances. There is still some growth mileage in the portfolio as rents coming up for review catch up with levels established in the market. But in the second half there are no developments coming on stream that are significant enough to bolster rental income very much. With the market becoming increasingly uncertain, estimating the future net asset value gets trickier but Land Securities on present trends ought to grow from 855p last March to 930p by the year end. Not that that will thrill the market, which, by putting the shares at 630p on a prospective discount of nearly 44 per cent, has been worried about eroding capital values for some months.

## Managing Your Most Valuable Resource. Information.

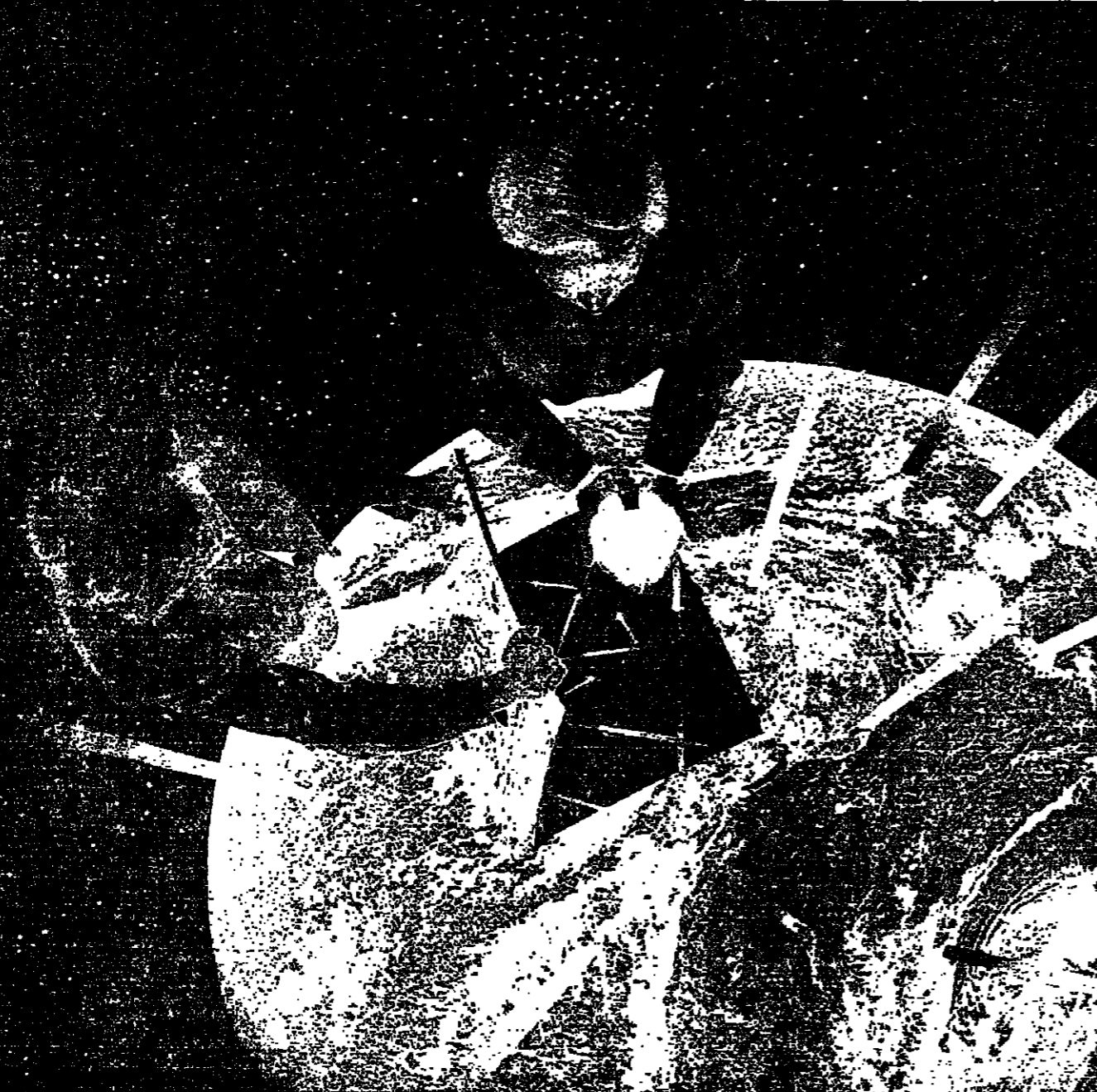
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## LAND SECURITIES INTERIM RESULTS

Extracts from the consolidated profit and loss account for the half year ended			
Year to		30.9.89	30.9.88
(audited)		(unaudited)	(unaudited)
£m		£m	£m
231.6	Rental income	130.9	110.8
284.7	Total income	159.6	135.9
236.4	Net rents and interest receivable	133.1	112.5
87.2	Interest payable	52.3	41.1
149.2	Profit on ordinary activities before taxation	80.8	71.4

An interim dividend has been declared of 4.75p per share (1988: 4.10p) which with the related tax credit is equivalent to 6.33p (1988: 5.47p).

- Interim dividend up 15.85%.
- The issue of £175m 9% Convertible Bonds Due 2004 has ensured funds to cover existing commitments.
- All Group borrowings are long term at fixed rates.
- Gearing remains low and interest payable is well covered.
- All interest is charged against profits as it is incurred.
- No off balance sheet liabilities or undisclosed interest charges.

A leaflet setting out the Interim Results and comments in more detail is being despatched to the Shareholders. A copy may be obtained from The Secretary,

LAND SECURITIES PLC, Landsec House, 21 New Fetter Lane, London EC4P 4PY

**SMITHS INDUSTRIES A NON-UNION COMPANY**

**ANOTHER YEAR OF RECORD GROWTH**

**AEROSPACE & DEFENCE GROUP**  
 AEROSPACE & DEFENCE - UK  
 Smiths Industries Aerospace & Defence  
 Kelvin Hughes Systems Limited  
 Micro Circuit Engineering Limited  
 AEROSPACE & DEFENCE - USA  
 Smiths Industries Aerospace & Defence Systems Inc  
 SI International Corp  
 SI Pacific Operations Pte Limited

**MEDICAL SYSTEMS GROUP**  
 A/S Kelvin Hughes  
 Smiths Industries North America Limited  
 Smiths Industries (France) SA

**INDUSTRIAL GROUP**  
 INDUSTRIAL - UK  
 Hypertac Limited  
 Icore International Limited  
 Kopex International Limited  
 Flexible Ducting Limited  
 Smiths Industries Environmental Controls Co Limited  
 Sifan Systems Limited  
 Smiths Industries Hydraulics Co Limited  
 Unitex Limited  
 Hefac Engineering Limited  
 Lodge Ceramics Limited  
 SIMAC Limited  
 INDUSTRIAL - USA  
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 Icore International Inc  
 SI-TAC Connectors Inc  
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 Flexschlauch Produktions GmbH  
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 Laboratoire SIMS SA  
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 SIMS (Australia) Pty Limited  
 SIMCARE  
 Eschmann Equipment  
 SIMS NORTH AMERICA  
 Concord/Portex  
 Respiratory Support Products Inc  
 SIMS Canada Limited  
 SIMS Surgical Inc  
 Telos Medical Corp

TURNOVER UP 6% TO £704.9 MILLION • PROFITS UP 15% TO £111.7 MILLION • EARNINGS PER SHARE UP 13% TO 25.5p • DIVIDEND UP 19% TO 8.9p

**SMITHS INDUSTRIES**

TO OBTAIN A COPY OF THE 1989 ANNUAL REPORT CONTACT: THE SECRETARY, SMITHS INDUSTRIES PLC, 765 FINCHLEY ROAD, LONDON NW11 8DS. TELEPHONE 01-468 3232





# Ultramar

1989 - THE FIRST NINE MONTHS

HIGHLIGHTS	First Nine Months 1989	First Nine Months 1988	Change
	£ million	£ million	
SALES REVENUE	1,280.9	846.3	+51%
PROFIT FROM OPERATIONS	76.2	30.0	+154%
CASH FLOW FROM OPERATIONS	194.1	110.6	+75%
EARNINGS PER SHARE	20.8p	16.7p	+24%

## STRONG PROFIT PERFORMANCE

- Profit from operations improves by 154% despite pressure on third quarter refinery margins.
- Cash flow from operations continues at record levels.
- Earnings per share up 24%
- Oil and gas production averages a record 106,300 barrels of oil equivalent per day.
- Good progress in North Sea development and appraisal programmes.
- New vacuum unit commissioned at the Quebec Refinery.

John Darby  
Chairman



ULTRAMAR PLC, 141 MOORGATE, LONDON EC2M 6TX

## Concentric bucks trend with rise to £8.18m

By Richard Tomkins,  
Midlands Correspondent

CONCENTRIC, the Birmingham-based components manufacturer, bucked the gloomy trend among Midlands engineering companies and reported a 30 per cent increase from £6.28m to £8.18m in pre-tax profits for the year to end-September.

Nearly all the profits growth fed through to the bottom line, where earnings per share rose by 30 per cent to 27.23p (21.4p). Concentric has made no acquisitions for two years, so all the growth was organic.

Turnover was £103.7m (£88.5m). The final dividend is raised to 5.50p, making a total of 9.30p, an increase of 20 per cent over the previous year's 7.5p.

Concentric did not escape the effect of high UK interest rates. Mr Tony Firth, chairman, said the group experienced a considerable fall in demand for the gas controls and plastic mouldings it supplies to the white goods sector.

But disappointments there were more than outweighed by progress in other markets - particularly the automotive sector, which saw buoyant demand from overseas manufacturers as well as those in the UK.

In other sectors, sales of Concentric's satellite dishes - 50 per cent of which go to continental suppliers - were greater than expected, and the group believes it is now the biggest manufacturer in Europe.

Demand for instrumentation from the petrochemical and water industries increased, as did sales of plastic mouldings to the confectionery industry and its sales of racing brakes and clutches.

Mr Firth attributed the growth to the group's capital spending programme and its investment in people. Capital spending last year rose from £4.75m to £7.01m, he said, while employees had responded enthusiastically to re-training and the acquisition of new skills.

### COMMENT

These figures did little to dispel the air of mystery that surrounds Concentric. Although reassured to note that this company, like others, can be squeezed by the effect of high interest rates, the market is left little the wiser about where the rollicking profits growth is coming from - or indeed, how long it will last. With the benefits of last year's capital spending coming through, new products coming on stream, and shipments starting from the US factory, one analyst's forecast of another 23 per cent jump to £10.1m pre-tax does not seem far-fetched for the current year. Dilution from the May rights issue, though, would leave earnings growth of 10 per cent looking comparatively modest against the compound average rate of 34 per cent over the last five years - hence, perhaps, the miserly prospective p/e of barely 9.

### Correction Ambrose Investment

In yesterday's Financial Times, the earnings per share of Ambrose Investment Trust for the six months to September 30 was incorrectly stated. The correct figures are: earnings per income share of 8.36p (6.58p), asset value per income share of 31.26p (28.16p) and asset value per capital share of 706.94p (666.87p).

## NOVA

### DEBENTURES

NOTICE to holders of 10 percent Series B Debentures due May 20, 1996 ("Series B Debentures"), and holders of 8 1/4 percent Series C Debentures due January 20, 1994 ("Series C Debentures"), of NOVA Corporation of Alberta (formerly NOVA, AN ALBERTA CORPORATION) of name change.

Notice is hereby given that effective September 1, 1987, NOVA, AN ALBERTA CORPORATION changed its name to NOVA Corporation of Alberta and continued under the Business Corporations Act of Alberta pursuant to an amendment to the incorporating Act.

The Series B Debentures and Series C Debentures remain listed on the Luxembourg Stock Exchange under the previous name but fall under the new name. Each notice to debentureholders will contain both names. The debentures will not be stamped nor exchanged for new debentures.

A legal notice, as well as the amendments to the statutory documents will be filed with the chief Registrar of the District Court of Luxembourg.

NOVA Corporation of Alberta

## UK COMPANY NEWS

# Hurricane Hugo adds to the £37m wind damage costs in the US CU 28% lower at nine months

By Patrick Cockburn

MR NICHOLAS Baring is to be the new chairman of Commercial Union and has been appointed succeeding Mr Sandy Marshall who has been chairman of the company since 1983.

Mr Baring, 55, is at present deputy chairman of Commercial Union and has been on the board since 1983. He is also a director of Barings.

At the same time the company announced a 28 per cent fall in pre-tax profits from £152.8m to £110.3m in the first nine months of 1989.

Mr Tony Wyand, group general manager (Finance and Investments), said a major reason for the drop was the £37m cost of wind damage in the US, including at least £20m for Hurricane Hugo.

The cost of the California earthquake, which occurred on October 17, is not included in these figures but is not expected to exceed £5m.

Commercial Union also said that it planned to change its



Nicholas Baring: takes over next April

corporate structure from 1990 by introducing a non-insurance holding company above the existing quoted company.

The purpose of the move was to bring Commercial Union into line with current European Community practice.

However, Mr Wyand said the company did not plan to move outside the traditional insurance sector.

In addition to an unprecedented string of catastrophes, increased competition and low primary insurance rates increased operating loss in the US to £30.2m (£13.6m). Premium income was static.

Asked if he expected the disasters this year to lead to a hardening of insurance rates in the US Mr Wyand said that Commercial Union was sceptical about prospects for a rapid improvement in rates but Hugo and other losses might bring

an upturn in the insurance cycle a little nearer.

Mr Peter Ward, general manager responsible for trading operations in the UK, said that a high level of major claims had continued, producing an underwriting loss of £9.5m in the third quarter. The underwriting profit for the year so far was only £400,000 compared with £25m last year.

In Europe Commercial Union regards acquisitions as expensive and prefers joint ventures or partnerships, particularly with banks. It also sees opportunities stemming from the free market in commercial risk from the summer of 1990.

Worldwide premium income was up 8 per cent at £2.55bn. Underwriting losses totalled £168.6m (£101m) and investment income rose to £201.5m (£180.7m). Earnings per share fell 32 per cent to 14.4p.

## Market downturn takes toll on Regalian

THE DOWNTURN in the domestic property market brought sharply lower interim figures for Regalian Properties. Pre-tax profits were £5.5m for the six months to September 30 against £17.25m, on turnover of £18.5m, down from £32.5m, writes Peter Barin.

Regalian began to diversify into office development in 1987 and earlier this week announced an £85m development at Paddington Station in London in which it has a 50 per cent stake.

The figures contained no gross profits from commercial developments, although Regalian earned £5.5m in interest from the cash deposit for the pre-sale of an office development at Vauxhall, south London.

Mr David Goldstone, chairman, said that the domestic market in London was "non-existent".

Outside London there had been demand for domestic developments in St James

Park, Salford and Marlborough Park, Washington, Tyne and Wear. Profits from property sales were £2.3m.

Regalian has £180m in unsold domestic property in its portfolio. However, Mr Goldstone said that the company would not cut prices but would wait for the market to recover.

Regalian is involved in legal action against Pearson, owner of the Financial Times, over £6m withheld from the £74.4m contract for Horseshoe Court, the FT headquarters.

Earnings per share were 3.5p against 12.11p in the same period in 1988. The interim dividend is maintained at 1.5p.

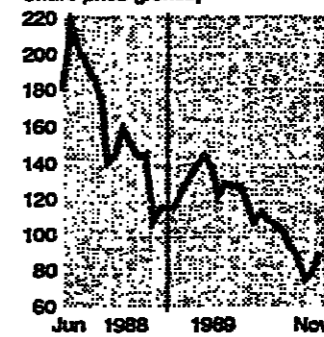
Regalian has borrowings of £73.8m and cash reserves of £96m of which £90m is security against the deposit for the Vauxhall Cross development.

### COMMENT

Given the miserable state of the housing market Regalian did well to sell even £18.5m

### Regalian Props

Share price (pence)



Jun 1988 1989 Nov

worth of domestic property and if it can repeat the performance in the second half the company may well manage to squeeze profits of £10m out of a lifeless sector. Regalian's lack of gearing leaves it better placed than many in the sector. The company has the luxury of being able to sit on £180m of domestic property,

with another £206m at Kensington Gardens in west London and Heron Quays in the London docklands in the pipeline, and wait for the upturn.

Regalian's move two years ago into the commercial sector is also bearing fruit in the form of the interest from Vauxhall Cross. In the longer term Red Lion Court, in Southwark, London, which is pre-let to Lloyd's Bank, offers the prospect of generous returns. Some of Regalian's more recent moves indicate a leap into the big time, notably the Bishopsbridge scheme in Paddington which still requires planning permission but which could produce an speedy return if Regalian can maintain its success in attaining early lease agreements. The shares closed 4p down at 86p which, with an asset value of 160p, gives a discount of 47 per cent. That should make its shares more attractive when the cloud over the domestic market eventually rolls away.



NINE MONTHS REVIEW

ASSURANCE

## Pre-tax profit £110.3m

★ Hurricane Hugo and exceptional weather claims in the United States cost £37m.

★ Life profits increased to £64.7m.

★ Increasing competition in non-life markets.

★ Good profit contribution from the Netherlands and United Kingdom.

★ Shareholders' funds increased by 27% to £1,609m.

### HIGHLIGHTS

	9 months 1989 Unaudited	9 months 1988 Unaudited	
Total premium income	£2,546.3m	£2,349.7m	+ 8%
Operating profit before taxation	£110.3m	£152.8m	-28%
Operating profit after taxation	£60.7m	£88.8m	-32%
Earnings per share	14.4p	21.1p	-32%

### Holding company

In 1990 the Group intends to change its corporate structure by introducing a non-insurance holding company above the existing quoted company. This change, which will be subject to approval at the Annual General Meeting, will provide greater flexibility in developing our business. Full details will be sent to shareholders with the 1989 Report and Accounts.



Commercial Union  
Assurance Company plc

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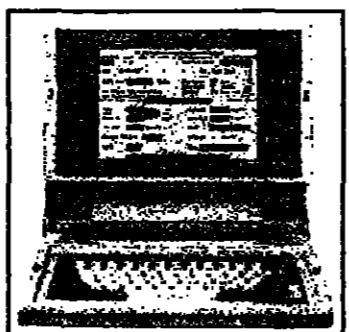
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Member Better Business Bureau  
High Technology Liquidators is a division of Craftman Electronics, Inc.

UK COMPANY NEWS

Engineer highlights good flow of orders and new contracts  
**Davy moves up 28% to over £11m**

By Andrew Bolger

DAVY CORPORATION, the UK engineering and project contracting group, achieved a 28 per cent increase in pre-tax profits from turnover 27 per cent higher in the half-year to September.

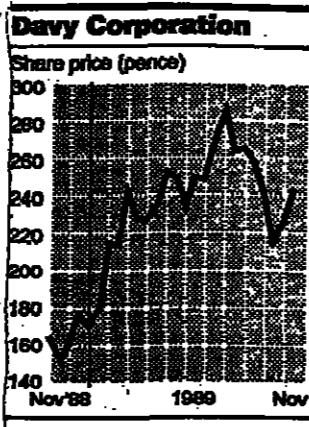
Turnover was £529.68m (£417.5m) and profit came to £11.13m (£8.66m). Earnings per share rose only 10 per cent to 7.5p (6.8p), as the estimated tax rate for the year was a more normal 33 per cent (26 per cent) tax paid increased to £3.68m (£2.17m). The interim dividend also rises 10 per cent, to 2.75p.

Lord Jellicoe, who retires as chairman at the end of the year, said Davy was enjoying a good flow of orders in most parts of the business, and particularly in the metals division where the continuing strong market had encouraged customers to invest in new capacity and modernise old plant.

Important new contracts included a number of steel industry projects in the US and Canada in casting and furnace refurbishment, totalling £100m. In the petroleum industry, the Australian subsidiary would undertake a £125m catalytic cracking unit for Shell and in the UK the group had been awarded the design phase for a £100m Shell Haven refinery.

In September, Davy expanded its services division by buying Sight and Sound Education for £5.5m, with further amounts up to £2m payable depending on profits. Lord Jellicoe said Sight and Sound was a major provider of clerical and office training and complemented the activities of Lloyds British Training School, which provides training in the blue-collar sector, thereby considerably strengthening the training arm of the services division.

Mr Roger Kingston, chief executive, said the group's commitment to new technology was illustrated by the opening of a new pilot plant development centre at Stockton, on Teesside, last month.



The success of this policy was illustrated by agreements licensing companies in Japan and Korea to use Davy's new business process - used to make engineering plastics together with contracts for the engineering design of the manufacturing plant.

Frame, former chairman of RTZ, who joined the board of Davy in October as deputy chairman.

**COMMENT**

Davy's big-plant contracts tend to come in at the tail end of the industrial cycle, so the group has been enjoying a full order book and has no complaints on that score for the year ahead. Pre-tax profits have grown in step with turnover, but at 2.1 per cent its overall profit margin is still very low. It is to improve margins that Davy has been trying to build up its services and training activities. It tends to take the bulk of profits in the second half, so analysts expect full year profits of £35m and earnings of about 24p. The shares closed 3p down at 211p, which would put it on a prospective multiple of 10. That seems fully valued, given that Davy's low margins still leave it very vulnerable to the big contract which goes spectacularly wrong.

Managing directors leave UTC

By Nikki Tait

BOARDROOM ructions have led to the departure of the joint managing directors of UTC Group, the small stockbroking and corporate finance concern.

The company announced yesterday that Mr Richard Owen and Mr Geoffrey Simmonds have resigned from the main and subsidiary boards "to pursue other interests".

The only formal explanation was that the announcement followed "differences of opinion regarding the strategy and management of the company". Mr Jonathan Harris, another director, who becomes managing director and chief executive, said an agreement barred him from elaborating on reasons for the split.

However, earlier this autumn, the two men sold their 4.59 per cent interest in UTC to City & Westminster Group, the financial services company which was proposing a merger with UTC. At the time, Mr Simmonds said that they, personally, were "clearly not opposed to a merger".

The merger, however, failed to gain board backing and discussions terminated last month. Mr Harris and his brother, who joined via UTC's acquisition in 1987 of surveyors Pepper Angliss & Yarwood, control around 20 per cent of UTC's shares as a result of that deal - a percentage which he said will rise as earnout payments fall due.

UTC said that severance terms have been fixed, but again that it has agreed not to comment further.

Mr Clive Mattock, deputy chairman, has been appointed managing director of United Trade & Credit, UTC's financial services subsidiary.

Yesterday, UTC shares fell from 132p to 117p.

US acquisition helps boost Allied Irish profits by 39%

By David Lascelles, Banking Editor

ALLIED IRISH Banks, one of Ireland's two leading banking groups, displayed the effects of its recent US acquisition yesterday with a 39 per cent increase in interim profits.

The result, for the six months to September 30, included for the first time a full contribution from First Maryland Bancorp (FMB), which it only part-owned until the beginning of this year.

AIB earned £110m (£100m) pre-tax, up from £78m. Earnings per share increased 17 per cent, from 11.2p to 13.1p, taking into account the £110m rights issue which the bank made to fund the £371m FMB acquisition.

Mr Paddy Dowling, assistant chief executive, said that all parts of the bank had performed well, and he was particularly gratified by the group's growing control over costs.

While income had risen 19

per cent, he said, costs had only gone up 11 per cent. There would be further cost savings as the bank's staff redundancy programme continued, though some of these benefits might be passed on to savers in order to strengthen AIB's position in the deposits market.

Although some parts of the eastern US had suffered from the slump in the real estate business, this had not seriously affected the market in which FMB was operating.

AIB raised its provisions against its total exposure to Third World countries to 50 per cent, matching the rises made at the interim stage by UK clearing banks. But AIB felt it was not necessary to go as far as Lloyds and NatWest which last week raised provisions to over 70 per cent.

AIB's exposure is to Mexico, Venezuela and Chile, most of which was performing, Mr

Dowling said. He was pessimistic, however, about prospects for the refinancing package for Mexico because insufficient banks had agreed to put up new money.

The prospects for AIB looked good in Ireland, he said, where it is forecasting annual growth of 4.4 per cent over the next four years. Elsewhere, notably the UK and the US, growth would be achieved through deeper penetration of the local markets.

In Europe, AIB was interested in joint ventures with other institutions, but not in share swaps. In the UK, it was closely studying the possibility of buying a building society and would go for "the biggest one we can afford" according to Mr Dowling. This would include one of the top 20 societies.

The interim dividend is raised to 3.35p (3.875p).

**Dunhill scores 37% growth to £25.7m**

By Nikki Tait

PRE-TAX profits at Dunhill, the luxury consumer products group in which Rothmans International holds a 55 per cent stake, surged by 37 per cent to £25.7m in the six months to end-September.

The increase was scored on sales of £122.5m, against £92.5m last time, and the interim dividend rises by 60 per cent to 2p.

Dunhill said yesterday that, historically, its dividend cover has been high and that this reflected a policy of progressive reduction.

The company does not supply any detailed breakdown of its figures at the interim stage, and yesterday declined to split out the contribution from interest earned on its cash balance. This was put at nearly £95m at the last year-end, and Mr Sir Pendle, Dunhill's managing director, said the figure has increased since then.

However, Mr Pendle stressed that the progress had been spread across all three business areas - Dunhill, Mont Blanc, the upmarket pen manufacturer, and the Chloé luxury fashion goods for women - and the various geographical regions.

Mr Pendle said that the group expected to continue expanding the Dunhill retail outlets in the US and Far East in parallel, and was also looking at sites in the likes of West Germany, France and Spain. The Mont Blanc production side has now been moved into the new factory in Hamburg - a step which potentially doubles capacity, while Chloé benefited from a significant increase in licence revenue.

has given irrevocable undertakings to accept in respect of its 24.9 per cent voting interest. This will give Richemont control of around 69 per cent of Rothmans.

When the bid was announced, Richemont said that it would discuss "ways of enhancing the value of shareholders' interests in Rothmans group companies" - which "very keen to make additional acquisitions" but felt that prices were only starting to ease and might "wait a while yet".

He refused to be drawn on any aspects of the bid by Richemont, the Swiss company controlled by the Empert family, for Rothmans. Although few other shareholders are expected to accept the offer, Philip Morris, the US group,

per cent). The holding is a non-beneficial interest held as a trustee on behalf of minor children.

Ketson: Following the purchase of 1.5m shares, Conifer now owns 8.6m ordinary shares (81.19 per cent).

Kleinwort Overseas Investment Trust: Kleinwort Investment Trust disposed of 1m shares (1.24 per cent). Total holding now 7.96m (9.22 per cent) registered in the name of Frank Nominees.

Queens Meats Houses: John Gale, a director, has purchased 35,000 shares at 56p a share.

Tor Investment Trust: Sun Life Assurance holding of voting shares is now 491,121 (9.58 per cent).

Nesco dives into the red

UNSATISFACTORY results from its recent investment in the computer industry led Nesco Investments into a loss of £284,000 for 15 months ended June 30 1989, compared with a profit of £211,000 for the previous year.

No final dividend will be paid, leaving the total for the

4% increase at Jessups

Jessups, the Essex-based Vauxhall dealer, lifted pre-tax profits by some 4 per cent in the year to August 31 1989.

Mr Alan Jessup, chairman, felt that this was "satisfactory" in the circumstances.

Turnover rose 10 per cent to £97.73m (£88.72m), but operating surplus fell to £5.37m (£5.49m). However, lower interest charges of £2.58m (£2.79m) lifted taxable profit to £2.8m (£2.7m).

On prospects, Mr Jessup said the current economic climate would have some impact, but profits were well balanced and there was no dependence on any one area of business.

Basic earnings came to 18.7p (20.38p). The final dividend is 4.75p for a total of 7p (6.55p).

Inistech purchase and cash call

Inistech, the Irish industrial company, is to pay an initial £7m (£5.35m) in cash and loan notes for Label Art, a County Dublin-based manufacturer of self-adhesive labels. Inistech also plans to raise £12m through a one-for-three rights issue at 124.40.

Label Art reported pre-tax profits of £230,000 on sales of £23.15m in the eight months to August 31. In addition to the initial consideration, which includes the redemption of preference shares held by one of the vendors, another £1.5m may be payable depending on profits over a three-year period.

**SHARE STAKES**

The following changes in company share stakes have been announced recently:

BSS Group: Following acquisition of 43,045 shares, Britannic Assurance holds 1,83m (6.73 per cent).

Burmah Oil: SHV Holdings has bought and contracted to buy a total of 2.13m ordinary shares, holding to 16.51m (9.14 per cent).

Chelsea Artisans: Mr Roger Leach, a director, acquired 9,000 shares on November 9 at 102p per share. On same day he sold 6,000 ordinary at 90p. Holding now stands at 628,500 ordinary (25.44 per cent).

Crampton: On November 6 A M St J Crampton, one of the directors and his wife together sold 9,195 shares at 463p each by private treaty. Purchasers were the Trustees of the Crampton Profit Sharing Scheme who will use the shares when the profit sharing scheme is operated for 1989. Mrs Crampton has no holding and Mr Crampton's is 468,200 shares (6.18 per cent).

Ferranti: Delaport's Establishment acquired 1m ordinary shares at 56p each. Total holding now 8.5m (1.13 per cent).

Fleming: The Royal Insurance Group has disposed of 1m shares. Total holding now 26,08m (22.42 per cent).

Iceland Frozen Foods: Peter Hinchcliffe, a director, bought 35,000 shares at 265p each. Total holding now 946,683 (1.1 per cent).

**NOTICE OF REDEMPTION**  
**HMC MORTGAGE NOTES 2 PLC**  
 Class A Mortgage Backed Floating Rate Notes  
 Due February 2015

NOTICE IS HEREBY GIVEN to the holders of the Class A Mortgage Backed Floating Rate Notes Due February 2015 (the "Class A Notes") of HMC Mortgage Notes 2 PLC (the "Issuer") that, pursuant to the Trust Deed dated 23rd February, 1988 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.l.c. as Trustee, and the Agency Agreement dated 23rd February, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A Notes, Available Funds as defined in the Terms and Conditions in the amount of £12,500,000 will be utilised on 23rd November, 1989 (the "Redemption Date") to redeem a like amount of Class A Notes. The Class A Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

**OUTSTANDING CLASS A NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW**

Reserve Notes

1682	1853	2003	2197	2339	2475	2644	2784	2901	3086	3183
1690	1864	2054	2250	2349	2504	2658	2795	2937	3089	3192
1701	1876	2067	2263	2362	2517	2671	2808	2950	3102	3205
1748	1898	2081	2278	2377	2532	2686	2823	2965	3117	3220
1763	1906	2094	2291	2390	2545	2700	2837	2979	3130	
1778	1914	2107	2304	2403	2558	2713	2850	3000	3151	
1782	1922	2120	2317	2416	2571	2726	2863	3013	3164	
1793	1930	2133	2330	2429	2584	2739	2876	3026	3177	
1798	1938	2146	2343	2442	2597	2752	2889	3039	3190	
1846	1991	2176	2378	2477	2629	2783	2920	3063	3203	

The Class A Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York  
 PO Box 161  
 1 Angel Court  
 London EC2R 7AE

Banque Internationale  
 a Luxembourg S.A.  
 2 Boulevard Royal  
 L-2953  
 Luxembourg

Morgan Guaranty Trust Company of New York  
 Avenue des Arts 35  
 B-1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York  
 30 West Broadway  
 New York, New York 10015  
 Attn: Corporate Trust Operations

In respect of Bearer Class A Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unattached coupons and talons appertaining thereto. Such payment will be made (i) if starting at the specified office of the Paying Agent in London or (ii) at any specified office of any Paying Agent listed above by sterling cheque drawn on, or as the option of the holder, transfer to a sterling account maintained by the payee with a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A Notes which are the subject of this Notice of Redemption.

**HMC MORTGAGE NOTES 2 PLC**  
 By: Morgan Guaranty Trust Company  
 of New York, as Principal Paying Agent

Dated: November 16, 1989

**NOTICE**

Withholding of 20% of gross redemption proceeds of any payments made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A Notes to the paying agency's New York Office.

**Nothing succeeds like success.**



The growth at Boral continues. After 43 years of outstanding performance, Boral is one of Australia's largest and strongest companies.

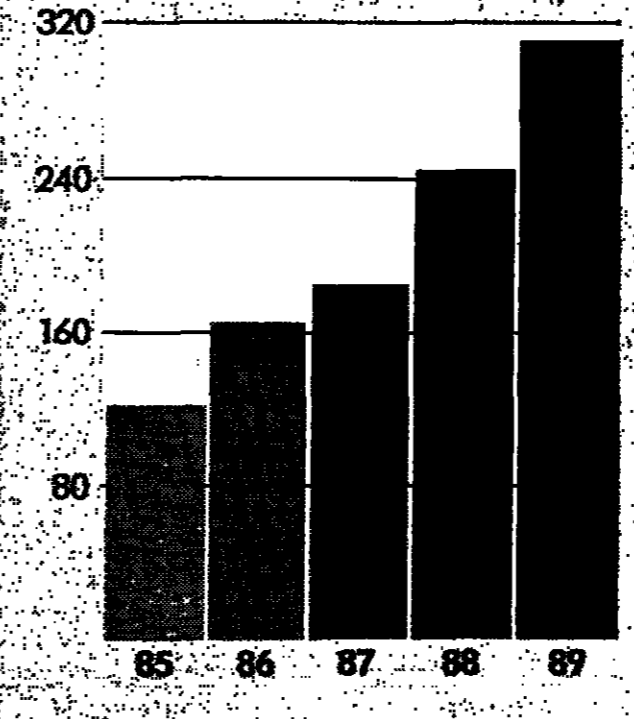
to expansion in the Group's main areas of activity particularly in Western Australia, Southern California and Europe. The total cost of purchases was in excess of \$A500 million.

The Boral Group is a leading supplier to the building and construction industries, a major force in energy and resources, and has a strong presence in manufacturing.

The Group's development strategy continued to focus on the process of internationalisation and market leadership: Boral concentrates on the industries it knows, in every country in which it does business. At year end, assets employed outside Australia had risen to 22% despite

Boral is also proud of the income it earns from overseas activities. The Company has expanding interests in the United States, the United Kingdom, Continental Europe, the Pacific Basin, and South East Asia.

**BORAL OPERATING PROFIT**



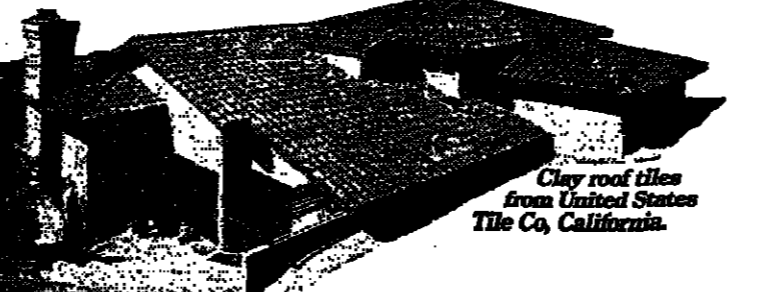
Results from 1988/89 show that increases in profit have now been recorded for nineteen successive years. Sales of \$A3,625 million resulted in a net profit after tax and minorities of \$A301 million. Earnings per share were 42.2 cents.

The year saw significant growth through acquisitions leading



Mr. Bruce Kean, Managing Director, a high level of new investment within Australia during the period. With the expansion of the Group's activities to nineteen countries, considerable effort was expended on maintaining and reinforcing the Group's underlying culture and basic philosophies. As part of this process, the commitment to providing high levels of customer service and quality assurance was reaffirmed at all levels of management.

For a more detailed picture of Boral's success, copies of the Boral Limited Annual Report are available from Boral (UK) Limited, Cleveland House, Cleveland Road, Hemel Hempstead, Herts HP2 7EX, England.



**BORAL**  
 Building a better Australia





# General Accident

## NINE-MONTHS' RESULTS

The results for the nine months ended 30th September 1989, estimated and unaudited are compared below with those for the similar period in 1988, which are restated at 31st December 1988 rates of exchange; also shown are the actual results for the full year 1988.

It must be emphasised that the results for the interim period do not usually provide a reliable indication of those for the full year.

	9 Months to 30.9.89 Estimate £ millions	9 Months to 30.9.88 Estimate £ millions	Year 1988 Actual £ millions
<b>Premium Income</b>			
General Business	2,312.2	1,859.1	2,554.1
Long Term Business	278.2	201.7	292.5
	<b>2,590.4</b>	<b>2,060.8</b>	<b>2,846.6</b>
<b>Investment Income</b>	<b>330.2</b>	<b>258.6</b>	<b>353.9</b>
Net Income	<b>(40.6)</b>	<b>(5.0)</b>	<b>(16.9)</b>
<b>Underwriting</b>			
General Business Result	(125.7)	(39.4)	(32.8)
Long Term Business Profits	12.2	12.3	14.0
	<b>176.1</b>	<b>226.5</b>	<b>318.2</b>
Less Interest on Loans	39.4	11.6	20.3
	<b>136.7</b>	<b>214.9</b>	<b>297.9</b>
U.K. Employee Profit Sharing Scheme			7.6
Profit before Taxation	136.7	214.9	290.3
Taxation - UK and Overseas	38.1	38.0	76.5
Profit after Taxation	98.6	156.9	213.8
Minority Interests and Preference Dividends	(13.4)	2.9	(0.7)
Net Profit attributable to Shareholders	<b>112.0</b>	<b>154.0</b>	<b>214.5</b>
<b>Earnings per Ordinary Share</b>	<b>53.1p</b>	<b>78.6p</b>	<b>107.6p</b>
Principal exchange rates used in translating overseas results			
U.S.A.	\$1.62	\$1.81	\$1.81
Canada	\$1.91	\$2.15	\$2.15

- Notes**
- The above figures include the results of the NZI Corporation Limited with effect from its acquisition on 26th July 1988.
  - The NZI Bank result includes gains and losses both realised and unrealised on investments held for trading purposes.
  - Investment income excludes £9.3m (1988 £7.8m) representing amortisation of U.S. deep discount bonds which under the U.S.A. accounting conventions would be credited to earnings.
  - The result is stated after a notional contribution to the UK Pension Funds of £11.2m (1988-nil) in accordance with SSAP 24.

### ANALYSIS BY TERRITORY OF GENERAL BUSINESS PREMIUM INCOME AND UNDERWRITING RESULT

	9 months to 30.9.89		9 months to 30.9.88	
	Premium Income	Underwriting Result	Premium Income	Underwriting Result
U.K.	£m	£m	£m	£m
U.S.A.	784.1	25.5	697.0	37.0
EEC other than U.K.	686.9	(69.8)	611.5	(33.9)
Canada	120.1	(18.4)	107.2	(9.5)
Pacific Basin	277.1	(6.2)	220.3	(0.7)
Other Overseas	265.5	(10.5)	88.5	(2.2)
London Market business incl. internal reins.	79.1	(3.4)	59.5	0.6
	<b>2,312.2</b>	<b>(125.7)</b>	<b>1,859.1</b>	<b>(39.4)</b>

Net written premiums and investment income increased in sterling terms by 24.4% and 27.7% respectively. Adjusted to exclude the effects of currency fluctuations the increases were 17.2% and 18.5% respectively.

Hurricane 'Hugo' had a severe impact on the third quarter result costing £63m, inclusive of inwards reinsurance, reinstatement premiums and exchange rate movements. There was a worldwide underwriting loss in the quarter of £76.1m (1988 £18.0m loss) including a profit of £5.4m (1988 £27.4m profit) in the United Kingdom and a £36.1m loss (1988 £8.8m loss) in the United States. In the aggregate other markets produced underwriting losses of £46.4m (1988 £36.6m loss). The pre-tax profit for the quarter amounted to £12.6m (1988 £68.7m profit).

For the nine months in the United Kingdom there was an underwriting profit of £25.5m (1988 £37.0m profit). The Motor and Commercial Property accounts produced profits of £3.0m and £13.0m respectively at the nine months (1988 £1.5m and £23.8m profit). The Homeowners account continued to trade profitably despite an additional provision for subsidence claims of almost £10m in the quarter and produced a profit of £10.6m (1988 £20.3m profit) for the nine months.

For the nine months net written premiums in the United States totalled \$1,113m (1988 \$1,107m) with an operating ratio of 109.89% as compared with 104.97% for the same period in 1988. On the United Kingdom accounting basis the underwriting loss was £69.8m (1988 £33.9m loss). Property lines were severely affected by the cost of hurricane 'Hugo'.

Elsewhere there were aggregate underwriting losses at the nine months of £81.4m (1988 £42.5m loss). The Internal Reinsurance result was severely influenced by the cost of hurricane 'Hugo'. Results from Canada and Pacific Basin are encouraging despite difficult market conditions. In the EEC, France and Belgium continue to cause concern.

New annual life premiums for life business in the United Kingdom in the first nine months of 1989 were £38.4m (1988 £34.5m), and single premiums £26.3m (1988 £25.7m).

General Accident Fire and Life Assurance Corporation plc.  
World Headquarters: Pitheavlis, Perth, Scotland PH2 0NH.

**ABA Holding, Inc.**  
Cranbury, New Jersey  
Has acquired, through its wholly owned Belgium-based Subsidiary

**N.V. LOZA DISTRIBUTION S.A.**  
The Hermes, France - based Ultra Fresh Milk Processing Division from

**UNION LAITIERE NORMANDE**  
Condé-sur-Vire

## UK COMPANY NEWS

### Decline in share price disappoints Mid Kent

By Andrew Hill

MID KENT Holdings yesterday said it was disappointed with the drop in its share price since April, when it became the first water supplier in the country to establish itself as a quoted public limited company.

Mr Tony Sheppeck, the company's secretary, blamed the fall on customers who picked up shares in a preferential rights issue and have since sold out.

The shares closed yesterday at 285p, up 2p, compared with the rights issue price of 325p. The group - one of the UK's 29 private statutory water companies - announced yesterday that it had increased its pre-tax profits to £6.01m in the 12 months to September, compared with £2.94m made by its core water business in 1987-88.

Mid Kent bypassed the conventional route to plc status in April when Mid Kent Holdings was formed to offer its own shares in exchange for the statutory water company's stock. The statutory company still

exists, but as the core water supply subsidiary of the parent group.

Interest payments were £737,000 during the year, compared with a charge of £1.76m at the statutory company in 1987-88, and Mid Kent also benefited from price rises, partially offset by new costs.

Some £235,000 of regulation costs were taken as an extraordinary charge, and the dry summer led to an exceptional loss of £356,000 - the cost of a hosepipe ban which is still in force in the region.

Statutory water companies supply water alongside the 10 larger water and sewage businesses which will be sold by the Government next week.

Since the beginning of September, the statutory companies have had the option of converting to plc status with shareholder approval, which would allow them to shake out dividend and voting restrictions.

All the companies are currently locked in talks with

Department of the Environment about limits on price rises. Mid Kent would not comment on the progress of the negotiations but some statutory companies fear strict limits might damage their operations and their share price, making them vulnerable to takeover.

Mid Kent paid a net dividend of 3p at the end of last month, as promised in April, and confirmed yesterday that it expected to declare a further dividend of 3p in January. Earnings per share of the new company were 27.8p and turnover rose from £17.4m to £20.2m.

The group hopes to diversify via joint ventures into related areas which could include civil engineering, plumbing and water treatment.

Two French water suppliers - Compagnie Générale des Eaux and SAUR - own large stakes in Mid Kent.

### AAH expands to over £16m

By John Riddling

AAH HOLDINGS, the distribution and services group, yesterday announced pre-tax profits of £15.1m for the six months to the end of September, an increase of some 23 per cent.

The performance was helped by a decision in May by the Monopolies and Mergers Commission to block an incentive scheme offered by UniChem, one of its principal rivals in pharmaceutical distribution.

Last year, AAH estimated that it lost about £60m of business as a result of UniChem's scheme which involved the offer of shares to customers prior to its flotation.

Mr Bill Pybus, chairman, said, however, that the market for wholesale pharmaceuticals had now returned to more normal conditions and that "divisional sales responded accordingly with a rise of 8 per cent to £398m."

Trading profits fared better still, rising 17 per cent to £9.6m.

Turnover, excluding the group's minority stake in British Fuels Limited, which was sold in December 1988, rose from £448.2m to £490.4m. Earnings per share increased from

13.2p to 15.9p and the interim dividend is raised to 4.5p (4p).

Mr Pybus said that "more modest but satisfactory percentage improvements are expected for the full year."

The building services division, the second largest of the group's five businesses, increased profits from £2.8m to £3.3m despite the impact of higher interest rates.

Increases were also achieved in the environmental services division, which benefited from the acquisition of Go Plant, a supplier of specialist cleaning vehicles.

But the electrical supplies division was adversely affected by the slowdown in high street spending and profits were flat at £1m. In the transport services division, profits fell from £900,000 to £800,000, reflecting the continued decline in the bulk coal traffic business.

However, Mr Pybus said that about 40 per cent of Wagons' sales were now overseas, and this balance led him to believe that the results for the year would continue to show progress.

**COMMENT**  
Wagon's share price is a pale shadow of the 391p it saw earlier this year, but with the market as bullish as it is on Midlands engineers, it needed little prompting to knock it down another 3p to 315p. At that level, the gloom may be overdone: true, the company is taking a cautious line, but only 60 per cent of its sales are in the UK and, spread as they are across several sectors, not all seen as vulnerable to high interest rates as Edward Rose's output of microwave oven bodies proved to be. Allowing for a second-half bounce-back from Link Plastics, £18.5m pre-tax looks a realistic target for the year, putting the shares on a 10 per cent rise to 315p. A figure for a company looking at 10 per cent earnings growth and a prospective yield of 6.5 per cent.

system, has just received and revenues are expected to accrue from next year.

### COMMENT

With the UniChem affair now behind it AAH can resume business as usual in expanding its core pharmaceuticals business. It will be hard to win back custom from those already involved in the UniChem scheme but there is no further pressure on market share. On the upside, legal damages may be awarded and, come UniChem's flotation, there will be a large chunk of new business up for grabs as UniChem stakes are cashed in.

In the shorter term, the outlook for building services, electrical distribution and transport services is fairly gloomy but 70 per cent of trading profit is now come from pharmaceuticals and environmental services and these are relatively well protected against a slowing economy. Full year pre-tax profits should climb to about £38m placing the shares on a prospective multiple of 11. The company has defensive merits and 'Meditel' is a potentially lucrative product, but this is already largely in the price.

### Acquisitions spur Wagon Industrial to over £8m

By Richard Tomkins, Midlands Correspondent

WAGON Industrial Holdings, the Shropshire-based manufacturing group, lifted pre-tax profits by 60 per cent to £8.84m in the half-year to September 30 but repeated the caution it expressed in June about the outlook for the UK economy.

Part of the increase came from acquisitions - notably Benro Industries in July 1988 and La Ferreteria Vizcaina of Spain in March 1989 - which contributed £3.1m (£274,000) to the pre-tax figure.

The 21 per cent growth in profits from existing activities nevertheless helped produce an 11 per cent growth in fully diluted earnings per share from 12.89p to 14.06p.

The interim dividend is raised from 5.25p to 5.75p.

The best performance came from the materials handling and storage division, where Link 51 moved strongly ahead and Radford of Bristol turned round into profit.

La Ferreteria, new to this division, came up to expectations.

Engineering also did well against a firm market background, with Oleo Pneumatics launching a number of products in international railway markets.

High UK interest rates, however, affected the office equipment division, where a tendency among British customers to defer orders contrasted with a good performance from Vinco in France.

In automotive products, too, there was a sharp fall in demand for Edward Rose's microwave oven bodies: and

Link Plastics incurred losses because of delays by a customer in calling off plastic engine components from a new £2m production line.

Mr John Hudson, chief executive and chairman, said that high UK interest rates were undoubtedly having an impact on demand. Some companies in the automotive products division, for example, had recently experienced schedule reductions from a number of customers.

However, Mr Hudson said that about 40 per cent of Wagons' sales were now overseas, and this balance led him to believe that the results for the year would continue to show progress.

**COMMENT**  
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### IN BRIEF

**AC HOLDINGS** has disposed of its holding of 12m shares in Dart Corp, an investment company listed on the Australian stock exchange. The shares were disposed of in two tranches for a total of £2.7m. The proceeds will be used to reduce borrowings and expand activities of principal hotels.

**AMERICAN MEDICAL** International is selling Singapore hospital to National Medical Enterprises. Terms not disclosed.

**BODY SHOP** has conditionally contracted to sell certain assets and goodwill relating to the franchise of the Edinburgh area to Blairwood, a company controlled by Michael and Joan Ross. Consideration is about £1.7m.

**EGERTON TRUST'S** commercial property development subsidiary, Egerton Developments, has disposed of its Stanstead Industrial Park site in Stanstead Abbotts, realising a profit of £2.3m and reducing group borrowings by £4.2m.

**EPICURE INDUSTRIES** has sold four businesses making up the bulk of its construction division, enabling it to concentrate on manufacturing and engineering. The purchaser, Colas Roads, paid £2.2m cash. Epicure also received £518,000 repayment of inter-company loans.

**EQUITY & LAW** is selling its life assurance operation in Spain to Scottish Provident.

**LONDON AMERICAN** Ventures Trust: Net asset value as at September 30 was 69.5p (71.4p). Reverson Investments for the six months to end-September amounted to £446,000 (£263,000). Loss per ordinary share 0.28p (0.2p).

**SCOTTISH CITIES** Investment Trust: Net asset value at September 30 was 910p. Gross revenue £1.3m (£1.57m). Pre-tax profit £1.08m (£1.36m). Tax £269,000 (£298,000) leaving earnings of 24.2p (28.8p). Final dividend of 17p (20p) makes 24p (27p).

**SCOTTISH AND Mercantile** Investment Trust: Net asset value per 5p ordinary and A ordinary share at September 30 was 126.8p against 107.4p a year before. Gross income for the six months to end-September £794,000 (£747,000) and net revenue £434,000 (£402,000). Earnings per ordinary and A ordinary were 1.64p (1.5p). Interim dividend is 1.2p (1.4p).

**YEARNING BONDS:** The interest rate for this week's issue of 14% local authority bonds is 14% per cent, down ¼ of a percentage point from 3 weeks ago, and compares with 12½ per cent a year ago. The bonds are issued at par and are redeemable on November 21 1990.

### Acquisitions help Ultramar to double third quarter profits

By Steven Butler

ULTRAMAR, the diversified oil group, yesterday reported strong growth in third-quarter earnings, reflecting sizeable acquisitions made at the end of last year.

Third quarter turnover rose from £263.9m to £426.6m on a year-to-year comparison, while net profits more than doubled from £7.1m to £16.8m.

Earnings per share also moved strongly ahead, rising from 2.4p to 4.2p.

Profits from operations rose steeply in the first nine months to £76.2m (£30m), although on a net basis the increase is smaller because of a £17.5m exceptional item last year. Earnings per share have risen by 24 per cent to 20.5p in the first nine months.

The bulk of the improved performance is accounted for by an increase in refining and marketing profits from £18.7m to £25.7m. In total 26m of the increase was accounted for by the US west coast operation where Ultramar has acquired the Wilmington refinery.

Canadian profits were up by a smaller amount, reflecting tighter refinery margins and a lower throughput due to installation of new equipment which was commissioned in October.

Oil product sales averaged 345,200 barrels a day in the first nine months, a 54 per cent increase, while refinery throughput rose 78 per cent to 174,800 b/d.

Oil production for the nine month period averaged 28,300 b/d, while gas production came to 467.2m cu ft a day, for a total of 106,300m cu ft on an oil equivalent basis, which is a small increase over last year's record. Liquidated natural gas deliveries to Japan rose to 113 cargoes in nine months.

Third quarter profits from oil production rose from £3.6m to £6.7m, reflecting higher prices as well as increased output.

Ultramar said construction of a fifth LNG train in Indonesia was proceeding on schedule, but that a delay in completing a receiving terminal in Taiwan would postpone sales to that country until the second quarter of next year.

Cash flow for the nine month period rose 75 per cent to £194.1m.

Ultramar yesterday also announced a swap of North Sea assets with Elf UK, part of an effort by both companies to rationalise exploration acreage holdings. Ultramar is acquiring interests in three blocks where it already has smaller holdings.



Jean Gaultier, chief executive of Ultramar

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### Armstrong board accepts Caparo's £98.6m offer

By John Riddling

THE BOARD of Armstrong Equipment yesterday decided to accept the offer for the company from Caparo Group, the private holding company headed by Mr Svat Plani and advised shareholders to do likewise.

The bid, which was launched in September and which valued Armstrong at £98.6m, has become unconditional.

Armstrong said that while it still believed the price did not properly reflect either the record of Armstrong or the performance of its management it

was not in the interests of shareholders to remain as minority shareholders in Armstrong.

All of Armstrong's non-executive directors are to tender their resignations but the position of the executive directors is as yet unchanged.

Mr John Pratt, finance director said that "the past is in the past and it is our duty now to ensure a smooth transition."

According to Armstrong, Caparo will make an offer for the company's preference shares.

### McLeod Russel shows annualised improvement

MCLEOD RUSSEL, involved in activities ranging from plantations and property investment to knitwear and containers, reported pre-tax profits of £2.74m for the year to September 30 compared with £10.17m for the previous 18 months period - on a strict per annum basis, an overall improvement of some £156m.

The directors said the successful disposal of the company's Kenyan interests marked the end of the first phase of the board's strategy of

re-aligning the group's activities away from the emphasis on overseas plantations to UK-based business, so as to improve the quality of earnings.

Turnover for the year was £40.18m (£55.22m for 18 months).

After tax of £2.23m (£3.64m) and minorities of £6,000 (£47,000), earnings per share emerged at 14.41p (14.5p). The final dividend is 2.75p (2.52p) to make a proposed 6.2p (6.75p for 18 months).

BOARD MEETINGS		NEXT		City of London Plc	
Interim - Bank of Ireland, British Gas, British Steel, British Telecom, Cotyrol, Locher, Overseas Property, P&O Group, Unilever (Investment), Skidmore, Thors EMI, Thomson, Wiggins Teape	Nov. 27	City of London Plc	Nov. 27	City of London Plc	Nov. 27
Final - Anglo United, Anglo Irish, Anglo Mercantile, Anglo Overseas, Anglo Pacific, Anglo Petroleum, Anglo Shipway	Nov. 28	City of London Plc	Nov. 28	City of London Plc	Nov. 28
Final - Anglo United, Anglo Irish, Anglo Mercantile, Anglo Overseas, Anglo Pacific, Anglo Petroleum, Anglo Shipway	Nov. 29	City of London Plc	Nov. 29	City of London Plc	Nov. 29
Final - Anglo United, Anglo Irish, Anglo Mercantile, Anglo Overseas, Anglo Pacific, Anglo Petroleum, Anglo Shipway	Nov. 30	City of London Plc	Nov. 30	City of London Plc	Nov. 30

# WAGON INDUSTRIAL

## Further progress achieved

	Half-year to 30.9.89	Half-year to 30.9.88	Year ended 30.9.88
Turnover	123,434	79,177	196,847
Pre-tax profit	8,341	5,205	15,247
Earnings per share			
— basic	14.61p	12.68p	33.70p
— diluted	14.06p	12.68p	31.82p
Dividend	5.75p	5.25p	14.0p

66 The profits and turnover improvement reflect both internal growth and changes in the composition of the Group by acquisition... the balance between our UK and overseas businesses enables us to expect that results for the year will continue to show progress. 99

Paul D Taylor, Chairman

**WAGON INDUSTRIAL HOLDINGS p.l.c.**  
Haldane House, Halesfield, Telford, Shropshire TF7 4PB. Telephone: (0952) 680111

MATERIAL HANDLING & STORAGE • ENGINEERING  
OFFICE EQUIPMENT • AUTOMOTIVE PRODUCTS

### Conroy Petroleum shares rise on zinc-lead find in County Kilkenny

SHARES IN Conroy Petroleum and Natural Resources, a USM-quoted company, rose by 3p to 81p yesterday after it announced that a new zinc-lead deposit had been found at its Galmoy project in County Kilkenny in the Irish Republic.





COMMODITIES AND AGRICULTURE

Dutch trader questioned over lead-poisoned feed

By Laura Raun in Amsterdam

THE DUTCH authorities are questioning the owner of De Bruijn, an animal feed merchant, as part of an investigation into lead-poisoning of cow fodder that has affected 1,800 farms in The Netherlands and Britain. Crown prosecutors are seeking to establish whether the criminal charge of knowingly selling damaged goods capable of endangering public health and not informing the buyer should be brought against Mr C.A. de Bruijn.

Mr de Bruijn may be released today by authorities in Breda, south of Rotterdam, after being taken into custody on Tuesday when the investigation was launched. De Bruijn sold rice bran contaminated with lead and zinc to Drogerij Markessee, which processed it into high-protein maize gluten replacer pellets that have caused the death of about 100 cows and the halting of milk sales from affected farms. No consumers have reported health problems but the affair has raised questions about the food chain's vulnerability to contamination.

Mr John Gummer, the UK Minister of Agriculture, has said in the Commons that the European Commission was contacted to request urgent investigation of the possibility that the incident was the result of criminal activities. The Dutch acknowledge evidence of wrongdoing - perhaps criminal - but have consistently eschewed talk of a conspiracy among companies systematically to pass along damaged goods.

UK outlines payments for nitrate reductions

By Bridget Bloom, Agriculture Correspondent

THE BRITISH Government is likely to offer farmers between £40 and £250 a hectare as compensation for voluntary new restrictions on the use of nitrate fertilisers. The compensation would be offered as part of a package designed to reduce nitrate use in certain designated 'nitrate sensitive areas'. The measures would be taken in the interests of purer drinking water, as required under European Community directives.

Mr John Gummer, the Agriculture Minister, announced last July that pilot nitrate sensitive areas would be set up in 1990. However, the amount of compensation likely to be offered has now been disclosed for the first time, in meetings currently being held with farmers, conservationists, water authorities and other interested parties in the NSAs themselves.

The Government is proposing a three-tier system of measures to restrict nitrate leaching. In 12 areas, ranging from 3,000-4,000 hectares in Lincolnshire to much smaller areas in Derbyshire and Somerset, farmers will be offered compensation either substantially to reduce their use of fertilisers under a 'basic' scheme, or, under a 'premium' scheme, to stop using them altogether in favour of different cultivations, notably permanent and possibly biologically grassland.

RTZ announces Northern Ireland gold discovery

By Kenneth Gooding, Mining Correspondent, in Madrid

THE RTZ Corporation has struck gold in Northern Ireland. There are already clear indications of Omagh in County Tyrone, which could be developed into a mine in the early 1990s. The gold was found in a 120 sq km licence area snapped up by RTZ in 1985 after Enxex International, a Dublin-based, USM-quoted natural resources company, revealed it had found precious metal in the nearby Sperrin Mountains.

Shortly after starting serious exploration in 1986, RTZ's team became convinced that its hunch was likely to pay off when it found lying in a field a boulder containing five ounces of gold. The find is 10 kilometres north-east of Enxex's and is one of at least six new gold discoveries in a belt running north-east from Mayo in Ireland through to Aberdeenshire in Scotland.

A team from Riofines North, RTZ's exploration arm for Europe, which discovered and is developing the project, gave some details yesterday at a conference in Madrid organised by International Mining magazine and the Mineral Industry Research Organisation. It said 25 diamond drill holes and the excavation of a 212 metre-long trench had shown the gold-bearing rock to be up

Brazil calls for realism on coffee agreement

By John Bartman in Sao Paulo

MR JORJO Dauster, president of the Brazilian Coffee Institute (IBC), has cautioned against speculation that next week's meeting in Costa Rica of coffee industry representatives could see a revival of the International Coffee Agreement's deficit export quota system. He said on Tuesday that "every time there is one of these meetings, there is speculation that a new accord will emerge. The markets should see these events realistically and not expect any concrete outcomes."

Mr Dauster recalled that "at last month's meeting of the ICO, member countries agreed to continue periodic consultations and when demands became more mature, negotiations on a new accord would continue." A meeting of regional heads of state in Costa Rica last month, representatives of Central American producers unsuccessfully tried to press Brazil to agree to a new price support scheme. Colombia agreed to accept a cut in its export if Brazil, the biggest exporter, did the same.

The accord had collapsed in July in part because Brazil rejected attempts by other producing countries to reduce its share of ICO export quotas. And since then Brazil has shown little interest in reviving the pact, preferring to concentrate on maximising its market share. The accord bound consuming countries to buying coffee at artificially high prices and prices have fallen sharply since July as producers have joined in a bitter battle for market share.

Price fall hits earnings from bumper Malawi tobacco sale

By Mike Hall in Blantyre

DESPITE A large increase in burley sales, the value of this year's Malawian tobacco crop has fallen to 700 million kwacha, the next three to five years if quality was assured. Production is currently restricted to commercial estates but the Government is considering introducing burley as a cash crop for small peasant farmers to encourage more equal income distribution in rural areas as part of the IMF-World Bank backed structural adjustment programme.

This year's fine-cured virginia crop was slightly down from last year's 20.4 kg to 19.8 kg, but average prices dropped 4 per cent to K5.05 per kilogram. There is concern that a further decline in the fine-cured crop may prompt buyers to turn to suppliers whose production is higher and more stable, such as Zimbabwe. Malawi is reaching a very critical stage, said one expert. "It is a worry," says Dr Lipato. "But I'm confident that we can boost output next year."

The trade has indicated a demand for 26m kg. Production of fine-cured and sun-dried tobacco was significantly lower, declining by 38 per cent to 5.3m kg, although average prices - described by one buyer as "ridiculously high" - rose from between K3.88 and K4.50 a kilogram last year to between K5.05 and K5.95 this year. Malawi has been unable to meet demand because pricing policies have tended to favour other crops, such as groundnuts and cotton. But prices have been revised for next season. "We hope this will induce more planting," says Dr Lipato. Overall, the value of Malawi's most important export, accounting for more than 60 per cent of exports, is down by about 10 per cent from last year's level to K2.5 billion.

Price fall hits earnings from bumper Malawi tobacco sale

Foreign earnings are likely to be lower still because of depreciation of the kwacha against major currencies. Jute Council meets in Bangladesh. By Reazuddin Ahmed in Dhaka. JUTE PRODUCERS' representative gathered here yesterday for the first meeting of the 22-member International Jute Council since the decision earlier this month to have another 5-year International Jute Agreement when the current one expires in 1991. Mr Harvan Singh, the executive director, said that decision had "rejuvenated the future of jute" - the fibre used for sacking and carpet-backing of which Bangladesh is the biggest producer. With the backing of the international community and growing awareness of jute's environmental attractions world demand for the fibre would increase, he predicted.

Under the basic scheme, where compensation will start at 240 a hectare, restrictive measures will include maximum rates of fertiliser, manure and animal slurry applications, no stubble burning after harvest, and the sowing of cover crops, instead of leaving land bare, during winter. "Mr David Malah," deputy President of the National Farmers' Union, said yesterday that at the levels of compensation being suggested "many farmers would be severely out of pocket." He hoped the Government's figures, which were inadequate as they stood, would prove to be the starting point for negotiations, which should be on a farm-by-farm basis.

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Cocoa price falls to fresh low

By David Blackwell

COCOA prices continued to fall yesterday although the emergence of manufacturer buying stemmed the slide. March cocoa on the London Futures and Options Exchange (Fox) closed at £875 a tonne, down £8 Tuesday level, after touching £860 a tonne earlier.

Some analysts are now talking of prices falling as low as £800 a tonne. All agreed it would continue the downward spiral. Reports that the Ivory Coast, the world's biggest producer, has sold up to 50,000 tonnes of cocoa over the past few days were unconfirmed. But selling from Brazil, Malaysia and Ghana kept the pressure on both the London and New York markets, and triggered some computer fund selling. There has also been a lot of ground active in the futures market on London Fox. The open position on the contract has fallen by about 1,500 lots (10 tonnes each) this week, and the premium for December over March has narrowed from 245 a tonne on Monday to 234 a tonne yesterday. Friday's increased trading margins to 2500 a tonne from £350 on December cocoa.

Malaysia plans gradual ending of log exports

By Lim Siong Hoon in Kuala Lumpur

THE MALAYSIAN Government has announced that it wants gradually to stop all exports of logs. It gave no more details. Log exports earned the country 4bn ringgit (£940m) last year, accounting for 7 per cent of overall export trade, and E4.2bn is expected this year.

Nearly 70 per cent of Malaysia's output, 36.5m cubic metres last year, comes from two states, Sabah and Sarawak, the revenues of which are overwhelmingly dependent on log and timber export sales. A time-table for a complete ban on log exports will require agreement between the federal and state governments, which have constitutional jurisdiction on land matters. Mr Ghafar Baba, the Deputy Prime Minister, says compensation will be given to the logging companies and both the state governments and the amounts have yet to be worked out. Malaysia's decision follows similar plans by the Philippines and Indonesia to restrict their timber exports and Malaysia itself would begin to impose restrictive export taxes on sawn timber next March. These decisions have led to

Price fall hits earnings from bumper Malawi tobacco sale

By Mike Hall in Blantyre

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WORLD COMMODITIES PRICES

LONDON MARKETS

Table with columns: Commodity, Price, Change. Includes Copper, Gold, Silver, Platinum, Palladium, Aluminium, Zinc, Lead, Tin, Nickel, Titanium, Wheat, Corn, Soybeans, etc.

SPOTS MARKETS

Table with columns: Commodity, Price, Change. Includes Brent Blend, W.T.I., On (Prime), Petroleum Argus Estimates, Gold, Silver, Platinum, Palladium, Aluminium, Zinc, Lead, Tin, Nickel, Titanium, Wheat, Corn, Soybeans, etc.

FRUIT AND VEGETABLES

Table with columns: Commodity, Price, Change. Includes Oranges, Apples, Pears, Peaches, etc.

LONDON METAL EXCHANGE

Table with columns: Metal, Price, Change. Includes Aluminium, Copper, Lead, Zinc, Tin, Nickel, etc.

POTATOES - BPE

Table with columns: Variety, Price, Change. Includes Désirée, Désirée Super, etc.

SOYABEAN MEAL - BPE

Table with columns: Variety, Price, Change. Includes 48% protein, etc.

GRAINS - BPE

Table with columns: Variety, Price, Change. Includes Wheat, Barley, etc.

LONDON BULLION MARKET

Table with columns: Commodity, Price, Change. Includes Gold, Silver, Platinum, etc.

SOYABEAN MEAL - BPE

Table with columns: Variety, Price, Change. Includes 48% protein, etc.

GRAINS - BPE

Table with columns: Variety, Price, Change. Includes Wheat, Barley, etc.

CRUDE OIL - BPE

Table with columns: Variety, Price, Change. Includes Brent, WTI, etc.

US MARKETS

Table with columns: Commodity, Price, Change. Includes Gold, Silver, Platinum, etc.

NEW YORK

Table with columns: Commodity, Price, Change. Includes Gold, Silver, Platinum, etc.

INDICES

Table with columns: Index, Value, Change. Includes Dow Jones, S&P 500, etc.

CHICAGO

Table with columns: Commodity, Price, Change. Includes Soybeans, Corn, Wheat, etc.

WHEAT 5,000 bu; cents/bu

Table with columns: Variety, Price, Change. Includes Hard Red Winter, etc.

LIVE CATTLE 40,000 lbs; cents/lb

Table with columns: Variety, Price, Change. Includes Choice, etc.

LIVE HOGS 30,000 lb; cents/lb

Table with columns: Variety, Price, Change. Includes No. 1, etc.

COFFEE "C" 37,000 lbs; cents/lb

Table with columns: Variety, Price, Change. Includes Arabica, etc.

SUGAR WORLD "11" 112,000 lbs; cents/lb

Table with columns: Variety, Price, Change. Includes No. 11, etc.

SILVER 5,000 Troy oz; cents/Troy oz

Table with columns: Variety, Price, Change. Includes No. 1, etc.

COTTON 50,000; cents/lb

Table with columns: Variety, Price, Change. Includes No. 11, etc.

SOYABEAN MEAL 100 tons; \$/ton

Table with columns: Variety, Price, Change. Includes 48% protein, etc.

WHEAT 5,000 bu; cents/bu

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LIVE HOGS 30,000 lb; cents/lb

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2123

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized into columns by fund manager (e.g., Eagle Star Unit Trusts, Global Asset Management, etc.) and listing various unit trusts with their respective prices and details.

GUIDE TO UNIT TRUST PRICING. A detailed section explaining the pricing of unit trusts, including how to calculate the net asset value (NAV) and the impact of charges and commissions.

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FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, columns include Name, Price, and other financial metrics.

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LONDON SHARE SERVICE

Table of London Share Service, columns include British Funds, Loans, Foreign Bonds & Rails, and Americans.

Table of London Share Service, columns include Money Market Trust Funds and Money Market Bank Accounts.

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UNIT TRUST NOTES: Information regarding unit trusts, including details on interest rates and investment strategies.



LONDON SHARE SERVICE

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AMERICANS—Contd

Table listing American stocks including Alamo Inc, American Int'l, and others with columns for High, Low, Stock, Price, and Div.

CANADIANS

Table listing Canadian stocks including Alcan, Canadian Nat, and others with columns for High, Low, Stock, Price, and Div.

BANKS, NP & LEASING

Table listing bank and leasing stocks including ABC, Bank of Montreal, and others with columns for High, Low, Stock, Price, and Div.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks including Heineken, Carlsberg, and others with columns for High, Low, Stock, Price, and Div.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks including Bovis Lend Lease, and others with columns for High, Low, Stock, Price, and Div.

BUILDING, TIMBER, ROADS—Contd

Continuation of Building, Timber, Roads stocks including Bovis Lend Lease, and others with columns for High, Low, Stock, Price, and Div.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks including ICI, and others with columns for High, Low, Stock, Price, and Div.

DRAPERY AND STORES

Table listing drapery and store stocks including Debenhams, and others with columns for High, Low, Stock, Price, and Div.

ENGINEERING

Table listing engineering stocks including BHP, and others with columns for High, Low, Stock, Price, and Div.

DRAPERY AND STORES—Contd

Continuation of Drapery and Stores stocks including Debenhams, and others with columns for High, Low, Stock, Price, and Div.

ELECTRICALS

Table listing electrical stocks including British Electric, and others with columns for High, Low, Stock, Price, and Div.

ENGINEERING—Contd

Continuation of Engineering stocks including BHP, and others with columns for High, Low, Stock, Price, and Div.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks including Asda, and others with columns for High, Low, Stock, Price, and Div.

ENGINEERING—Contd

Continuation of Engineering stocks including BHP, and others with columns for High, Low, Stock, Price, and Div.

INDUSTRIALS (Miscel.)—Contd

Continuation of Industrial (Miscellaneous) stocks including various companies with columns for High, Low, Stock, Price, and Div.

INDUSTRIALS (Miscel.)—Contd

Continuation of Industrial (Miscellaneous) stocks including various companies with columns for High, Low, Stock, Price, and Div.

INDUSTRIALS (Miscel.)

Table listing industrial (miscellaneous) stocks including various companies with columns for High, Low, Stock, Price, and Div.

INDUSTRIALS (Miscel.)—Contd

Continuation of Industrial (Miscellaneous) stocks including various companies with columns for High, Low, Stock, Price, and Div.

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INSURANCES

Table listing insurance stocks including various companies with columns for High, Low, Stock, Price, and Div.

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Continuation of Industrial (Miscellaneous) stocks including various companies with columns for High, Low, Stock, Price, and Div.

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LEISURE table with columns for company name, price, and change. Includes companies like Leisure Group, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd table with columns for company name, price, and change. Includes companies like Paper Direct, Paper Direct, etc.

TEXTILES - Contd table with columns for company name, price, and change. Includes companies like Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd table with columns for company name, price, and change. Includes companies like Trusts, Finance, Land, etc.

OIL AND GAS - Contd table with columns for company name, price, and change. Includes companies like Oil and Gas, Oil and Gas, etc.

MINES - Contd table with columns for company name, price, and change. Includes companies like Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES table with columns for company name, price, and change. Includes companies like Motors, Aircraft Trades, etc.

PROPERTY table with columns for company name, price, and change. Includes companies like Property, Property, etc.

TRUSTS, FINANCE, LAND table with columns for company name, price, and change. Includes companies like Trusts, Finance, Land, etc.

OVERSEAS TRADERS table with columns for company name, price, and change. Includes companies like Overseas Traders, Overseas Traders, etc.

PLANTATIONS table with columns for company name, price, and change. Includes companies like Plantations, Plantations, etc.

THIRD MARKET table with columns for company name, price, and change. Includes companies like Third Market, Third Market, etc.

NEWSPAPERS, PUBLISHERS table with columns for company name, price, and change. Includes companies like Newspapers, Publishers, etc.

PROPERTY table with columns for company name, price, and change. Includes companies like Property, Property, etc.

TRUSTS, FINANCE, LAND table with columns for company name, price, and change. Includes companies like Trusts, Finance, Land, etc.

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THIRD MARKET table with columns for company name, price, and change. Includes companies like Third Market, Third Market, etc.

PAPER, PRINTING, ADVERTISING table with columns for company name, price, and change. Includes companies like Paper, Printing, Advertising, etc.

SHOES AND LEATHER table with columns for company name, price, and change. Includes companies like Shoes and Leather, Shoes and Leather, etc.

TRUSTS, FINANCE, LAND table with columns for company name, price, and change. Includes companies like Trusts, Finance, Land, etc.

OVERSEAS TRADERS table with columns for company name, price, and change. Includes companies like Overseas Traders, Overseas Traders, etc.

PLANTATIONS table with columns for company name, price, and change. Includes companies like Plantations, Plantations, etc.

THIRD MARKET table with columns for company name, price, and change. Includes companies like Third Market, Third Market, etc.

PAPER, PRINTING, ADVERTISING table with columns for company name, price, and change. Includes companies like Paper, Printing, Advertising, etc.

SOUTH AFRICANS table with columns for company name, price, and change. Includes companies like South Africans, South Africans, etc.

TRUSTS, FINANCE, LAND table with columns for company name, price, and change. Includes companies like Trusts, Finance, Land, etc.

OVERSEAS TRADERS table with columns for company name, price, and change. Includes companies like Overseas Traders, Overseas Traders, etc.

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THIRD MARKET table with columns for company name, price, and change. Includes companies like Third Market, Third Market, etc.

Stock Exchange listings are indicated to the right of the security name. A 'C' indicates a company is in possession of a company's shares.

Unless otherwise indicated, prices and net dividends are in pence and denominated in £50. Estimated price movements are based on the latest available information and are subject to change without notice.

REGIONAL & IRISH STOCKS

The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

TRADITIONAL OPTIONS

Table of traditional options with columns for option name, price, and change. Includes options like P&O, British Airways, etc.

This service is available to every Company user to see what Exchanges throughout the United Kingdom for a fee of £200 per annum for each security.







WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include country, date, and various stock indices.

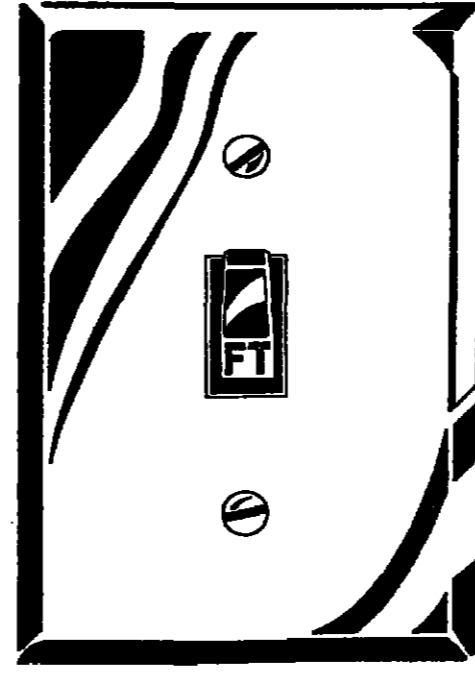
Table titled 'CANADA' showing stock market data for Toronto. It includes columns for 'Index', 'High', 'Low', 'Close', and 'Change' for various Canadian stocks.

Table titled 'INDICES' showing global market indices. It includes columns for 'Index', 'Nov. 15', 'Nov. 14', 'Nov. 13', 'Nov. 12', '1988', and '1987'.

Table of stock market data for Japan, listing various Japanese stocks and their performance metrics.

Table titled 'NEW YORK ACTIVE STOCKS' and 'TRADING ACTIVITY'. It lists active stocks in New York and provides trading volume and price change data.

Table titled 'TOKYO - Most Active Stocks' showing the most active stocks in Tokyo on November 15, 1989, with columns for stock name, price, and change.



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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks and their prices. Includes a small explanatory text block in the middle of the table.

NASDAQ NATIONAL MARKET

Spn prices November 15

Table of NASDAQ National Market prices listing various stocks and their prices.

AMEX COMPOSITE PRICES

Spn prices November 15

Table of AMEX Composite Prices listing various stocks and their prices.

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AMERICA

# Rising bonds and takeover talk help Dow edge higher

Wall Street

A COMBINATION of takeover speculation, a modest rally in the bond market and some short-covering after Tuesday's decline helped the equity market to small gains by mid-session yesterday, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 9.01 higher at 2,619.26 on moderate volume of 87m shares by mid-session. The Dow had fallen 18.18 points on Tuesday.

Equities started a little higher yesterday, as Treasury bond prices moved higher but then dipped back. In mid-morning, buy programmes were triggered as Standard & Poor's 500 futures contracts, pushed higher by bond futures, hit sharp premiums to their underlying stocks in the cash market.

The bond market posted small price gains in response to the weak economic data for October published on Tuesday and the successful conclusion of the record quarterly refunding.

With little else happening yesterday, the equity market moved in tandem with bonds.

Trading volume has declined to sluggish levels over the last few sessions. In the past four trading days, volume has not broken 150m shares. In these thin conditions, minor pieces of news or fluctuations in the

bond market can swing prices wildly.

There is little overall direction in the equity market. Last week's small easing by the US Federal Reserve is no longer a factor in a stock market that wants a more aggressive easing to allay fears about corporate profitability as the economy slows. One factor that undermined the market on Tuesday was a disappointing earnings forecast from Paramount Communications.

The next piece of economic news to be digested is today's September trade balance. Forecasts range from a deficit of \$8bn to \$9.5bn, compared with the shortfall for August of \$10.5bn.

Among featured issues was Avon Products, which added \$2 to \$37 on takeover speculation. There was a US press report that a group which includes an executive from Mary Kay Cosmetics, billionaire Mr Gordon Getty and the Fisher Brothers of New York had bought its 5.9 per cent stake in the company and was seeking finance for a takeover bid in the range of \$43 to \$45 a share.

Mylan Laboratories rose 1 1/4 to \$23 1/4 and Bolar Pharmaceuticals added 1 1/4 to \$19 1/4. The two companies have been jointly a drug called Eledryl, a treatment for Parkinson's Disease, and rose yesterday because of a favourable article about it published in the

New England Journal of Medicine.

MCA gained 1 1/4 to \$67 1/4 on takeover speculation. A US press report cited the company as a leading merger target for Paramount Communications. Mr Martin Davis, Paramount's chairman, has said that his company is looking at a number of potential acquisitions, mergers and joint ventures in the entertainment industry.

Castle & Cooke gained 1 1/4 to \$34 1/4 on speculation that the company's chairman may be considering taking the company's Dole Food business private.

Tiffany rose 3/4 to \$49 1/4 after the company announced third-quarter earnings of 48 cents a share - above analysts' forecasts.

In over-the-counter trading, Evans & Sutherland Computer jumped 3 1/4 to \$22 1/4. The company said that it planned to terminate its high-performance supercomputer project if a buyer or partner could not be found within 60 days.

**Canada**

LIGHT TRADING left Toronto stocks stronger at midday yesterday. The composite index rose 15.5 to 3,558.71 on volume of 16m shares. Advances led declines by 254 to 224.

Laidlaw advanced 1 1/4 to C\$25 after the company said it had paid C\$240m for Tricel Corp.

EUROPE

# Individual stocks begin to make the running again

ONCE AGAIN, there were more falls than rises in the continental indices yesterday, and there seemed to be more interest in the examination of individual stocks than in macro-economic or political issues, writes Our Markets Staff.

PARIS found something of its old spirit during the afternoon, after drifting lower in the morning on worries over interest rates and the fall overnight on Wall Street.

Volume remained thin, but was thought to be slightly better than Tuesday's FR1.9bn. The OMF 50 index lost 0.42 to 496.61, while the real time CAC 40 edged up 2.11 to 1,816.63.

Bon Marché, the department store controlled by Mr Bernard Arnault's Financière Agache, jumped FF761, or 6 per cent, to FF1,043 on speculation that Mr Arnault might be selling his stake in Conforama, the household and electrical retailer that he controls through Bon Marché. Conforama, quoted on the second market, was suspended at FF1,169 because of excessive demand.

There were suggestions that Mr Arnault might in turn be trying to buy up shares to consolidate his position in LVMH, where he is chairman but under attack from Mr Henry Racamier, head of the group's luggage subsidiary, LVMH, which also reported a 22 per cent rise in nine-month sales, was up FF130 to FF1,950.

Another star performer was housebuilder Maisons Pénix, which jumped FF270, or 11.7 per cent, to FF3,110 on news that it expected to break even this year instead of reporting a loss and that Générale des Eaux, the controlling shareholder, was merging it with two property management companies.

FRANKFURT tried to resume its uptrend, but a rally

early in the session was snuffed out by a lack of follow-up orders and by profit-taking. The FAZ index eased 1.21 to 635.53 at mid-session and, at the close, the DAX was 5.79 lower at 1,498.06. Volume eased from DM6.1bn to DM5.3bn.

If the index had been volume-weighted, the result might have been different. Siemens, Volkswagen and Deutsche Bank topped the most-active stocks list, in turnovers of DM986m, DM443m and DM406m respectively. Their share prices were up, the first two on good interim results, by DM5 to DM585.50, DM6 to DM447 and DM2 to DM670.

However, other blue chips made bigger losses in smaller turnover. Daimler tumbling DM16 to DM647 in DM169m, and BMW DM8 to DM515 with its volume out of the top 10.

AMSTERDAM had another day of low volume, falling further on concern that interest rates in West Germany would be pushed up by the inflationary impact of the East German exodus. The CBS tendency index eased 0.17 to 178.20, a turnover worth FL420m.

Unilever was again strong against the trend, rising FL1.70 to FL1,500.70.

BRUSSELS overcame its interest rate fears to close mixed to higher, with the cash market up 41.72 to 6,503.58. Tractebel, the energy and engineering holding company, added BF290 to BF9,390. It said it was considering merging its three utility subsidiaries.

STOCKHOLM fell in moderate trading, the Conit index closing 3.78 lower at 682.47. Selling pressure dominated in spite of short-covering on the last day of the November account.

However, losses were contained by news that Italy's governing coalition had reached agreement on a controversial Bill to transform public banks

into joint stock companies. Banca Commerciale Italiana rose L35 to L4,890, while Credito Italiano added L36 to L2,855.

Within the Ferruzzi group, Agricola Finanziaria posted an improvement. There is speculation that a capital increase of some other type of financial operation, is in preparation. While the shares closed L12 lower at L2,473, they reached L2,530 after hours.

MADRID accelerated on the way down, the general index losing 3.54 to 2,057.70 after a dip to 2,060.300, previously regarded as a key support level, on Tuesday.

The market has been weighed down by selling by foreigners, who are switching into bonds because of the uncertain international outlook, said an analyst.

COPENHAGEN was in the mood for more financial mergers after Tuesday's news of that between Danske Bank and Copenhagen Handelsbanken. Banking and insurance stocks rose, helping the bourse index up 21.1 to SKR237m.

Privatbanken gained DKR13.50 to DKR328 and Baltica Holding picked up DKR20 to DKR745 - both on rumours of tie-ups with SDS Holding.

Elsewhere, Superfos, the construction and packaging group, lost DKR260 to DKR5,000 after halving its profits forecast for 1989, while Novo-Nordisk's B shares added DKR11 to DKR309 on its prediction of a 10 per cent profit rise.

STOCKHOLM again fell sharply in relatively active trading as rising interest rates worried investors. The Affärsvärlden General Index lost 16.7, or 1.4 per cent, to 1,173.8 in turnover of SKR377m, up from Tuesday's SKR230m.

Volvo B shares eased SKR12 to SKR63 and Ericsson free B fell SKR6 to SKR289 - both report results today.

# India falls back as political picture clouds

R C Murthy explains why encouraging economic fundamentals are being overlooked

INDIA'S STOCK markets are moving downhill. Investors' confidence that Prime Minister Rajiv Gandhi's Congress Party will win an absolute majority at the national elections in a week's time has been eroded.

Traders were surprised when the opposition parties agreed to field a single candidate against Congress in 330 out of 542 parliamentary constituencies. The aim here was to eliminate the split in the opposition vote which has benefited the ruling party in the past.

The one-to-one contest has increased the chances of the opposition's winning a larger number of seats than had been expected earlier.

The 30-share index of the Bombay Stock Exchange - India's largest, accounting for more than half of total national trading - fell 40 to 704 in the week to November 15. This was even though the state-owned investment institutions had lent support to stem the drift. The broad-based 100-share index lost 8 points to 383.09 over the same period.

An added difficulty this week has been the closure of the Bombay Stock Exchange after a fire on Sunday, which

gutted two floors of the 25-storey skyscraper. It is hoped that the exchange will reopen tomorrow.

About 4,800 stocks are listed on the Bombay Stock Exchange, which has a market capitalisation of about Rs545.6bn (\$82.7bn). India has registered the third fastest growth of the emerging markets, after Taiwan and South Korea and ahead of Brazil. The number of listed companies in the country's markets quadrupled from 1,131 in 1983 to 5,560 in 1987 and market capitalisation jumped from \$14.5bn to \$273bn.

The sudden, October announcement to hold general elections in five weeks' time jolted the markets, and the 30-share index plunged below 700 for the first time in four months.

Election worries and short-term technical considerations have since outweighed economic fundamentals. Monsoon rains have been well spread throughout the country, raising hopes of a good harvest this year. Gross national product is projected to grow at more than 5 per cent for the second year in succession.

Corporate results have also



Doubts about prospects for Gandhi have hit confidence

offloaded to raise funds for subscription to several jumbo issues which were coming to the market. Half a dozen companies, including the blue chip Essar Gujarat, Larsen and Toubro, Gwal Agro and Usha Rectifier Corporation, made convertible bond offers for a combined Rs30bn, causing a liquidity squeeze.

Share values bounced back, however, after investment institutions made heavy purchases at (say) traders) the behest of the Government.

Unit Trust of India, the main institutional player in the market controlling Rs10bn worth of investment funds, operates against the tide - buying while others sell, and vice versa - says Mr M J Pherwani, chairman. Sentiment has been dampened by rising political uncertainties and waning confidence that the ruling party will secure an absolute majority at the hustings.

Most Bombay businessmen approve of Mr Gandhi's industrial policies, and want to see him returned to power for that reason.

The ailing confidence is reflected in a crash of share values of companies with managements closely identified

with the ruling party. Reliance Industries plunged to Rs76 at the weekend from Rs100.80 a month ago, while Larsen and Toubro, which became part of the Reliance conglomerate last year, fell to Rs77 from Rs102.

But Bombay Dyeing and Manufacturing, whose chairman, Mr Nushi Wadia, was not on the best of terms with Mr Gandhi's Administration, has risen Rs14 to Rs129 over the month.

Selling pressure on the stock market last week was halted on Friday, when the BSE authorities put restrictions on trading on eight key scrips, including Tata Steel, Reliance, and Larsen and Toubro. Brokers are not permitted to increase their net outstanding positions in these eight scrips above the prescribed limits.

Observers, however, are bullish in the medium term. Mr Ran K Pipariya of Aridhi Investment Consultants says the markets will have to rise, driven by the strong fundamentals. And the international situation means that deregulation and economic liberalisation will continue - there is unlikely to be a reversal of that, which ever party comes to power.

ASIA PACIFIC

# Firmer yen pushes Nikkei to another record

**Tokyo**

CONFIDENCE returned strongly yesterday as the yen firmed against the dollar and bonds rose, pushing the Nikkei average to a third consecutive record in active trading, writes Michio Nakamoto in Tokyo.

With six days of gains behind it, the market opened on a buoyant note which it managed to sustain for most of the day. The Nikkei average came teasingly close to the 38,000 level, reaching an intraday high of 38,978.78, before closing with a gain of 83.59 at 35,852.23.

Profit-taking at higher levels had sent the index to a day's low of 35,805.29. Advances led declines by 466 to 449, with 198 issues unchanged. Turnover spurred to a healthy 2.3bn shares from the 936m traded on Tuesday. The Topix index of all listed shares advanced 7.89 to 2,717.87, while the ISE/Nikkei 50 index in London rose 7.74 to 2,070.37.

Investors stepped up buying of a variety of issues that stand to benefit from strong domestic demand. Reports from the US appeared to indicate an easier monetary stance, which in turn led to hopes of lower domestic interest rates.

Against the background of a stable currency market now and expected political uncertainty before national elections early next year, investors participated more actively in the hope of reaping profits while they could. There was a growing feeling that the US economy was slowing and that the Japanese economy, while still strong, had approached, if not passed, its peak.

News in the afternoon that two leading Japanese electronics companies, Hitachi and Toshiba, were revising their earnings downwards, seemed to confirm this suspicion.

Increasingly, attention was turning to issues that were not too dependent on earnings growth, but had high book value per share, said Mr Hiro

shi Taguchi of Nomura Securities. These included steels, shipbuilders, railways and real estate companies.

Dealer activities have helped kick life back into the large-capital steels and shipbuilders, and the recent rise in Ishikawajima Harima Heavy Industries to record highs has made other shipbuilders and steels look cheap.

Yesterday, interest focused on Sumitomo Metal Industries, which topped the active list with 72.2m shares traded and gained Y2 to Y761, after rising to a high for the day of Y971. Mitsubishi Heavy Industries advanced Y20 to Y1,160.

Among railways, Tobu was favoured for its property holdings in an area outside Tokyo that is expected to see substantial growth. Tobu was thin in volume with 32.9m shares traded and closed Y60 higher at Y1,790.

Toyo Tire and Rubber

advanced Y150 to a record Y1,800 and was second in volume terms with 35.5m shares. The company is expected to see a 31 per cent rise in profits in the year to March 1990.

Large-capital issues were actively bought in Osaka, where the OSE average breached the 37,000 level to close at another record high of 37,001.24, up 64.96. Volume fell to 127m shares from Tuesday's 143m.

Adsteam lifted its holding in IEL to more than 50 per cent with the purchase of Goodman Fielder and Brieries stakes, accounting for 258m shares. The bid rose to A\$2.30 a share, but IEL closed 3 cents lower at A\$2.22. Market turnover was inflated accordingly, at 355m shares and A\$755m compared with 102m and A\$179m on Tuesday. Adsteam fell 2 cents to A\$7.24.

Elders DXL eased 2 cents to A\$2.29. On Monday, a local credit-rating agency downgraded some of its debt. Bond Corp lost 4 cents to 25 cents while its associate, Bell Resources, fell 7 cents to 66 cents. Bond's auditor has cast doubt on the value of some of the company's assets.

Bougainville Copper was another notable faller, losing another 12 cents to A\$1.98 as discussions continued with the Papua New Guinea Government over its strife-torn mine,

closed since May 15.

NEW ZEALAND had a quiet day as the Barclays index ended 6.09 lower at 2,079.38. Goodman Fielder rose 6 cents to NZ\$1.63 on the Adsteam/IEL deal, while Brieries ended steady at NZ\$2.13. Bank of New Zealand slipped 2 cents to 86 cents, while the bank returned to interim profitability, the market had hoped for more.

BONG KONG continued its careful uptrend, the Hang Seng index rising 13.82 to 2,793.40. Turnover increased from HK\$726m to a moderately active HK\$930m.

KUALA LUMPUR's composite index rose 2.64 to 481.61 as strong speculative interest in plantation stocks spilled over into other sectors. Meanwhile, the KJSE said that the delisting of Singapore stocks would have a minimal effect on the index, as there are only two Singapore-based companies in the 83 component stocks.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY NOVEMBER 14 1989				MONDAY NOVEMBER 13 1989				DOLLAR INDEX	
	US Index	Day's Change %	Point	Local Index	US Index	Day's Change %	Point	Local Index	1989 High	1989 Low
Australia (85)	147.92	-0.4	138.68	125.17	148.48	139.29	125.23	150.41	128.28	148.08
Austria (18)	145.43	-0.6	136.33	140.19	146.37	137.30	141.83	172.22	82.84	97.31
Belgium (65)	140.90	+1.7	132.09	135.34	140.99	135.54	133.75	144.49	125.88	132.10
Canada (122)	148.71	-0.5	139.40	126.04	149.52	140.25	128.40	154.17	124.67	115.86
Denmark (30)	218.30	+1.4	202.77	211.74	210.58	200.13	205.58	219.89	165.35	146.30
Finland (23)	120.74	+0.3	113.18	115.61	121.16	113.65	108.16	158.16	92.74	129.67
France (127)	131.17	+0.3	122.97	121.11	128	120.72	122.62	129.49	112.57	106.87
West Germany (96)	96.85	-1.2	90.80	93.08	94.87	90.06	91.98	103.84	79.56	85.84
Hong Kong (48)	117.57	+0.6	110.22	117.94	118.86	109.59	117.23	140.33	85.41	105.32
Ireland (17)	159.84	+0.8	146.84	153.63	155.32	145.70	153.27	165.92	125.00	130.00
Italy (97)	88.42	+1.1	82.89	88.38	87.49	82.07	88.89	96.73	74.97	83.36
Japan (456)	186.80	+0.5	175.12	169.62	185.03	174.38	169.03	200.11	154.22	183.66
Malaysia (36)	194.81	+0.6	182.63	202.69	193.72	181.72	201.44	209.22	143.35	138.14
Mexico (15)	225.38	+0.3	207.53	224.05	227.07	210.97	230.20	245.56	153.32	156.91
Netherlands (43)	124.58	+0.6	116.74	118.53	123.97	116.29	118.82	131.72	110.63	108.15
New Zealand (18)	75.31	+0.7	70.60	68.00	74.79	70.16	67.67	88.18	62.64	73.15
Norway (24)	171.45	-0.8	160.72	161.55	172.91	162.19	163.40	198.39	139.92	121.18
Singapore (26)	156.92	-0.3	147.11	141.92	157.34	147.52	142.19	173.40	118.90	118.90
South Africa (60)	187.60	+0.7	167.12	143.13	182.22	150.10	140.80	182.27	125.87	135.34
Spain (43)	193.61	-0.2	143.91	134.41	193.86	144.33	137.25	189.75	143.14	149.98
Sweden (35)	170.62	-1.4	159.95	163.17	170.01	162.29	166.83	188.94	138.45	131.37
Switzerland (64)	84.88	-0.9	76.57	85.88	82.10	87.10	84.16	87.81	67.81	83.78
United Kingdom (308)	143.14	+0.4	134.19	134.19	143.06	134.20	134.20	158.41	112.75	108.08
USA (505)	137.25	+0.5	128.70	127.29	137.98	128.41	127.96	148.29	112.13	108.49
Europe (895)	124.10	+0.0	116.41	118.22	124.22	118.82	118.89	132.65	112.83	113.67
Nordic (121)	186.43	-0.2	156.82	158.13	184	158.76	158.43	178.38	137.95	125.73
Pacific Basin (699)	182.57	+0.5	171.15	165.76	181.73	170.47	165.20	194.72	160.44	179.08
Euro - Pacific (1663)	199.29	+0.3	149.32	146.74	199.60	148.96	148.59	168.98	141.58	162.91
North America (658)	137.87	-0.5	129.26	136.60	137.38	129.96	137.24	148.66	112.75	108.81
Europe Ex. UK (687)	111.73	+0.1	104.73	108.43	111.83	104.81	104.81	118.16	90.30	90.30
Pacific Ex. Japan (213)	131.68	+0.0	123.45	117.74	131.67	123.52	117.53	140.05	111.93	124.25
World Ex. US (1858)	159.08	+0.3	148.13	148.25	159.08	148.80	146.10	186.35	141.49	151.30
World Ex. UK (2098)	150.97	+0.0	141.53	144.08	150.92	141.57	144.22	156.04	135.98	135.12
World Ex. SA (244)	180.75	+0.1	167.12	143.13	182.22	150.10	140.80	182.27	125.87	135.34
World Ex. Japan (1949)	129.91	-0.3	124.60	129.53	130.05	125.04	130.05	140.43	114.51	111.95
The World Index (2404)	150.25	+0.0	140.86	143.13	150.25	140.80	143.26	156.89	136.69	135.24

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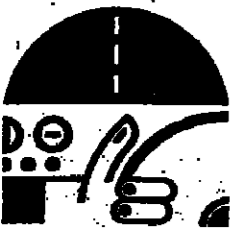
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# FINANCIAL TIMES SURVEY



West European truck makers have set out on a fresh wave of restructuring and are looking for markets

in south-east Asia. In North America an air of unease prevails in contrast to a mood of optimism in Japan. Kevin Done reports

## Search for new alliances

THE European truck industry is delicately poised. Truck makers are enjoying record profits, the struggles of the industry have finally put their houses in order, and most truck manufacturers can point to record production and sales levels.

Demand appears to have peaked during the second half of the year, however, and truck-makers are divided on how sharply sales will fall in 1990-91. At the same time in the midst of its current prosperity, the European truck industry appears to have embarked on a new wave of restructuring, a development long expected but which few had forecast before the downturn finally began to bite.

In 1990 there were 55 independent commercial vehicle-makers in West Europe. By last year the number was down to 11, and the process of concentration is hardly finished yet.

After several years of accelerating profits, US truck-makers are also bracing themselves for a recession after successfully recovering from the one that severely shook the industry in the early 1980s. The industry is in the early stages of a cyclical down-turn with falling sales and warnings of

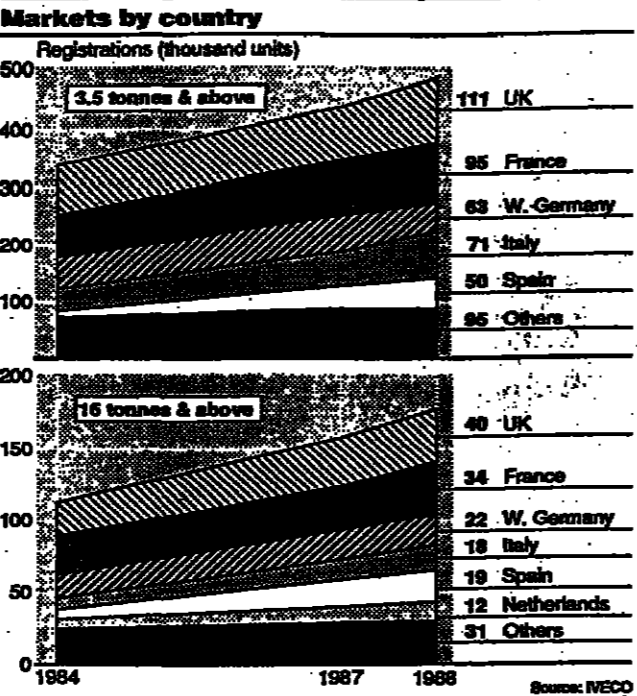
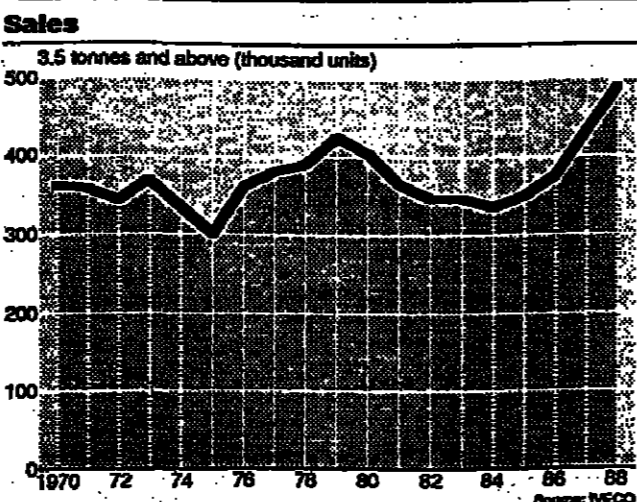
layoffs and plant closures. Japan's domestic truck market, the world's second largest single heavy truck market with a volume last year of around 60,000 trucks, is still riding a two-and-a-half year surge in demand deriving mainly from vigorous Government investment in the public sector.

In Europe the latest round of restructuring was begun by MAN, the medium-sized West German commercial vehicles maker, which has recently reached agreement to take over the truck operations of Steyr-Daimler-Puch in Austria, much to the consternation of DAF of the Netherlands, which had appeared to have the deal already sewn up.

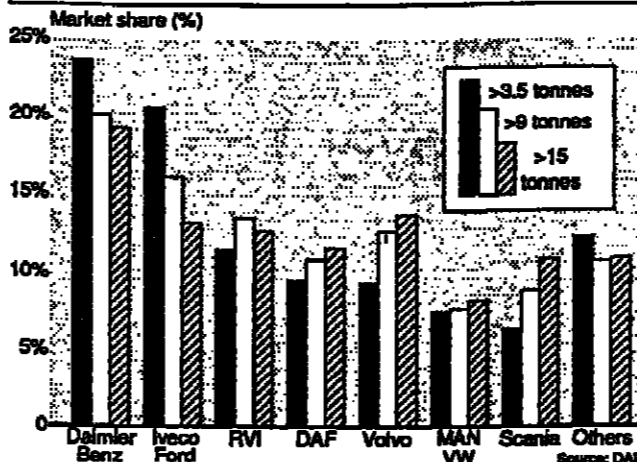
The industry's immediate attention has since switched to Spain, where the leaders of the European pack have been competing fiercely to take over Enasa, the Spanish state-owned maker of Pegaso trucks, which includes Seddon Atkinson in the UK.

The battle has been waged between Iveco, the commercial vehicles subsidiary of Fiat of Italy, Volvo of Sweden, DAF, and a West German consortium led by MAN, but including Daimler-Benz, its much bigger domestic rival.

### West European truck market



### Leading manufacturers 1988



### World's leading producers of trucks 15-tonnes and above gross vehicle weight (GVW)

	1984	1985	1986	1987	1988
1 Daimler-Benz	83,000	89,000	81,000	70,000	78,000
Mercedes-Benz	43,000	39,000	41,000	43,000	48,000
Freightliner	20,000	20,000	20,000	27,000	29,000
2 Volvo Group	45,000	45,000	57,000	48,000	55,000
Volvo	27,000	27,000	27,000	28,000	34,000
White/GMC	9,000	10,000	11,000	11,000	20,000
GMC	9,000	18,000	14,000	8,000	1,000
3 Renault Group	48,000	47,000	41,000	48,000	54,000
Renault	18,000	19,000	20,000	22,000	27,000
Mack	29,000	28,000	21,000	24,000	27,000
4 Paccar Group	32,000	26,000	24,000	33,000	41,000
Kerworth	18,000	14,000	13,000	18,000	21,000
Peterbilt	15,000	11,000	10,000	14,000	18,000
Foden	1,000	1,000	1,000	1,000	2,000
5 Navistar	38,000	31,000	33,000	35,000	40,000
6 Iveco (Iveco-Ford)	18,000	21,000	22,000	24,000	29,000
7 Scania	22,000	23,000	26,000	27,000	28,000
8 Hino	19,000	18,000	14,000	19,000	27,000
9 Daf	17,000	21,000	18,000	21,000	28,000
10 Mitsubishi	17,000	16,000	13,000	17,000	27,000

## The World TRUCK INDUSTRY

The Steyr and Enasa deals represent the final obvious restructuring moves in the European truck industry. Alone both have lacked the necessary critical volumes to survive and they have been among the industry's weakest financial performers. However, the fact that both have attracted rival bidders, illustrates the eagerness of the bigger players in the industry to spread their service and distribution networks through

Europe, to acquire market share and to add ready-made capacity. As the industry approaches the challenges of the single European market of the 1990s, which appears certain to prompt substantial returns in the transport industry and therefore among the truck-makers' customer base, the industry appears to have been overtaken by an almost feverish atmosphere, in which the stock response to rumoured

talks is that "everyone is talking to everyone else." While the Steyr and Enasa takeovers have long been on the cards, the industry has been far more surprised by announcements that talks are under way between some of the jumbo players in the industry. The Volvo share price jumped last month amid a bout of speculation in financial markets that the Swedish car and truck-maker was engaged in

far-reaching negotiations with Renault, the French state-owned car and truck manufacturer. Reports in the Swedish press have suggested that the talks could lead to an eventual merger of the two companies' automotive operations, which would create the world's biggest truck manufacturer, overshadowing even Daimler-Benz. Both companies have a considerable presence not only in Europe, but also in the North

America, Renault through its associate Mack, and Volvo through its successive takeovers of the White Motor and General Motors heavy truck operations. Volvo has confirmed that "discussions of a preliminary nature are under way with Renault at present."

In an interview with the Financial Times Mr Pehr Gyllenhammar, Volvo chairman and chief executive, said that the Swedish group had held "exploratory talks" with Renault Vehicules Industriels, the Renault group's truck subsidiary. RVI was strong in France and had a good position in southern Europe, whereas Volvo had a larger international coverage of the market. "We could be complementary," he said.

While the sheer size of the Volvo/Renault talks cast a shadow over the rest of the industry - the two groups are the number two and three heavy truck-makers in the world - the potential scope of their discussions is easily rivalled by the recent suggestion by Mr Edzard Reuter, chief executive of Daimler-Benz, that the West German group is looking for potential co-operation deals with Fiat. The main interest has been shown in the aerospace sector, but Mr Reuter said that there were also possibilities for co-operation between the two groups in the commercial vehicles industry.

Within the European market alone Daimler-Benz and Iveco, the Fiat commercial vehicles subsidiary, are the market leaders controlling 23.7 per cent and 20.5 per cent of the market (above 3.5 tonnes) respectively.

The continuing search for alliances in the European truck industry as elsewhere in the world automotive industry - is being driven by:

- ever increasing product development costs;
- growing environmental pressures and the imposition of tougher emissions controls;
- the integration and liberalisation of the European road haulage industry with the emergence of a smaller number of big international players in the transport industry;
- the threat of a future slowdown in the economy.

Mr Sten Langanus, president of Volvo Truck, said recently that the truck industry must "prepare itself to meet even tougher emissions standards than those discussed and planned for today." He warned that new levels of product development and investment would be required to meet the emissions levels which could now be foreseen.

"The money involved will be of such a magnitude that a consequence will be the restructuring of the truck and truck component industry world-wide."

The process of harmonisation and deregulation of the transport sector resulting from the creation of the internal market within the EC is expected to lead to heavy pressure on the truck-makers to reduce costs. Deregulation earlier in the US has already led to much tougher competition in the American market.

"Large professional transport companies will gain at the expense of smaller ones. The competition between the big companies will force a reduction in freight rates," said Mr Langanus. Powerful customers would push the industry for lower prices in return for large volumes, squeezing profit margins.

Mr Langanus said that the most important consequence of the European integration process for the heavy duty truck industry would be the drive for low product cost in combination with low operating costs for the customer.

These demands together with increasing product development costs - arising from pressures for longer service life, greater vehicle productivity, improved safety and fuel economy, and action on emissions and noise - would all combine to reduce the profitability of the industry. This would contribute to further shake-outs and mergers.

As all these pressures grow the truck industry is preparing for a period of falling sales after the record demand of the past two years. Demand has already weakened in the US earlier this year, and European truck-makers are now bracing themselves for similar falls.

There is optimism that the industry will not plunge into the sort of deep recession that marked the early years of the 1980s, but for European truck-makers the painful restructuring of the 1980s is still an uneasy recent memory.

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WORLD TRUCK INDUSTRY 2

EUROPE

Demand looks to have peaked

Western Europe commercial vehicle production over 3.5 tonnes GVW by manufacturer

	1988	% share	1987	% share	% change
Mercedes	101,360	25.6	91,748	28.5	10.5
Iveco	82,189	20.8	69,811	20.1	17.7
Renault RVI	53,367	13.5	44,847	12.9	19.5
Volvo	40,491	10.2	35,399	10.2	14.4
Leyland Daf	33,135	8.4	28,765	8.3	15.2
Scania	27,926	7.1	27,261	7.9	2.4
MAN/VW	26,075	6.3	23,423	6.8	7.1
Enasa/Pegaso	11,099	2.8	9,517	2.7	16.6
AWD	5,762	1.5	1,747	0.5	229.8
Motor Iberica	5,230	1.3	4,299	1.2	21.7
ERF	4,222	1.1	2,955	0.9	42.9
Seddon	2,430	0.6	1,861	0.5	30.6
Foden	1,689	0.4	828	0.2	101.3
Dennis	583	0.1	542	0.2	7.6
Terberg	306	0.1	117	0.0	161.5
Faun	183	0.0	140	0.0	30.7
Shetvoka	97	0.0	115	0.0	-15.7
Ginaf	67	0.0	66	0.0	1.5
Sovam	18	0.0	19	0.0	-5.3
GM/Bedford	0	0.0	3,598	1.0	-100.0
FTF	0	0.0	16	0.0	-100.0
TOTAL	395,189	100.0	346,779	100.0	14

Source: AID/Yearbook 2 1989

IN WEST Europe demand for trucks has begun to weaken in the final quarter of the year. A strong first half has ensured that overall sales have surged again to a record level for the third successive year, but forecasts suggest that demand will decline in both 1990 and 1991 before picking up again slowly during the first half of the 1990s.

For the moment, however, the industry does not appear to be facing a repeat of the turmoil of the last recession in the early years of the 1980s. "We have passed the peak in demand. The market will go down but we do not foresee that the 1980-83 drama will be repeated," Mr Sten Langenius,

past two decades has been of steady if modest growth of close to one per cent a year. However, behind this development lies a dramatic picture of peaks and troughs.

"It is almost impossible to forecast how the market will develop in the short and medium terms, even though we are certain that the long-term trend is upwards," said Mr Giorgio Garuzzo, chief executive of Iveco, the commercial vehicles subsidiary of Fiat of Italy earlier this year. The battle has been to reduce the break-even point to cope with the troughs, while maintaining sufficient flexibility to be able to meet the peaks in demand.

What has happened in the second half of the 1980s has exceeded even the industry's wildest expectations

president of Volvo Truck, one of the world's top three heavy truck-makers, said recently. He warned, however, that "the risk for a rather dramatic down-turn in the heavy truck market in 1989-93 should not be neglected. I do not think it is probable - but it is possible."

From the nadir in 1975 of sales of less than 300,000 trucks (3.5-tonnes gross vehicle weight and above which includes all light, medium and heavy trucks) demand rose sharply to a peak of 422,000 in 1979. The industry then plunged into another trough which finally reached its lowest point in 1984 with sales of 333,000.

As red ink washed over the



Man's 260 hp 'road train': Europe's truck-makers have left their US and Japanese counterparts way behind in the technology race

truck-makers' profit and loss accounts it took an act of faith in the mid-1980s to believe that a bright future lay ahead. Several players did not survive the shake-out.

What has happened in the second half of the 1980s has exceeded even the industry's wildest expectations. By 1987 demand at 422,000 trucks had recovered to the previous peak of 1979. The surge continued through 1988 with sales reaching a record 426,000, and the strength of demand in the first half of 1989 appears to have taken sales to a new peak this year.

The financial recovery of the industry has been equally dramatic. Renault Vehicules Industriels, the commercial vehicles subsidiary of the French state-owned automotive group, finally clawed its way into the black in 1987, the first time the truck group had made

a profit since its formation in 1974. Helped by a financial restructuring in 1987 RVI achieved a net income (before profit sharing and minority interests) of FFf 182m. In 1988

the early 1989s struggled back into profit in the financial year ending March 1987 with a pre-tax profit of 571,000 after having made losses in four of the previous six years. A year later

through acquisition, most notably to date through its merger with the then chronically loss-making Leyland truck operations in the UK in 1987. As part of the takeover it also acquired the Freight Rover van business.

The takeover was completed just as the European commercial vehicle market was moving into high gear, and Mr Aart van der Pelt, chairman of the DAF management board, admits that the performance of the British operations has

'We have passed the peak in demand. The market will go down but we do not foresee that the 1980-83 drama will be repeated'

it had recovered to a profit of 25.6m and in 1988-89 pre-tax profits climbed again by 40 per cent to 57.5m.

With perfect timing DAF of the Netherlands chose the first half of 1989 to launch itself on the stock market with a flotation on the Amsterdam and London stock exchanges.

With the DAF flotation, international investors have, for the first time, been given the opportunity to place their bets squarely on a leading European commercial vehicles maker, without having to invest at the same time in everything from washing machines (Daimler-Benz) to fighter aircraft (Sasab-Scania), assorted foods from pickled herring to tomato ketchup (Volvo) and volume cars (Fiat) in order to enter the sector.

Launched at Fl 47.00 per share the DAF issue was strongly over-subscribed, but sentiment in the financial markets has become more sceptical in recent weeks, and the DAF shares have been trading below the issue price at around Fl 45.00 per share in November. DAF has emerged as one of the most active truck-makers in Europe in seeking to grow

Western Europe commercial vehicle registrations over 3.5 tonnes GVW by manufacturer

	1988	% share	1987	% share	% change
Mercedes	75,190	24.8	71,765	25.7	4.8
Iveco	63,128	20.8	55,073	19.7	18.6
Renault RVI	36,935	11.8	31,970	11.1	11.8
Leyland/Daf	28,694	0.5	24,644	8.8	17.2
Volvo	27,895	0.2	26,677	9.9	4.5
MAN/VW/OEAF	23,514	7.7	22,840	8.2	3.0
Scania	19,353	6.4	19,661	7.0	-1.6
Enasa/Pegaso	8,294	2.7	7,887	2.8	5.0
Motor Iberica	4,481	1.5	3,937	1.4	13.5
ERF	3,741	1.2	2,509	0.9	49.1
Seddon Atkinson	2,241	0.7	1,759	0.6	27.4
Steyr	1,917	0.6	1,500	0.5	27.8
Foden	1,504	0.5	966	0.2	116.1
GM/Bedford	905	0.3	1,227	0.4	-26.2
Mitsubishi	716	-0.2	829	0.3	-13.4
Hino	451	0.1	419	0.2	2.9
Toyota	208	0.1	335	0.1	-37.9
Mazda	188	0.1	276	0.1	-31.9
Isuzu	184	0.0	185	0.1	-27.8
Others	5,154	1.7	5,041	1.8	2.5
TOTAL	303,594	100.0	278,170	100.0	8.7

\*Includes Africa, excludes buses

Source: AID Yearbook 1989

exceeded the company's most optimistic hopes. "By every measure of performance we have exceeded what could reasonably have been expected at the time of the merger," he says.

The impact of the merger on DAF's fortunes has been dramatic. From an output in 1986 of 15,600 vehicles from its Dutch and Belgian plants at Eindhoven and Westerlo, DAF increased its output to a total of 55,767 vehicles last year. This included 19,261 from the Dutch and Belgian operations, 15,676 trucks from the Leyland plant and 20,830 vans.

DAF was pipped at the post by MAN of West Germany two months ago as it closed in on the takeover of Steyr-Daimler-Puch's truck operations, but it is currently competing strongly for the takeover of Enasa in Spain.

Propelled by the Leyland merger DAF has increased its share of the West European market for trucks above 3.5-tonnes to 9.4 per cent from 5.3

per cent in 1986, making it one of the big five producers in Europe.

Still clearly ahead of DAF last year was Renault Vehicules Industriels with 11.4 per cent, Iveco of Italy, the producer with the most broadly spread European production base, with 20.6 per cent and Daimler-Benz of West Germany, the clear market leader with 23.7 per cent. Volvo claimed some 9.2 per cent of the market last year.

In the heavy truck segment (16-tonnes and above) the competition is tighter as six producers fight it out with shares varying between the 13.7 per cent of Volvo and the 8.1 per cent of MAN of West Germany, all trailing in the wake of the dominant market leader Daimler-Benz with 19.1 per cent. In this segment Iveco claimed a share last year of 13.1 per cent, RVI 12.7 per cent, DAF 11.6 per cent and Scania of Sweden 10.8 per cent.

Kevin Dore

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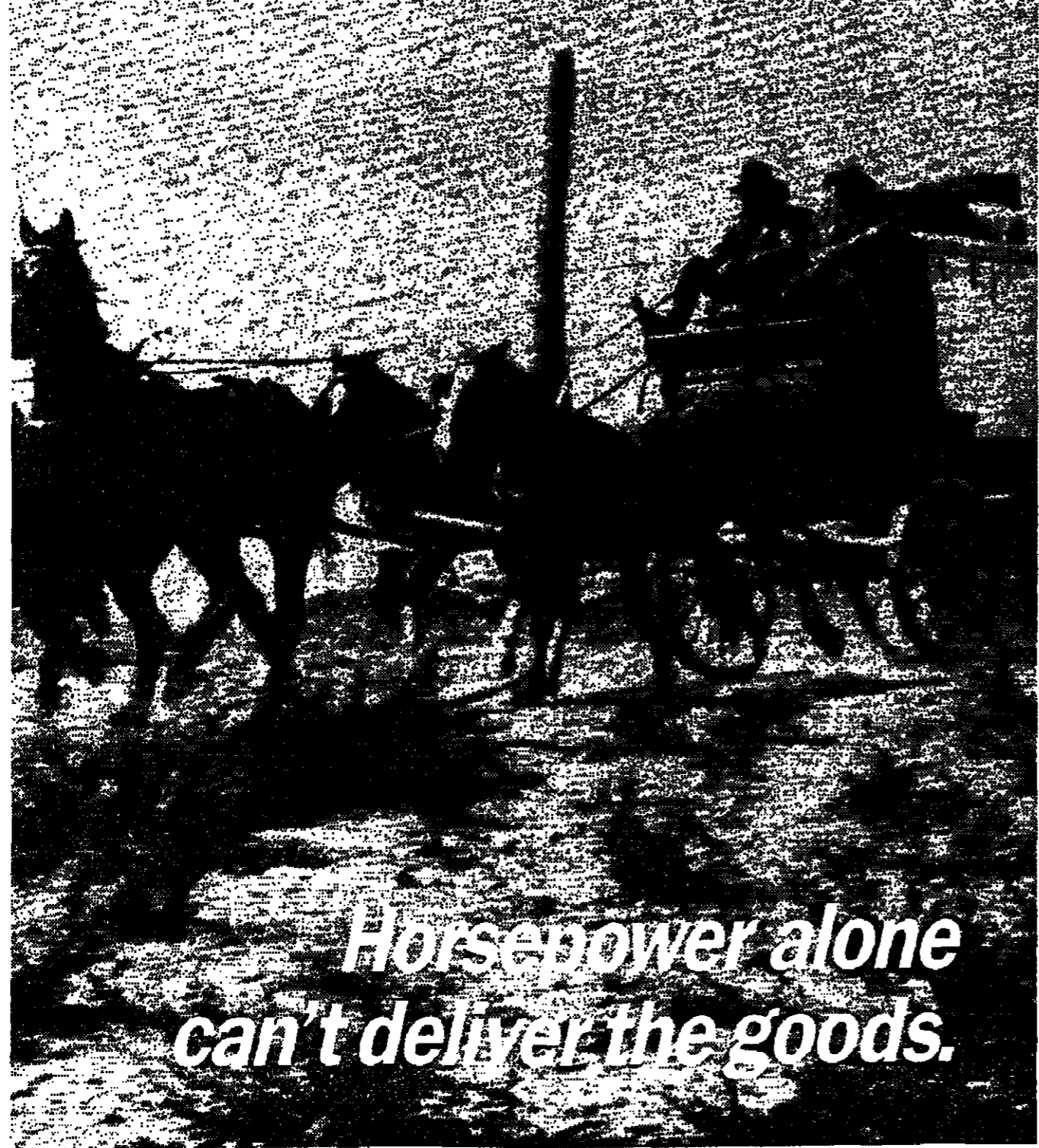
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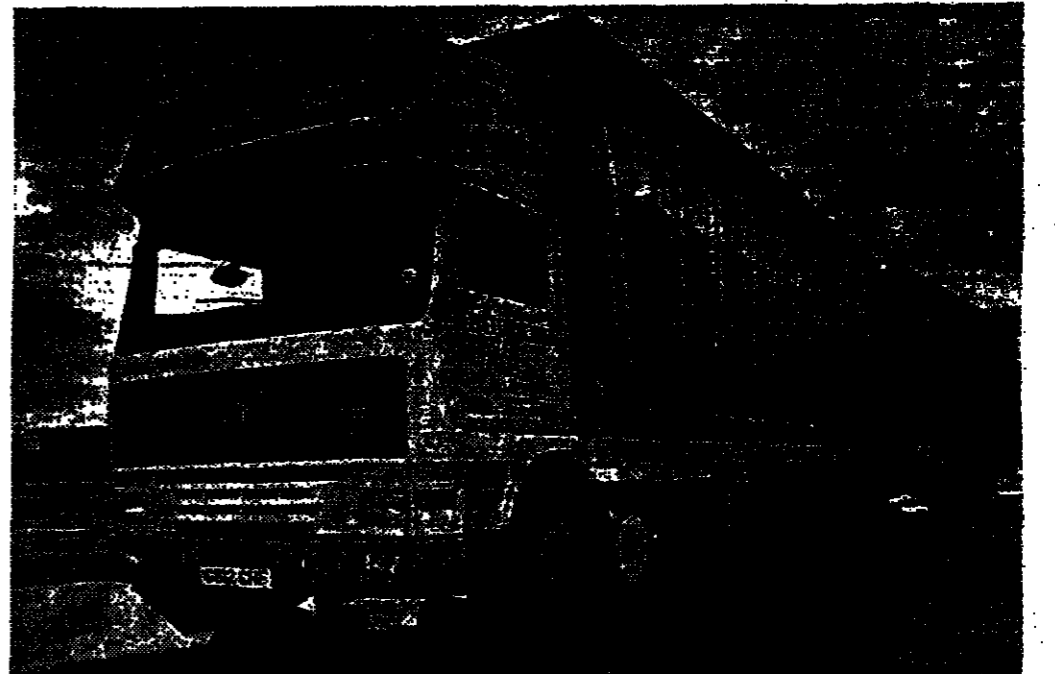
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Horsepower alone can't deliver the goods.



Volvo's F10: In the European heavy truck segment Volvo enjoys a 13.7 per cent market share

THE EC SINGLE MARKET

Comic relief on road to reform

THE development of the European Community's transport market has displayed elements of comedy over the last 30 years which would not have looked out of place in a French farce. Nevertheless, progress towards integration is taking place, following agreement between the 12 Community states on the completion of a single market in goods and services by 1992.

According to the Treaty of Rome, a Common Transport Policy similar to that agreed for agriculture and fisheries should have been introduced as long ago as 1970. It has been held up by the complexity of the issues involved, and by a single-minded pursuit of national interests by a number of national governments.

Most of the pressure for a common policy has come from the European Commission, supported by the governments of the UK, Belgium and The Netherlands, which believe liberalisation would benefit their domestic transport industries. Opposition has been led by France, which fears the impact of deregulation on its protected domestic haulage industry, and West Germany, which fears for the competitiveness of both road haulage and railways.

The European Court ruled in 1986 that the failure of national governments to implement a common transport policy is a breach of the founding treaty. As a result, the embarrassed national governments rapidly reached agreement on the first phase of a common policy - the phasing out of bi-lateral quotas for commercial vehicle trips across national boundaries by 1992.

The agreement was later threatened by renewed opposition from West Germany, but a compromise was reached

under which the number of Community-wide EC licences was increased by 40 per cent in each of the past two years. The Community is committed to phasing out bilateral quotas by January 1993.

There has also been solid progress on a number of other fronts, including the abolition of border controls within the Community by 1992.

Equally important is the introduction on January 2 1989, of a Single Administrative Document for goods moving within the Community. This replaces around 100 customs forms in use throughout the Community, and was accompanied by the introduction of a new customs tariff, based on an international harmonised system of nomenclature.

Less progress has been made in a number of other areas, however, including agreement on the extent to which harmonisation of the national financial, legislative and administrative regimes for transport is essential before full liberalisation of intra-Community operations.

West Germany, in particular, has insisted within the Council of Ministers on harmonisation in advance of further liberalisation - a strategy which is regarded by most other governments as tantamount to a blocking tactic because of the complexity of bringing the details of 12 national systems into line.

until the last moment before amending its domestic legislation, in spite of pressure for early change from hauliers.

The UK limit means British hauliers are at a disadvantage in international operations because they are forced to run two separate fleets. The UK has reluctantly conceded, however, that standard 16 metre trailers can be used on British roads from January, and demand for these longer units is expected to increase substantially over the next year.

The area which has created the greatest fears among transport operators is cabotage - the carriage of goods within the boundaries of one Community country by an operator registered in another. The Commission initially proposed two alternative forms of limited liberalisation, both of which were regarded as insufficient by the UK, Belgium and The Netherlands, and too radical by West Germany and France.

A serious attempt to break the deadlock was made in the spring, when Spain, then the holder of the presidency of the Council of Ministers, proposed a compromise which would have made 5,000 three-month cabotage licences available to companies throughout the Community.

However, the idea was never put to the vote because of opposition from France and Germany. France, which took over the presidency in the summer, subsequently proposed a watered down version of the Spanish plan revolving around one-month licences, but that was rejected by the more liberal member states.

The next move is unclear, although Belgium, The Netherlands and Luxembourg are working on a plan to introduce

cabotage throughout the Benelux region next year as a means of showing that it can work. France is likely to put the Spanish proposals back on the table in the next few months, but no-one is betting on an early agreement.

The scale of the problem is huge. A study by Ernst and Whinney, the UK accountants, concluded recently that the cost of lorries running empty throughout the Community was around 250m a year, of which some 20 per cent was related to regulatory difficulties.

Looking at the problem from another angle, the Belgian Road Haulage Association recently suggested that movements between EC countries represented only 5 per cent of the total Community haulage business. This would mean that cabotage would open 95 per cent of the total market to competition.

The Belgian RHA suggested that the immediate economic impact of cabotage would probably be fairly small, and that initial progress was most likely to be made through joint ventures and cross-border co-operation between companies.

UK organisations like the Freight Transport Association and companies such as NFI, TDG and Christian Salvesen have tended to agree, although some companies have begun acquiring Continental businesses as a way of getting a foot in the door quickly.

Most British companies see big opportunities for growth on the Continent, and a series of reports by academics and industry researchers has suggested that UK companies have little to fear from deregulation, and much to gain.

Kevin Brown



**WORLD TRUCK INDUSTRY 3**

**John Griffiths on the likely introduction of tougher emissions control regulations**

**EC's search for common standards**

IVECO, Fiat's commercial vehicles division and Europe's second-largest truck-maker, estimates that by now more than one-third of the cost of designing new truck engines is incurred in pollution control factors.

Against that background, its senior executives and those from other leading truck manufacturers argue that manufacturers are entitled to have an orderly, international legislative framework within which to work - a framework which so far has been denied to them.

In Europe, for example, according to Iveco's managing director Mr Giorgio Garuzzo, there should be five and 10-year schedules clearly set out

standards than those envisaged in the EC. "The environmental problem is a real international problem and only a pan-European solution is appropriate," insists DAF.

Perhaps remarkably, until recently EC legislation on exhaust emissions from trucks has concerned itself only with the smoke nuisance factor.

Gaseous pollutants - the nitrogen oxides and carbon monoxide which have so exer-

Life is likely to start getting tough for the manufacturers inside the EC from late 1992 onwards, when further sharp reductions in permissible emissions are expected. Compared with the October 1990 standards, nitrogen oxide emissions would require to be cut by nearly 40 per cent, carbon monoxide by 55 per cent and hydrocarbons by one half. For the first time, too, there would be restrictions on particulate emissions.

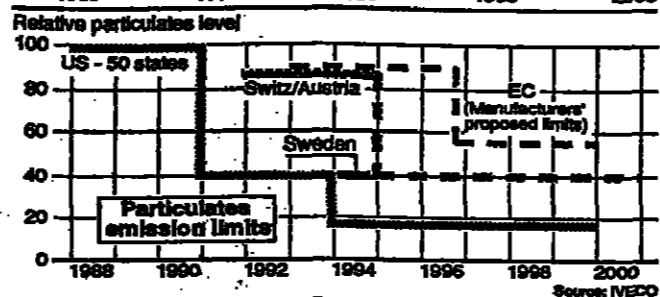
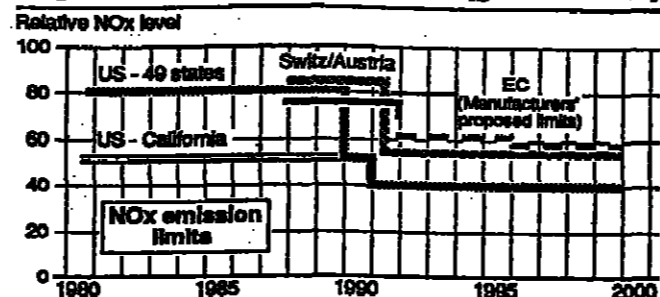
Achieving these reductions, as DAF experts point out, is far from easy because of the complex relationship between the emissions. Achieving a reduction in one area often means an increase in another.

Missing from the standards, furthermore, is any reference to carbon dioxide - the root cause of global warming known as the "greenhouse" effect.

That manufacturers are taking the issue seriously was in evidence at the recent Frankfurt motor show, where a variety of "green" trucks were on display, demonstrating emissions-reducing technology ranging from soot particulate traps to extra air injection using pressured air from the vehicle's braking system.

The show also provided a fierce rebuttal of criticisms of diesel engines as "dirty" from

**Engines for heavy-duty vehicles (gvw >3.5 tons)**



the chairman of Daimler-Benz, Mr Werner Netter, who insisted that "modern diesel engines are on a par with petrol engines fitted with closed loop, three-way catalytic converters."

Daimler-Benz recently unveiled a diesel engine in which particulate emissions are reduced by 40 per cent compared with predecessors, while US truck manufacturing group Navistar - formerly International Harvester - is shortly to launch what it describes as "the world's first fully-integrated smokeless diesel for trucks."

cal and we are devoting special attention to particulate emissions."

As part of the push, Iveco has been developing ceramic particulate filters, initially on urban buses. By the end of this year about 300 buses will be operating them on an experimental basis.

A particulate trap is an exhaust filter which traps the sooty particulates, which are periodically burned off and harmlessly oxidised at high temperatures.

By the mid-1990s it is widely expected that all truck diesels will be turbo-intercooled, as much to reduce emissions as increase truck performance, probably using variable-displacement turbochargers already under advanced development by companies such as Garrett AIResearch of the US.

Turbocharging of truck engines, in combination with cooling of the air in the fuel mixture (intercooling) has helped the anti-pollution cause because it makes engines more efficient and leads to the exhaust gases being burnt more cleanly.

diesel fuel - a factor which should be subject to tighter EC regulation, they argue.

Current EC standards put a maximum 0.3 per cent limit on diesel fuel's sulphur content, which contributes directly to particulates.

The engine manufacturer Cummins, for one, would like to see a .05 per cent limit. However, this would mean greater investment in refining by the oil industry and possibly push up diesel prices by a world average of around 3 per cent.

Alternative fuels are also undergoing investigation, particularly methanol, which is made from coal or natural gas. However, warns Mr Garuzzo, "we are in a very tricky area

and thus potentially dangerous, flame.

There are also indirect means of cutting the level of emissions, as DAF points out. For example, it would be aided by any improvement in road transport efficiency, such as cabotage, better planning of goods distribution by properly exploiting computing power and mobile communications, and by using fewer, larger trucks.

DAF itself has difficulty in putting precise figures on its own spending in environment-related areas. It is contained within the 5 per cent of turnover it spends on R&D, but there is overlap, such as turbo development also benefiting

**In Europe, some industry executives argue there should be five and 10-year schedules clearly set out for the reduction of emissions, to avoid the divisions and market-distorting uncertainties which have so bedevilled EC progress towards common car emissions standards**

because the use of a fuel other than diesel opens up a series of problems - of safety above all - and then brings in supply logistics and company infrastructure problems as well."

Other methanol problems include its relatively low volatility, creating starting problems in cold weather; its low volumetric efficiency - twice as much volume is needed for the same energy as diesel fuel; and it burns with an invisible,

emissions. Meanwhile, North America is already on course for much tougher anti-pollution legislation for trucks, for phasing in between 1994 and 1996, despite the protests of its motor industry, which asserts that physically it is impossible to meet the more severe targets. Los Angeles is even considering a total ban on the internal combustion engine early in the 2010.

**West German road haulage**

**Classic case of a protected sector**

WEST Germany can boast some of the most sophisticated international transport companies in Europe such as Kuehne & Nagel or Hapag Lloyd. But the sub-sector road haulage is a stronghold of small companies clinging to the pre-Second World War market regulations which keep them in existence and which prevent the European Community from fully liberalising road transport.

Germany is not the only obstacle to EC road haulage deregulation but it is one of the most immovable and is currently becoming less, rather than more, open to compromise.

Road haulage is the classic case of a protected German service industry which fears it will lose out, at least initially, from liberalisation. Operating a 38-tonner truck in Germany is estimated to cost at least 10 per cent more per year than in the Netherlands, home of Europe's most efficient haulage industry.

German hauliers bear not only close to the heaviest vehicle and fuel taxes in the EC but are also on average less than one-third the size of Dutch companies, which - not surprisingly - carry 72 per cent of German-Dutch trade. The average German company

action to mitigate the effect of increased cross-border business on its own industry. At the end of October the Bonn Cabinet announced that from May 1990 all lorries would have to pay an annual toll for using major roads - DM1,000 for a 22-tonne lorry, up to DM3,000 for a 44-tonne vehicle.

The toll is aimed at foreign lorries but because direct discrimination is not allowed it has been applied to German lorries too. Craftily, however, the Germans reduced road tax on their own lorries by a similar amount to the toll so it is effectively only a tax on foreigners. Road tax for Germans is coming down from about DM10,000 - which was the second highest in the EC - to a maximum of DM3,700.

Germany may face legal action over this move either from the Commission or from another EC country. The Dutch are the most likely to take action. Mr Willem van den Toorn, of the Netherlands Embassy in Bonn, says that the new rules would increase costs by about DM100m per year for the Dutch industry and for many companies raise costs by a potentially ruinous 5 per cent.

There is one further area of dispute: cabotage. If allowed this would give hauliers regis-

**The industry is a stronghold of small companies clinging to pre-Second World War market regulations**

has between one and five lorries and does little cross-border business; the average Dutch company has 14 lorries and is much more international.

This is partly because of a government decree of 1991, designed to protect the railway system from competition, which continues to regulate the number of haulage companies, what they can do, and the tariffs they can charge. Consequently, of today's 45,000 hauliers (with a collective annual turnover of about DM12bn), only 9,000 are licensed for long-distance work within Germany and none of them faces real domestic price competition.

Neither the industry nor the Government has been able to prevent an EC inspired increase in quota-controlled cross-border business. All quotas are due to be abolished by 1993 but before that date Germany - with some support from the EC Commission - wants two principles established: harmonisation of the EC's widely differing road taxes, and the "territoriality" principle by which lorries, as far as possible, pay the costs they create where they create them.

Under pressure from the powerful road haulage lobby, and because of genuine anxieties about the effects on the more environment-friendly rail system, Germany wants tax harmonisation at a high level - in other words close to its own level and far too high for the Dutch.

It also feels particularly disadvantaged by the absence of a territoriality principle, even more difficult to establish after borders go down, as it has no money to pay and has a disproportionate amount of through lorry traffic.

Because of lack of progress in both these areas Germany has decided to take unilateral

action in an EC country the freedom, currently denied, to do business between two points within any other country. On grounds of efficiency, and even environmental protection, it makes sense to cut down on the large number of empty journeys that lorries make because of the block on cabotage - costing about €150m a year according to a study by accountants Ernst and Whinney.

A recent Spanish proposal for an experimental quota of cabotage licences was not greeted with enthusiasm by either France or Germany. Also, if cabotage does come, there is no indication that Bonn is prepared to abandon its complex fixed tariff system for the foreign companies doing business within Germany.

The main business organisations within Germany are on the side of liberalisation but the small haulier lobby has, if anything, been strengthened since Mr Friedrich Zimmermann took over as Transport Minister. He comes from Bavaria where there is an especially vocal group of hauliers.

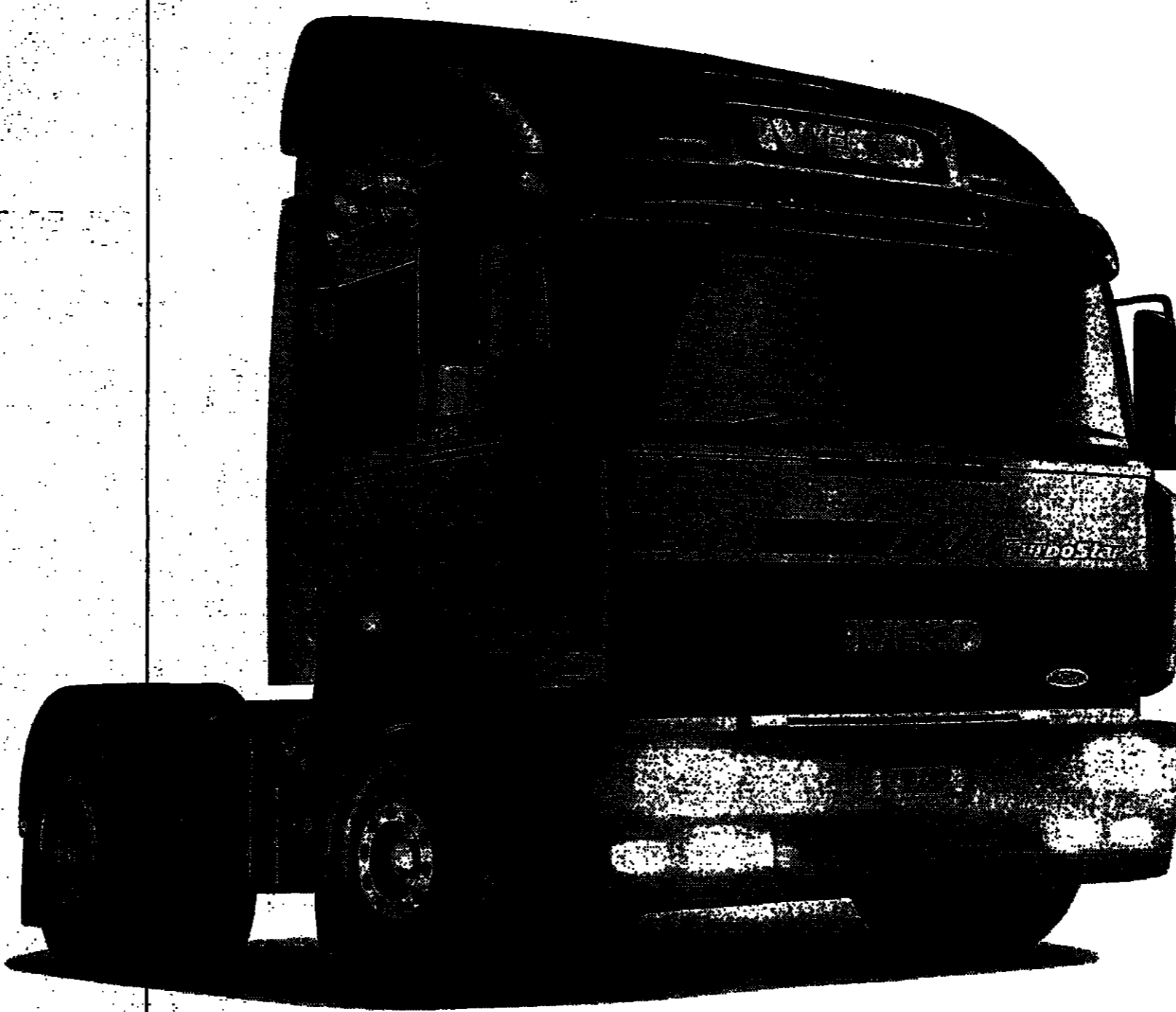
The Bavarians are particularly hostile to making concessions to the EC because of the problems they are facing from the Austrian Government. From December 1 the Austrians will impose a ban on night driving through the country by foreign lorries and are raising the emission control requirements for foreign lorries.

However, EC pressure to ease the impact of the ruling - by exempting perishable products such as milk and vegetables - appears to have paid off. Nevertheless unpleasant scenes are expected at the border. Bad tempers will certainly not improve the atmosphere in Brussels.

David Goodhart

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WORLD TRUCK INDUSTRY 4

UNITED STATES

Air of gloom prevails

AFTER several years of accelerating profits, US truck makers are once more bracing themselves for a recession after successfully recovering from one that severely shook the industry in the early 1980s. Sales are falling and the air is thick with talk of layoffs and plant closures.

"After reaching demand levels not seen since 1979, the truck industry is in the early stages of a cyclical downturn," said Mr Charles Harris, in an industry report for Oppenheimer, a New York brokerage firm. Heavy truck sales, which were extremely strong in 1988, fell off late in the second quarter and show no signs of reviving by the end of the year.

Heavy-duty truck orders fell by about one-third during the third quarter of this year and fourth-quarter earnings across the board are expected to fall below earlier expectations.

Navistar, which reported a 41 per cent plunge in its recent third quarter earnings, has said it will cut production and lay off some of its workforce as a result of the falling orders. The company has already had to suspend production at two plants. However, Navistar has been cutting costs and modernising which may help make it less vulnerable to volatile demand, according to Ms Pamela Gelles of Standard & Poor's Financial Services.

Ford Motor, which earlier in the year announced ambitious plans to triple its North American heavy-duty truck expenditures over the next five years, has also recently suspended production at two plants.

The market's lack of confidence in the truck business is reflected in the stock prices of Mack Trucks, Paccar and Navistar. Shares of these three big truck manufacturers have been trading in New York at near historic lows.

The outlook is particularly bleak at Mack Trucks, which has posted losses for the first three quarters of the year. The Allentown, Pennsylvania-based company, was hit first by the high costs of introducing new products and then by the contracting market. The company has nearly halved its production and cut its workforce by about 20 per cent.

Furthermore, Mack is one of the most vertically integrated US truck makers, manu-

facturing everything from its own transmission to rear axles. According to Mr Steven Colbert, an industry analyst at Prudential Bache in San Francisco, Mack will have a tough time in a recession because of higher overheads.

Paccar has fared somewhat better thus far. Truck order booklets have been large enough to enable the Seattle-based company to maintain production at near-capacity for the first nine months of 1989. Based on current backlog, Paccar expects to continue production at nearly the same level for the remainder of the year.

However, with truck orders falling for the entire industry, Paccar's third quarter US order backlog was about 12 per cent lower compared with the previous quarter. It expects further production cuts next year.

**The market's lack of confidence in the truck business is reflected in the stock prices of Mack Trucks, Paccar and Navistar. Their shares have been trading in New York at near historic lows**

Although the industry downturn now seems inevitable, the devastation may not be as severe as it was in the early 1980s, when the effects of recession were made worse by coinciding with trucking deregulation.

On a more positive note for US truck-makers, the Japanese have not had much success penetrating the US truck market. Although the US remains Japan's biggest market for exported trucks, Japanese exports to the US are falling steadily. They were down 10 per cent in 1987 and 27 per cent to 644,514 units in 1988, according to the Japanese Automobile Manufacturers Association. The bulk of Japanese trucks sold in the US are light-duty vehicles.

"The Japanese are not much of a threat to US manufacturers because they don't have the distribution network here," said Mr Colbert. "In addition, American customers like to

specify their truck components and the Japanese companies tend to build the entire product."

According to Mr Colbert, the only way the Japanese presence is likely to grow is through mergers or buy-outs of US companies. This is how the European presence in the US grew during the last downturn 10 years ago.

In the recession of the early 1980s, several big US truck makers were salvaged by European companies. West Germany's Daimler-Benz bought Freightliner, Sweden's Volvo rescued White Motors and recently took on General Motors' heavy truck operations and Renault effectively controls Mack Trucks.

GM, which 10 years ago was the second biggest seller of class 8 vehicles, has essentially ceded its truck operations to Volvo. The Volvo GM Heavy Truck became a legal entity in December 1986 but did not become operational until the start of this year because 1987 was used for behind-the-scenes rationalisation. The company is now in the first stage of a three-phase expansion programme which could make it a contender for top status in the world heavy truck market by the middle of the next decade.

However, any extra capacity will make things even more competitive in the shrinking US market. Industry watchers have little hope that demand will pick up soon. "Given the general economic slowdown we are expecting, there is little chance truck demand will revisit recent peaks any time soon," said Mr Harris.

"There is still one wild card," he added. New fuel emission standards will go into effect in 1991 and engine makers are changing designs to meet the new requirements. Since truckers are generally conservative and cautious about new designs, Mr Harris believes there may be heavy buying in 1990 ahead of the new regulations.

Not all analysts agree that sales will pick up ahead of the 1991 changes. Even more stringent emission standards will go into effect in 1994, according to Mr Colbert. If so, large capital outlays for trucks may be delayed until then.

Karen Zagor

JAPAN'S domestic truck market is still riding a two-and-a-half year upturn in demand deriving mainly from vigorous government investment in the public sector. But increasingly strict engine emission standards, tax changes and a more sophisticated customer have sent truck-makers looking in new directions for ways to win and maintain domestic market share.

A three per cent consumption tax, which became effective in April, was the main drawback to have hit the industry this year, officials at the Japan Automobile Manufacturers Association (Jama) say. Since commercial trucks attracted no commodity tax before April, total truck sales in March rose to 421,238 units, then promptly fell to around 207,000 units and 202,000 units over the next two months.

Undaunted, Jama officials expect the upward sales trend to continue in line with the overall health of the economy, specifically with a continued rise in transportation needs for imported goods and vigorous capital spending by government and the private sector.

Not surprisingly, the speciality maker of diesel engines puts much stock in the development of a low pollution emission engine for the 1990s, calling it a top priority for the industry.

In October tougher Nitrogen Oxide (NOx) emission standards went into effect for 2.5-tonne and above category diesel commercial trucks. In November, the Environment Agency is expected to announce strict mid-term regulations due to take effect in three to four years. In addition, long-term standards now in the offing will reduce the current NOx emission allowable by 50 per cent, industry sources say.

"The NOx problem is still our biggest headache," says Mr Hagiwara, deputy director of the Ministry of International Trade and Industry's automobile division. The current allowable emission of NOx is around 42 per cent, the amount allowable when the Government first began regulating NOx levels in 1974, he says.

So urgent is the NOx issue that the Ministry of Transport and the Environment Agency are now proposing an incentive programme designed to scrap about 750,000 trucks now in use that hit the roads before NOx emission standards were stiffened in 1975.

The programme will offer truck owners low interest loans as well as a cut in vehicle taxes if they swap their

Chris Perry on the strong domestic market in Japan

State spending underpins market

on safety, environment and harmony with surroundings. Nissan plans to overhaul its Condor 8-tonne flatbed, the vehicle it says has spearheaded its rapidly increasing market share in the heavy-duty sector.

Hino shows that in 1988 Nissan Diesel enjoyed a 21.1 per cent share of the home market behind Isuzu's 23.8 per cent and Mitsubishi's 25.1 per cent share. The other 31 per cent belonged to Hino. Industry data shows Nissan Diesel is also making strides in the medium-duty sector where the company has been increasing market share faster than its three more entrenched rivals. The company notched 32 per cent year-on-year increases in the medium-duty category in 1988, and recorded 25 per cent and 26 per cent increases in 7.8 tonne and 5.6 tonne categories from January to September this year.

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	1988	1987
Daihatsu	433,057	455,963
Fuji	318,838	358,502
Hino	74,124	65,817
Honda	220,643	219,227
Isuzu	411,393	387,563
Mazda	339,851	344,583
Mitsubishi	613,606	626,515
Nissan	426,122	422,389
Nissan Diesel	47,196	35,933
Suzuki	549,510	570,881
Toyota	960,178	980,210
Others	481	414
TOTAL	4,443,990	4,351,067

old trucks for new ones. While a first attempt stalled when it was first initiated last year, due to a lack of response, the authorities decided to sweeten the package, reducing interest on truck loans from the Japan Development Bank to 5 per cent or 6 per cent, compared with 10 per cent through dealer outlets. In addition, the improved programme would offer vehicle tax breaks and an accelerated depreciation allowance. The objective is to get rid

**Increasingly strict engine emission standards and the recent introduction of a consumption tax have sent truck-makers looking in new directions for ways to win and maintain domestic market share**

of all the NOx offenders within three or four years, Mr Ito says.

About 4.7m diesel trucks currently roll on Japan's roads. Of these, Mr Ito says about a third are in the 2.5 tonne and over category, the trucks targeted by the programme.

While trucks under 2.5 tonnes are often used for intra-city scrambling to negotiate congested, narrow streets with few parking spaces, the over-2.5 tonne category includes trucks used for freight transport between cities. Pollution levels near the thoroughfares connecting Japan's business centres, as well as in the cities, have reached critical levels again since they both topped out in 1982, Mr Ito says.

"Aggregate effects of the trade-in programme will be very large if all measures are implemented," he adds.

Some industry experts doubt 20 per cent for light and standard-sized trucks in 1988 and strong so far in 1989. "The general outlook is flat or may actually decline as the replacement cycle winds down and things slow," Mr Marvins says.

Since March, when owners rushed to buy new trucks before the April consumption tax took effect, sales have recovered some momentum, but the growth rate has slowed substantially and Mr Marvins predicts sales will be "at best flat or will even decline next year."

Although the outlook for the domestic market looks a bit cloudy, taxes on light trucks have dropped, a boon to light truck sector leader Toyota, whose Hino pick-up and Land-cruiser have helped it secure a 38.1 per cent market share in the first nine months of 1989, up from 37.5 per cent in the same period in 1988. Figures

for Nissan Motor, number two in light trucks, were 28 per cent and 25.7 per cent respectively for the same period.

The light truck market is also receiving a boost from the popularity of multipurpose 4WD vehicles and vans that are the rage with the affluent youth sports-leisure users. As the Japanese government encourages people to take vacations and avoid working more than five days a week, so the ranks of scuba divers, windsurfers, and skiers are swelling.

The sporty new 4WD vehicles offer both utility and a chance to differentiate from the masses, especially while killing in traffic jams on route to and from weekend get-aways. Jama officials say 53,000 multipurpose vehicles were sold from April to September this year, up 81 per cent over 1988.

The trend toward more comfort, styling and safety has also begun affecting larger trucks. Pressure to come up with innovations to meet new market tastes has triggered some unexpected features that truck-makers plan to offer.

Nissan Diesel exhibits at the 1989 Tokyo Motor Show featured a traffic eye rear-end collision warning device that operates in an infrared laser beam. Other accessories included a hot water shower, lavatory, fitness bar, mosquito net, interior green planter and hammock.

The two foreign truck entries at the show, Volvo and Mercedes Benz, brought in their big trucks. Foreign trucks are rare on Japanese highways, but the two companies are chasing a small but niche in the long-haul tractor trailer market.

Only Volvo and Mercedes sell over-400 hp engines in the Japanese market, a Mercedes spokesman said. Volvo spokesman Mr Thomas Appelbaum said on the long-haul tractor trailer market is expanding 40 per cent annual growth and accounts for about 1,000 out of the total 70,000 trucks sold annually with above 20-tonne gross volume leading specialties.

Volvo inked an import agreement for its trucks with Isuzu in early October, under which 16 Japanese dealers will handle Volvo truck sales in Japan.

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John Griffiths on US component-makers' confident moves abroad

Eaton coup paves the way

EATON Corporation, the US vehicle components and electrical controls group, pulled off something of a coup last year when Nissan decided to instal Eaton's US-produced Roadranger transmissions in its heavy trucks sold in the Japanese market.

Nissan has been specifying Eaton transmissions in trucks built for export markets for some time. But for Eaton to supplant Japanese-made units for the Japanese domestic market was seen as further vindication of the US group's strategy of investing heavily to become a global supplier of complex, high-value vehicle components.

Eaton, and some other large US component groups such as Rockwell International, Cummins Engine and Dana Corporation, have staked a large part of their future on the belief that truck manufacturers increasingly see their role as assemblers of vehicles, rather than component makers.

In this scenario, component-makers with extensive investment and research and development capabilities should be able to develop more sophisticated, higher quality components than any individual vehicle manufacturer could achieve.

In return for assuming much greater responsibility for designing and developing components on behalf of a manufacturer, the component-maker would enjoy a much closer, interdependent relationship with the manufacturer and, longer, more secure supply contracts.

Key components, like transmissions, axles and even engines, would then be sold to a broad spread of vehicle-makers around the world.

So far, in spite of financial difficulties currently besetting Cummins Engine in the form of a steep downturn in sales in the US truck market, the underlying approach has been justified, particularly in Europe.

Rockwell axles, for example, are widely fitted by European truck-makers, not least by Fiat's commercial vehicle arm, Iveco. Many come from Rockwell CVC, a joint venture making "world" truck axles at Cameri in Italy, which having matured into a successful operation with 100,000 units-a-year capacity, has been re-assigned to the full ownership of Rockwell. Some \$160m has been spent on plant and machinery. The company has also invested heavily in Rockwell Automotive (UK)'s Maudsley



Piece by piece: Rockwell International's assembly line installation of a door-model system

factory at Stratford-on-Avon, UK, a 50,000 unit a year capacity axle-making centre which operates on a "just-in-time" basis and supplies Iveco-Ford, ERF and Seddon Atkinson, among others.

European-produced transmissions from the Eaton and Dana corporations similarly have been adopted by a wide array of truck-makers, while Cummins' 10-litre diesel has become one of the most widely-used engines in the global truck industry.

At Rockwell, there has been a steady broadening of the range of its vehicle components to embrace brakes, clutches, on-board electronics and transfer cases and, in the US at least, Rockwell is making virtually complete drivelines. A similar trend is possible for Europe.

The overall benefits of the strategy being pursued are showing up in Rockwell's turnover. Its world sales in the heavy and light vehicle sectors

have risen sharply, from \$1.15bn in 1986 to more than \$1.5bn last year.

Diversification has been geographical as well. Rockwell operates manufacturing facilities in 15 countries, principally in the US, Canada and Brazil, but with four in Europe: in the UK, West Germany, France and Italy.

The spread underlines the pressures on the sector as the truck industry's international boundaries continue to change. Mr Arthur Roman, president of Rockwell's automotive operations, stresses that "we face intensifying global competition where success hinges on our ability to provide a broad line of advanced, high quality, cost competitive products."

Eaton operates five truck component plants in Europe, controlled from its European headquarters at Hounslow in the UK. All are geared to producing components tailored for the European market.

Most have been developed at Eaton's engineering development centre, set up in Manchester seven years ago and which is playing a pivotal role in developing the products for Eaton's long-term strategic plans for exploiting the European truck sector.

The company is relying very much on its own self-funded innovations to build its market presence. It has caused a stir in the industry on several occasions during the past few years, for example, when unveiling successfully more technologically advanced heavy truck transmissions.

They include a semi-automatic compound ratio gearbox, which requires the driver to move only a fingertip-controlled gear lever, without having to resort to either a clutch or adjusting engine revolutions while making the gear change.

Backed by research and development spending currently totalling around \$128m a year, Eaton is now progressing towards fully integrated truck drivelines, in which engine, transmissions and clutch would be operated as an integrated system under microprocessor control.

Joint ventures, where deemed appropriate, form an integral part of Eaton's growth strategy. Inevitably, the Japanese feature strongly - in the past year one joint venture with Nissan Valve of Japan has begun making engine valves in South Carolina and a powdered metal components venture with Sumitomo has come on stream in North Carolina.

But Eaton is also teaming up with the Europeans in North America - in the form of a joint venture with Valeo of France to make truck clutches.

	1984	1985	1986	1987	1988
Daimler-Benz	43,000	38,000	41,000	43,000	49,000
Volvo	27,000	27,000	27,000	28,000	34,000
(Inc Iveco-Ford)	18,000	21,000	22,000	24,000	29,000
Scania	22,000	21,000	20,000	27,000	28,000
Renault	19,000	19,000	20,000	22,000	27,000
Daf	17,000	21,000	18,000	21,000	23,000
Man	17,000	14,000	15,000	14,000	17,000
Enasa Group	8,000	7,000	8,000	10,000	11,000
Pegaso	8,000	5,000	6,000	8,000	9,000
Seddon/Atkinson	2,000	2,000	2,000	2,000	2,000

\* Estimates Source: Volvo Truck



WORLD TRUCK INDUSTRY 5

DEVELOPING COUNTRIES

Sales buoyed by foreign aid

IF TRUCK demand in the industrialised countries takes a breather - as seems likely - manufacturers will be keen more than ever to take advantage of sales opportunities in developing and Third World regions such as the Middle East, Africa and south-east Asia.

During the early 1980s, when truck sales in western Europe and North America nosedived, part of the slack was taken up by strong demand from oil-producing countries, whose new found wealth was spent on a variety of truck-consuming projects aimed at improving their infrastructure and promoting economic development.

By the mid-1980s, however, the majority of these orders had effectively come to a standstill, demand fell alarmingly, and high stocks resulted in depressed price levels for whatever trucks were sold. For many developing countries, notably those in Africa, the lack of foreign exchange is the big limiting factor.

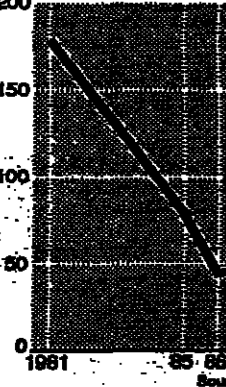
Under these circumstances, one of the most important factors determining truck demand is the level of aid granted by the richer countries. Industry sources suggest that about 50 per cent of truck sales to the Third World is aid-related in one form or another.

It follows that truck suppliers based in donor countries which are more generous than the norm stand a better chance of picking up business. British truck manufacturers indicate that their competitors in, for example, France, West Germany and Japan benefit from the higher levels of aid provided by the governments of these countries.

West European and Japanese producers are the main suppliers of trucks to the developing world. From Britain both AWD (Bedford) and Leyland DAF are well represented in Africa, with links going back many years. AWD is making a determined effort to regain ground which was lost during the final years of General Motors' ownership of Bedford. Its T3 model, now around 30 years old, is

Exports outside Western Europe

3.5 tons & above (000 units)



receiving a facelift and the company is anticipating a rise in sales from a modest 2,000 in 1988 to 2,750 in 1989.

AWD trucks are assembled in several countries including Morocco, Nigeria and Sudan, and further east - Benin, Oman and Pakistan. Renault is strong in West Africa and Iveco in Central Africa where the high level of Italian aid is a decisive factor. West German makes have been highly favoured in the Middle East.

As might be expected, the Japanese are aggressive competitors throughout the developing world and have used low prices as their key to market entry. Like some of the early Japanese cars, Japanese trucks have been reliable but durability has been less satisfactory. Japanese manufacturers typically use high tensile steel for a truck frame which is fine until it cracks, then the unskilled use of welding torches to effect a repair results in weaknesses developing in the frame's structure.

This is especially worrying in view of the overloading that often takes place. European manufacturers have long known that a truck rated to carry, say, 10 tonnes will frequently have a load several tonnes heavier, and have equipped vehicles accordingly.

South Korean manufacturers are potential competitors but do not appear so far to have made any notable impact. For one thing there is a shortage of trucks in South Korea itself and therefore the scope for mounting a sustained export initiative has been missing. UK producers are encouraged by their absence, apart from a flurry of activity in the Middle East during the period when oil revenues were flowing fast.

By western standards the majority of trucks used in developing countries have traditionally looked old-fashioned and are very unsophisticated. Bombed vehicles have been favoured for a variety of reasons. They are considered to be more robust than forward control vehicles and are probably kinder to the driver insofar as he is not sitting on top of the front axle - an unpleasant

experience given some of the road conditions. Also, there has always been the assumption that bombed trucks are easier to service.

The current trend, though, is clearly towards forward control trucks. Manufacturers are less and less willing to produce a separate range of bombed vehicles since they are unable to secure worthwhile economies of scale on the limited production runs involved. Access to the vital mechanical parts is easily facilitated with a fit 'cab' and hence the ease of servicing argument used to favour bombed trucks is increasingly difficult to justify.

However, although the new ranges of forward control trucks look more like their counterparts in the industrialised world, their detailed specifications will remain quite different. In

For European manufacturers perhaps the best opportunities lie in south-east Asia

the absence of a comprehensive servicing network, the emphasis is on designing a vehicle which will reach its destination come what may.

The three key considerations are reliability, ruggedness and ease of servicing. Complexity in the form of such features as air suspension and advanced electronics are out. High ground clearances are essential. Also, it is preferable to have engines which are not too highly powered, drivers tend to use whatever power is available, and the faster the truck's speed the more damage is done on the rough roads characteristic of the Third World.

An interesting feature is that trucks in developing countries are frequently used to carry people rather than goods, and consequently some large order sizes over the need to replace - or add to - bus fleets. In India, for example, a typical 'bus' comprises an articulated tractor unit with a 16 metre trailer, and throughout the developing world many buses are based on truck chassis fitted with locally produced bodywork. This helps to standardise spare parts requirements.

An important issue arises over the desirability of importing built-up vehicles from Europe or Japan as opposed to establishing a local assembly operation. The latter is obviously a positive input to the local economy, but it is a more expensive method of sourcing trucks - and quality often leaves a lot to be desired. Even so, there are plenty of operations.

For example, through subsidiaries and associate companies, DAF International is involved in several assembly facilities in Africa. The largest is in Zimbabwe where around 1,000 vehicles annually are assembled from kits shipped from the Netherlands and the UK.

The cost of transporting kits rather than building trucks is less expensive, but the savings are more than wiped out by the costs incurred by the factory at the other end which carries out the assembly operations. For this reason the World Bank is tending to grant aid on the basis of purchasing built-up trucks from Europe; in this way the recipient country obtains more trucks for the aid money allocated.

Industry sources suggest that about 50 per cent of truck sales to the Third World is aid-related

It is never easy to predict with confidence the outlook for demand in these regions since experience shows that ordering patterns can be somewhat volatile.

There are hopes that overall truck sales in developing countries will grow over the next few years in spite of the uncertain outlook for the world economy as a whole. In developing countries the possibility of improved aid packages can only act as a positive factor. In Africa, for example, there is substantial latent demand but problems persist over the lack of foreign exchange.

In the richer countries of the Middle East the worst excesses of the boom in the early 1980s have by now worked through and there is more confidence that the area as a whole faces brighter economic prospects. A slight increase in business has been noted recently, but it would nevertheless be unrealistic to expect a return to the free spending days of the early 1980s. For European manufacturers perhaps the best opportunities lie in the fast developing south-east Asian countries.

Arthur Way

Arthur Way on European truck-makers in North America

A rapid market penetration

of independent US companies which had run into trouble.

Daimler-Benz owns 100 per cent of Freightliner, Renault owns 45 per cent of Mack - through its commercial vehicle subsidiary EVI - and Volvo owns 76 per cent and has management control of Volvo GM Heavy Truck Corporation; the remaining 24 per cent is held by General Motors.

If Renault exercised all its rights in Mack it would take its holding to more than 50 per cent. In the case of Volvo GM, General Motors has the option to increase its stake to 35 per cent. Freightliner is an important part of Daimler-Benz's global truck production network which is aimed at establishing world sourcing arrangements. Since the middle of 1988, for example, kits of Freightliner's 112 bonneted truck have been shipped to Australia for assembly by the Mercedes-Benz facility in that country.

Renault's involvement with Mack goes back to 1979 when it acquired a 10 per cent holding together with some convertible debentures in order to provide the American company with some much needed finance.

During the 1980s Renault has become increasingly committed to Mack while the latter has gone through a period of

World's leading producers of 10-16 Tonne GVW\*

	1984	1985	1986	1987	1988
1 Navistar	32,000	35,000	33,000	34,000	41,000
2 Ford	49,000	51,000	39,000	39,000	40,000
3 GM	43,000	41,000	34,000	36,000	40,000
4 Daimler-Benz	33,000	37,000	39,000	37,000	36,000
5 Renault	12,000	10,000	11,000	11,000	15,000
6 Iveco	8,000	10,000	10,000	11,000	14,000
7 Volvo	5,000	4,000	6,000	5,000	6,000
8 Man-VW	5,000	6,000	8,000	7,000	8,000
9 Isuzu	3,000	9,000	3,000	4,000	5,000

\*Estimate Source: Volvo Truck

rationalisation which, among other things, has involved a big reduction in the workforce and a move away from the in-house manufacturing of components. A new truck manufacturing plant was opened at Winceboro, South Carolina, in 1987 but production and supplier problems took about a year to sort out.

More recently, evidence has been mounting to suggest that Mack is once again experiencing a bumpy ride. Substantial losses are expected to be incurred during the second half of 1989 largely as a consequence of production problems with its new engine range and reduced demand in the US for heavy trucks.

Volvo's entry into the sector dates from the acquisition of White Truck to form Volvo White. At the start of 1988 this group combined with the Class 8 truck interests of General Motors' Truck and Bus Group. Quite independently, the latter continues to produce trucks below Class 8 under the GMC nameplate. Volvo and GM both saw the advantages of pooling resources to achieve greater economies of scale in manufacturing as well as streamlining the dealer network.

Distribution is now carried out through about 200 dealers who have been selected from among the strongest of the 550 or so former Volvo White and GMC Class 8 outlets. Significant investment has taken place over the past couple of

years including the expansion of an assembly plant in Virginia and a cab manufacturing plant in Ohio.

Also in Ohio, the company's third assembly plant commenced operations at the start of 1989 and a central parts warehouse has been constructed. Volvo GM Heavy Truck Corporation plans to increase output to enable it to take a 20 per cent share of the North American Class 8 market by 1992. At that time annual output should be running at 23,000 units and imports of lighter trucks from Sweden are expected to be about 2,000 units.

Daimler-Benz, Renault and Volvo would clearly wish to increase sales of their European produced trucks through US dealerships, but so far volumes have been small and there are scant grounds for anticipating any noticeable improvement in the medium term.

Competing on price against well entrenched and high volume domestic producers such as Ford and Navistar, the European players are asking rather a lot - not least in the context of prevailing currency parities. Transport costs are high too.

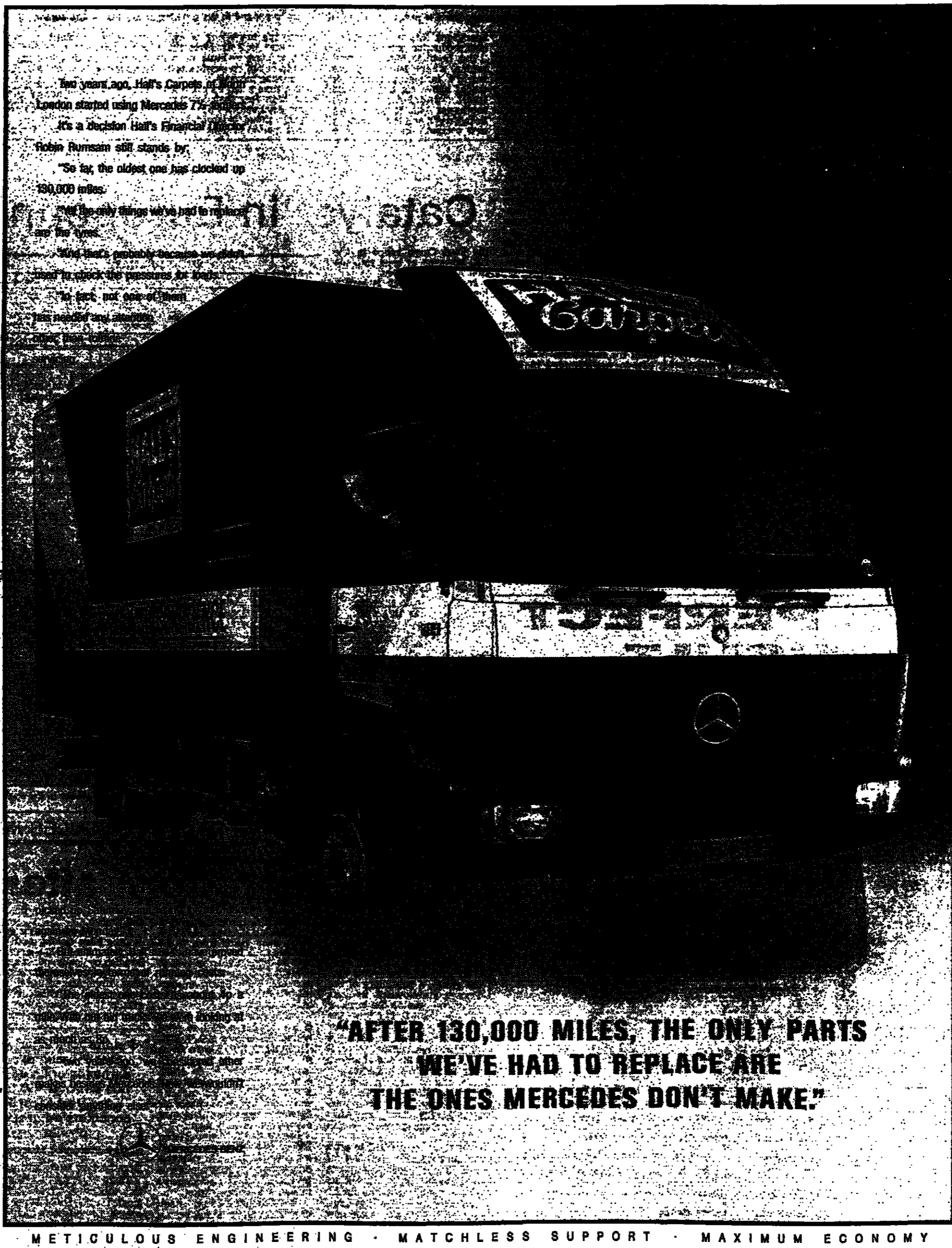
In any event, US operators appear comfortable with the

characteristics of the local product and show few signs of favouring the imports.

Increasing the use of European sourced sub-assemblies such as engines, axles and gearboxes in US assembled trucks is a much more likely development, albeit one which will take time to catch on. European and US truck producers subscribe to different philosophies with regard to truck specification, and this in turn has influenced operator preferences.

As a rule, the continental European companies believe that the engine is the heart of the truck, and credibility is lost by not producing the major sub-assemblies including engine, axles and gearbox. In contrast, US truck producers have traditionally sourced from outside suppliers such as Cummins, Eaton and Rockwell for these items. In their US operations the Europeans have had to accept the American way of doing things.

For Volvo, for example, it is simply not an option to alienate its US customers by fitting Swedish produced sub-assemblies as standard, although they are being offered as options on trucks produced at Volvo GM. Uptake is slow, but at least it is beginning to happen. Moreover, too much demand would have been something of an embarrassment in view of the buoyancy of European truck markets recently, and the consequent tight supply position of components.



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## WORLD TRUCK INDUSTRY 6

## NEW MODELS

## US, Japan lag in technology race

EFFORTS to make trucks more environmentally friendly have been reinforced in the past two or three years by the threat of ever-stricter legislation. In October 1990 the gaseous pollutants in diesel exhausts become subject to legal control in the European Community, following the example set by the US and Switzerland.

Already the noxious constituents in city bus exhaust emissions are the subject of legislation in several countries, setting the trend for truck technology. New truck models already introduced point the way forward.

Turbocharging is now almost universal on mid-weight and heavy chassis. West Germany's Mercedes-Benz is the notable exception. A naturally-aspirated 15-litre V8 diesel is fitted in two of Mercedes' heavy 39-tonne models, the 1725 and 1726. The company's engineers say that with turbocharging, which harnesses the energy in the exhaust gases to draw more induction air into the engine enhancing performance and fuel economy, there are attendant shortcomings.

Higher internal temperatures are generated which unfortunately raises the level of nitrogen oxides (NOx) created by combustion. Most manufacturers have now added so-called intercoolers to their turbo diesels. They use atmospheric air, in some cases engine cooling water, to reduce the temperature of the very hot air coming from the turbo before it enters the engine.

Intercooling was pioneered by DAF in Holland in the early 1970s, with Volvo of Sweden close behind. All Volvo trucks of 17-tonnes all-up weight or more now have turbo-intercooled engines, which are not only efficient but also "clean", emitting low levels of NOx, hydrocarbons and carbon monoxide.

Scania from Sweden, currently enjoying record sales, despite the travails of car-making associate Saab, is also wholly committed to intercooling, on its 3-series trucks launched nearly two years ago. Its most powerful 14-litre V8 diesel was then upgraded from 420 horsepower to 450 hp, thanks to improvements in "breathing" attributable to turbocharger and intercooler refinements.

Those improvements went hand-in-hand with more advanced fuel-injection techniques, largely a tribute to research and development by the German company Robert Bosch, whose equipment now enjoys a virtual monopoly on European diesel engines in trucks of 17-tonnes and above.

Higher diesel injection pressures, enabling the fuel to be "squirted" into the cylinder more rapidly, have been fundamental to one of the main advances in truck technology over the past decade - greater engine efficiency. The trend was led by the US-owned Cummins company, whose injection systems work on a quite differ-

ent principle to Bosch's: the US company's injectors are opened mechanically from the engine camshaft.

Almost every new truck model introduced during the 1980s has been more powerful than its predecessor, enabling the vehicle to achieve faster journey times and create fewer traffic hold-ups. But such trucks, as well as having more lively performance, are less demanding on fuel.

Today's 38-tonne articulated tractors from British-based manufacturers like ERF, Foden, Seddon-Atkinson, Leyland-DAF and the Fiat group's Iveco-Ford subsidiary, as well as from importers, return better miles-per-gallon figures than their 32.5-tonne counterparts of the early 1980s.

Though all manufacturers deny involvement, a "horsepower race" has developed in the past three years or so in the heaviest 36/40-tonne segment. Maximum power is only a rough yardstick of real performance. Torque and gear ratio matching are equally crucial in determining acceleration times and hill-climbing ability.

Nevertheless the horsepower rating of the engine figures prominently in every truck builder's publicity material and often in vehicle model designations. As such it is a marketing weapon, of particular value in targeting owner-drivers and other buyers whose purchasing strategy embodies an emotive element. It must be said that most big company fleets choose the trucks they buy with more hard-headed and rational motives where whole-life costing is the rule.

Big horsepower trucks, though bought in smaller quantities, are their manufacturer's flagships, capturing a lot of attention at exhibitions and indeed on the road. Through the early 1970s, Scania led the way with its 420 hp V8-powered 142 chassis, now superseded by the 450 hp 143. It is about to be upgraded again to 470 hp through the application of electronic control to its Bosch fuel system.

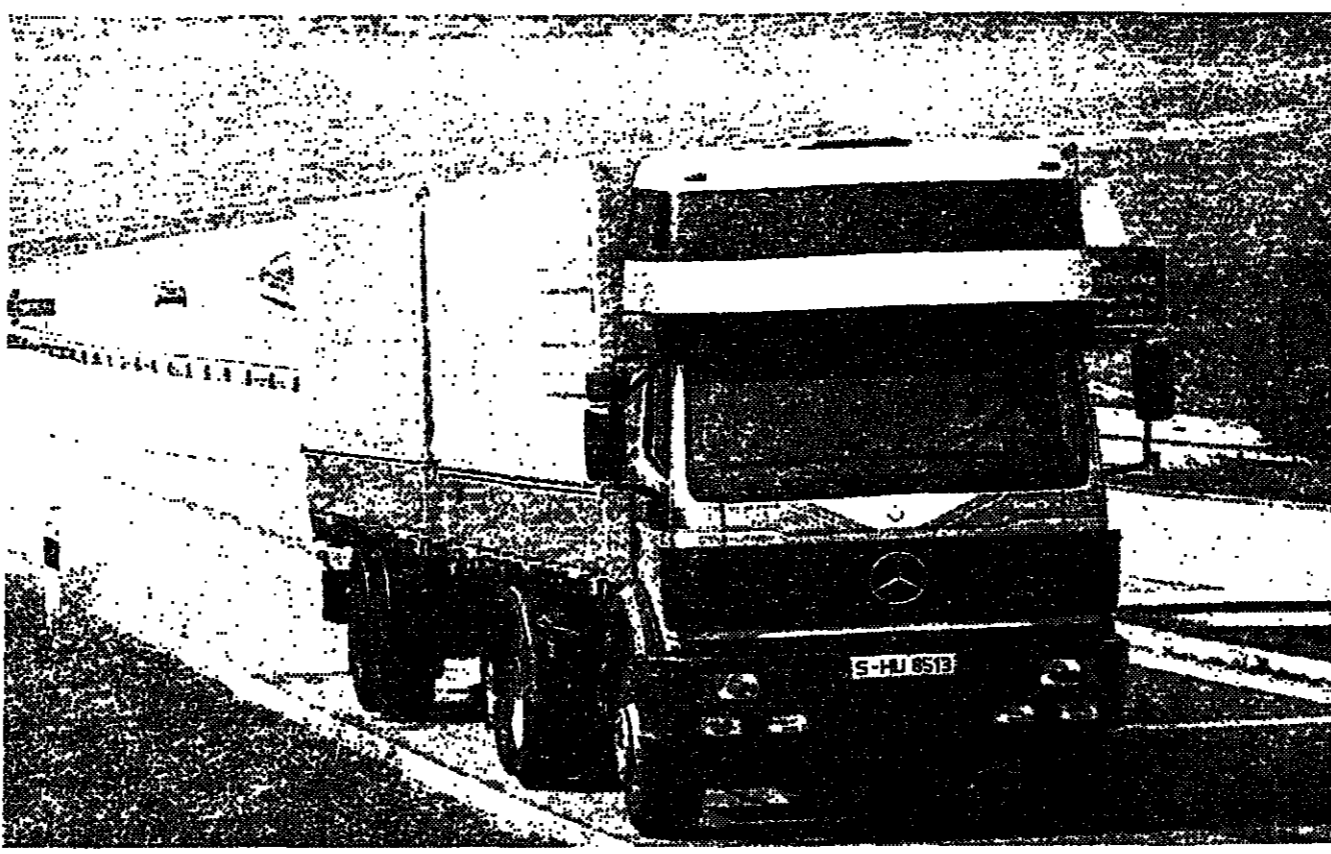
Several other contenders have challenged Scania. They include Mercedes (492 hp), MAN (475 hp), Volvo (just upgraded from 465 hp to 495 hp), and Fiat-Iveco (460 hp). In each case the engine changes have been accompanied by appropriate improvements in cab comfort and trim, befitting the needs of long-distance drivers. In Britain ERF will shortly offer a 38-tonne chassis powered by Cummins' new 465 hp 14-litre intercooled diesel.

Mercedes' 1748, MAN's 17462, Volvo's P16 and Iveco's Turbostar 170.48 as well as ERF's more powerful E14 model, set standards of engineering refinement and efficiency unchallenged anywhere else in the world. Europe's truck-makers have left their US and Japanese counterparts way behind in the technology race.

Alan Bunting

Andrew Fisher on Mercedes-Benz's bid to boost its Asian market

## German giant heads east



Market leader: truck-maker Mercedes-Benz is pressing ahead with plans to expand in the growing south-east Asian sector

MERCEDES-Benz, the car and truck subsidiary of West Germany's Daimler-Benz group, has moved steadily beyond its European base in the search for promising new markets, building up a strong sales position in North and South America and linking its world-wide manufacturing and assembly

operations into a comprehensive production network.

But there is one important region where Mercedes, the world's largest producer of trucks above six tonnes, feels itself under-represented: south-east Asia. It has a plant in Indonesia and is setting up a new company in Singapore to

handle the marketing of cars and trucks in Asia. From this start, it aims to build up its sales in one of the world's fastest growing markets.

At a time when its car sales have been less than buoyant, commercial vehicles have been forging ahead encouragingly after a period of general stag-

nation in the industry, though some analysts feel Mercedes has been too slow to bring out innovative new models. Last year, the company lifted its output of commercial vehicles by 10 per cent to 258,000 units, of which nearly 104,000 were made abroad. This was the first time that non-German

production of commercial vehicles exceeded the 100,000 level.

Actual truck production, as opposed to transporters and buses, rose by 15 per cent in Germany to 71,500 units, of which 38,500 were in the category above 16-tonnes. In Europe, the whole industry, including competitors such as MAN, also based in Germany, and Sweden's Volvo, benefitted from the sharp rise in demand for heavy trucks with the re-equipment wave ahead of the wider European Community.

## The future domination of the commercial vehicle market will be decided to a significant extent in south-east Asia

internal market after 1992 providing a significant impetus.

The first half of 1989 saw a continuation of this trend, with Daimler reporting above average growth rates for both heavy and light trucks. Among the best performing markets were Britain, Italy, and Spain. In South America, however, the economic problems of Brazil and Argentina led to considerable falls in output last year. But in spite of the South American setbacks, the group expects to repeat last year's total commercial vehicle production of around 258,000 units in 1989. Output in Germany was higher in the first six months, with a steep 30 per cent increase in the heavy sector above 16-tonnes. Altogether, commercial vehicles accounted for nearly a third of Daimler's group turnover.

On a recent visit to the US, where Mercedes owns the Freightliner truck manufacturer, Mr Helmut Werner, a director of the Daimler-Benz group, spelled out just where he saw the best prospects for the 1990s. In volume terms, the

expectation was for only marginal growth rates in European markets, though there would be considerable quality improvements. But for South America and south-east Asia, estimates were for 4 per cent and 5 per cent growth a year respectively until the end of the century.

Freightliner itself has built up its US market share from 10 per cent to 16 per cent in the 1980s and Mercedes plans to invest around \$300m in its transatlantic subsidiary up to the mid-1990s, part of the money going on a new plant in Canada.

"That we are moving into a new dimension in North America with this investment programme," Freightliner's turn-over this year should rise by 8 per cent to DM3.5bn, the introduction of a new generation of heavy trucks, in spite of the weaker US market.

He did not spell out just how ambitious Mercedes' plans for the south-east Asia were, though admitting there was a growth potential which it had not yet exploited fully. Clearly, expanding in Asia's variegated markets is very different from building up sales and output in a big, unified market like the US.

But Mercedes plans to develop its truck plant in Indonesia in the next few years, as well as expanding sales in India and other Asian markets. "The future domination of the world commercial vehicle market will be decided to a highly significant extent in south-east Asia," asserted Mr Werner.

The company has linked its world-wide manufacturing operations into a comprehensive production network

ever, where it held 24.6 per cent of the truck market above 3.5 tonnes.

Iveco has been seeking to increase its penetration of smaller markets with growth potential in Europe and overseas through a series of joint ventures and licensing agreements, most recently in Yugoslavia and Turkey.

The company's fortunes have improved rapidly in the second half of the 1980s, as it has reaped the benefits both of the rationalisation efforts of the preceding decade and of the strong growth of demand in the last two years.

After recording very heavy losses for five of the seven years from 1978 to 1984, Iveco's net profits have jumped in the last four years from F1120m in 1985 to F1516.6m last year. At the same time sales of trucks, buses, fire engines and defence vehicles climbed to 229,896 last year from 94,584 in 1986.

Kevin Dore

## IVECO

## Catalyst in European market

The Ford Cargo range in the UK, however, at least into the first half of the 1990s.

Iveco Ford Truck is investing some £17.7m over the next three years at its UK plant near London in order to be able to produce a range of Iveco light and medium trucks alongside the present Cargo range in the early 1990s. The UK assembly operations are to be fully integrated into Iveco's overall long-term manufacturing plans.

Across Europe Iveco now has 18 production plants, including components plants, and nine research centres located in Italy, West Germany, France, the UK and Switzerland. Geographically it

	IVECO RESULTS		
	1986	1987	1988
Vehicles sold	95,000	118,000	129,000
Turnover (\$m)	3,670	5,090	5,960
Market share in Western Europe	16.4%	20.0%	20.2%
Employees	36,000	38,000	38,000

is the most broadly-based West European truck-maker.

It is clearly established as the number two truck-maker in Europe behind Daimler-Benz with some 20.5 per cent of West European truck sales above 3.5 tonnes last year. Its dominant presence is in light and medium trucks, however, and in the heavy truck segment

trucks, 46,500 light trucks and vans, 38,200 light/medium trucks and 7,300 medium/heavy vehicles.

The group's sales are mainly derived from West Europe, and unlike its big rivals, Daimler-Benz, Volvo and Renault Vehicules Industriels, Iveco has had little impact in the US, where it sold only 2,500 trucks last year. Sales in West Europe totalled 118,790, with eastern Europe accounting for 9,900 and other countries for 9,900.

Its European market share owes much to its dominance in Italy, where it controls around 60 per cent of commercial vehicle sales of 3.5-tonnes and above. Iveco Ford is also the market leader in the UK, how-



Iveco's top model, the 360 hp vehicle. The company is the number two truck-maker in Europe with 20.5 per cent of West European sales above 3.5 tonnes last year

## RENAULT VEHICULES INDUSTRIELS

## Company reborn after painful surgery

RENAULT Vehicules Industriels (RVI), Europe's third largest heavy truck-maker, is basking in a spectacular recovery.

As little as three years ago, the group, a subsidiary of the French state-owned Renault car group, was on the brink of collapse, having lost Fr 7.5bn between 1983 and 1986. It now looks like a reborn company. A painful restructuring programme plus the end of a price war on the French market and a strong upturn in demand allowed RVI to announce record consolidated group profits of Fr 1.2bn last year, nearly 10 times the previous year's earnings.

Analysts expect RVI to set a profits record of Fr 1.5bn for 1989 thanks to a strong upturn in demand which has left its plants "strained to the limit," according to Mr Philippe Gras, former RVI chairman and now deputy chief executive of the Renault group under Mr Raymond Levy.

The main fruit of that

restructuring programme is a spectacular decline in RVI's break even point from 78,500 trucks annually in 1984 to less than 35,000 last year. In 1988, it actually sold 80,000 vehicles, 12 per cent of the European market for trucks of more than five tonnes axle weight.

To get to this level of efficiency, RVI has had to shed around 6,000 jobs since 1985, slimming the workforce down to 33,000. However, the notorious volatility of world truck demand and RVI's huge losses when it had surplus capacity early this decade has made Mr Gras extremely cautious over expanding capacity again.

Like others in its industry, RVI is instead on the look-out for cross-border joint ventures and alliances, partly motivated by the European Community's plans for a single market. The Renault group itself only last month announced a co-operation deal with DAF of the Netherlands to produce light commercial vehicles - though not trucks - in Britain

and France.

RVI meanwhile has for some months been talking to Volvo Trucks, at the invitation of the Swedish company, about a possible co-operation agreement also involving Enasa, the state-owned Spanish truck-maker. If the deal comes off, the result could be the world's

Painful restructuring plus the end of a domestic price war has allowed RVI to announce record consolidated group profits

largest heavy truck business.

There are only two blots on this otherwise bright horizon. Mack Trucks, RVI's 45 per cent owned US offshoot and fully owned Renault Truck Industries (RTI), based in Dunstable, Britain. Mack Trucks has recently swung from an

already poor profits record into a sharp loss, while RTI is aiming to break even this year after eight years of losses.

The pair are a big challenge for Mr Jean-Pierre Capron, who took over as RVI's chairman in late September. Mr Gras laid the groundwork for his successor before leaving by replacing much of the senior management at Mack and RTI and taking steps to cut Mack's excessive inventories and reduce its break even point.

"We just had not taken sufficient account of what kind of slope we were sliding down," admits an RVI official.

RTI halved its net loss last year to £1.5m, its best result since the formation of the UK company in 1981. It has been suffering from an over-dependence on public sector customers at a time when the main increase in demand has come from the private sector. For this reason, RTI was one of the few UK-based truck-makers last year to lose volume at a time when the market was

growing fast.

Mack, in contrast, did manage an increase in profits from just £4.1m to £3.1m last year, only to record a sharp swing back into a £18m loss in the first half of 1989 as orders tumbled due to an unexpected collapse in demand.

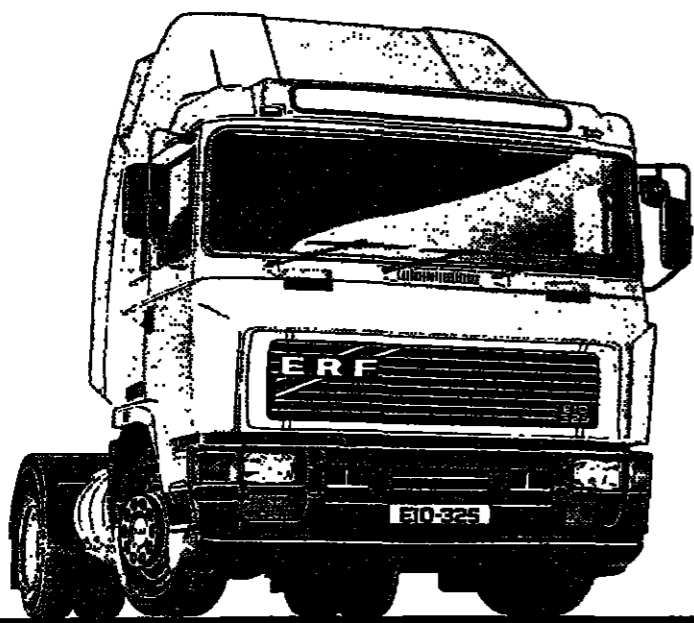
Mack made matters worse for itself by misjudging the launch of a new line of trucks in May, right into the middle of a weakening market. However, it could not help the fact that it has become a victim of a ferocious price war between manufacturers striving to win vehicle buyers' loyalties in the aftermath of the deregulation of the US truck industry.

RVI officials fear the same thing could happen in France as the European Community goes through its own truck industry deregulation, with the phasing out of country-to-country road haulage quotas by 1993. So RVI's good times may not last.

William Dawkins

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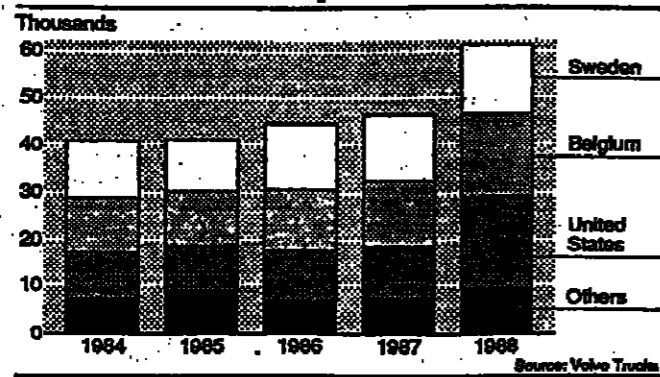


**WORLD TRUCK INDUSTRY 7**

**VOLVO**

**An ambitious predator**

**Number of trucks produced**



operation agreement earlier this year with Daewoo Motor to import and distribute Volvo heavy trucks. The agreement also includes plans for future local manufacturing of Volvo trucks in Korea. The first deliveries began this autumn with the F12 8x4 tipper truck.

In Japan, the world's second largest individual market for heavy trucks with a volume of around 60,000 in 1988, Volvo has reached agreement with Isuzu Motors to import, distribute and sell Volvo F16 heavy-duty tractor models, Volvo's most powerful truck. The operation will begin in the spring of 1990. The trucks will be sold by selected Isuzu truck dealers with the aim of achieving an initial volume of between 90 and 100 trucks next year.

Last year Volvo derived 57 per cent of its truck sales from Europe, 31 per cent from North America, and the remaining 12 per cent from Latin America, Australia and the Middle East. It produced 50,500 trucks, of which 55,000 had a gross vehicle weight of more than 16 tonnes, giving it a total world market share (excluding China and Comecon) for heavy trucks of 11 per cent, second only to Daimler-Benz.

According to Mr Sten Langenius, president of Volvo Truck Corporation, Volvo is planning significant investments to increase production capacity for cabs as well as driveline component production within the European Community. "Our future capacity increases will take place in the Common Market," he said recently.

Already 80 per cent of Volvo's truck sales within the EC are assembled within the Community, said Mr Langenius. "Our ambition is to have between 60 per cent and 70 per cent local content in our heavy trucks in the early 1990s."

Worldwide Volvo delivered 59,500 trucks to customers last year, an increase of 25 per cent from 47,700 a year earlier, and in the first half of 1989 deliveries were 6.3 per cent higher at 30,500. Mr Langenius warned recently, however, that the peak in demand in Europe had passed, and Volvo's order backlog at the end of June was lower than a year earlier.

there is a mutual interest, how attractive we are, what they can offer, what we can offer. They are a company that have restructured and recovered beautifully."

Mr Gyllenhammar said that RVI was strong in France and had a good position in southern Europe, whereas Volvo had a larger international coverage of the market. "We could be complementary," he said.

As the profitability of Volvo's car operations has weakened in the second half of the 1980s, the Swedish group has become more dependent on the earnings of its truck activities, which for the first time last year produced a return on capital of more than 25 per cent.

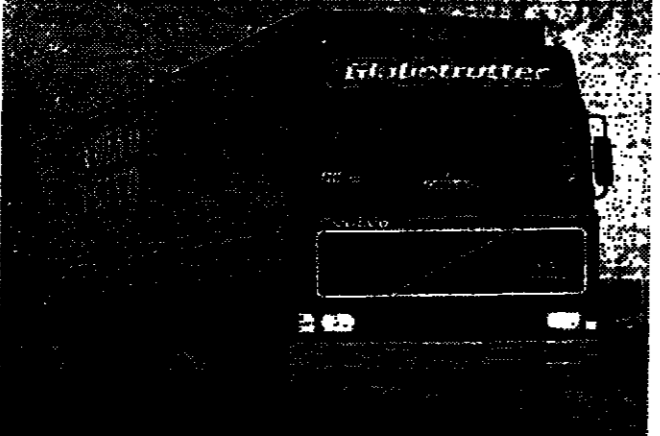
The operating income of the truck operations jumped to SKr 2,645bn from SKr 1,506bn a year earlier and accounted for 36.7 per cent of total group operating income compared with the 50 per cent contrib-

uted by the car operations. In 1985 when car profits peaked at SKr 6,138bn Volvo's truck operations contributed only 14.2 per cent of group operating income at SKr 821m compared with the 94.8 per cent of the car operations (Total operating income was hit in 1985 by losses in other areas of SKr 628m.)

The same pattern has persisted in the first half of 1989 with income from the truck operations higher than a year earlier, while income from Volvo's car operations has declined further.

Volvo's truck operations are concentrated chiefly in West Europe, North America and Brazil - manufacturing operations are located in Sweden, Belgium, the UK, the US, Australia, Brazil and Peru - but it is now also taking its first tentative steps towards establishing a market presence in Japan and South Korea.

In Korea Volvo signed a co-



Flagship: Volvo's much improved top of the range F16 truck

Kevin Done

THESE are difficult times for Saab-Scania, the Swedish trucks, cars and aerospace group.

This year its car division, badly hit by the falling sales of European executive car makers in the US, has plunged into losses - Skr 1.2bn (£15m) in the first eight months. Talks on collaboration with Ford having failed last month, Saab is now searching for other possible partners to help nurse the cars business back to health.

Aircraft, substantially the smallest of the three main Saab divisions, is going through a lacklustre period in which turnover has fallen slightly.

So chief executive Mr Georg Karnsund and his board have reason to be thankful for the continuing strong performance of the Scania trucks and buses division, even though Scania's own profitability has been nowhere near able to prevent the group's consolidated income for the first eight months being dragged down to little more than half that of the equivalent 1988 period, to Skr 1,008bn (£125m), from Skr 1,984bn (£248m).

The trucks division, which has been bumping up against capacity constraints for some time, is set firmly on an expansionary course.

According to Saab-Scania Mr Georg Karnsund, a total of Skr 1bn investments in truck operations will increase capacity by 50 per cent over the next three years. Last year Scania produced 27,926 trucks and 3,916 buses.

The expansion decision has been helped by the fact that there are only slight signs of a long-predicted downturn in the West European heavy truck market materialising, and indications that any such downturn will not fall damagingly below current record levels.

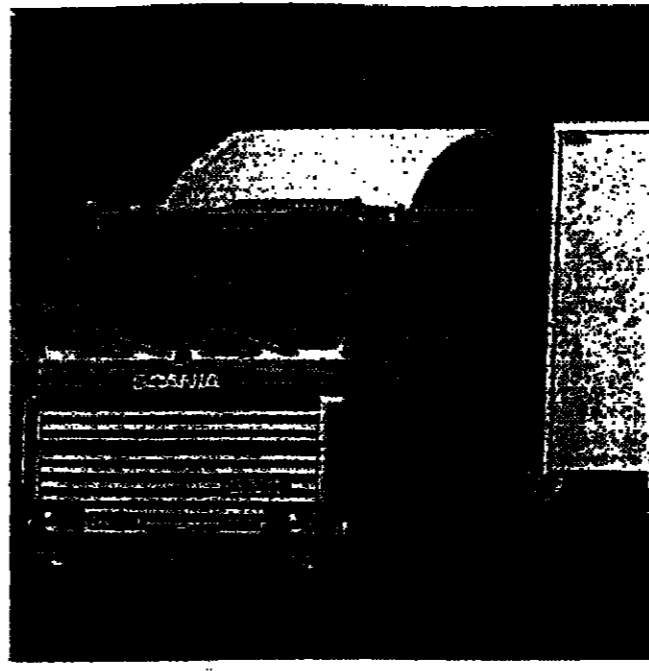
Scania trucks in any case have been outperforming most of the markets in which they sell, including some highly important ones outside of Europe.

As a result, truck sales have risen by 17 per cent in the first eight months, to 22,500 from 19,500 - more than 90 per cent of which were delivered in countries outside Sweden, and executives say there are still big order backlogs.

The capacity increase will be achieved in part by eliminating production bottlenecks. But the group is also considering whether to set up another European production site in addition to its existing operations at Sodertalje in Sweden and Zwolle in the Netherlands.

**SAAB-SCANIA**

**On course for expansion**



Scania's truck division continues to turn in the best performance in the otherwise troubled vehicle to aircraft group

The UK, Spain and Italy are all understood to be under consideration, as is the possibility of a second site in Holland. It is likely that such a venture would be similar in its nature to Scania's Zwolle plant, where assembly work is relatively intensive, including the drilling of chassis rails and engine assembly from components. Scania remains quite

vertically integrated, producing most of its own engines, transmissions and axles rather than following the trend of many other truck-makers to reliance on outside suppliers.

The European operations, which produced about 23,000 trucks last year, are complemented by a facility in São Paulo, Brazil, which made just over 4,000 trucks last year, and fourth at Tucuman, Argentina, where last year's output just topped 600.

The truck and bus operation is substantially the group's largest, employing 24,000 around the world. It is also responsible for the development of Saab car engines and transmissions, as well as industrial and marine engines.

At the same time, Scania has been casting around for ways in which to improve the efficiency of its marketing operations. The principal result of this is a reorganisation, effective from the end of this year, into two new geographical divisions - one comprising Europe and North America, the other all remaining overseas markets. A third new division is to handle all after-sales activities on a global basis.

The reorganisation reflects more strongly a restructuring within Europe, to take account of the expansion of the EC in recent years and its progress towards a single market, rather than dramatic new sales initiatives, particularly in North America.

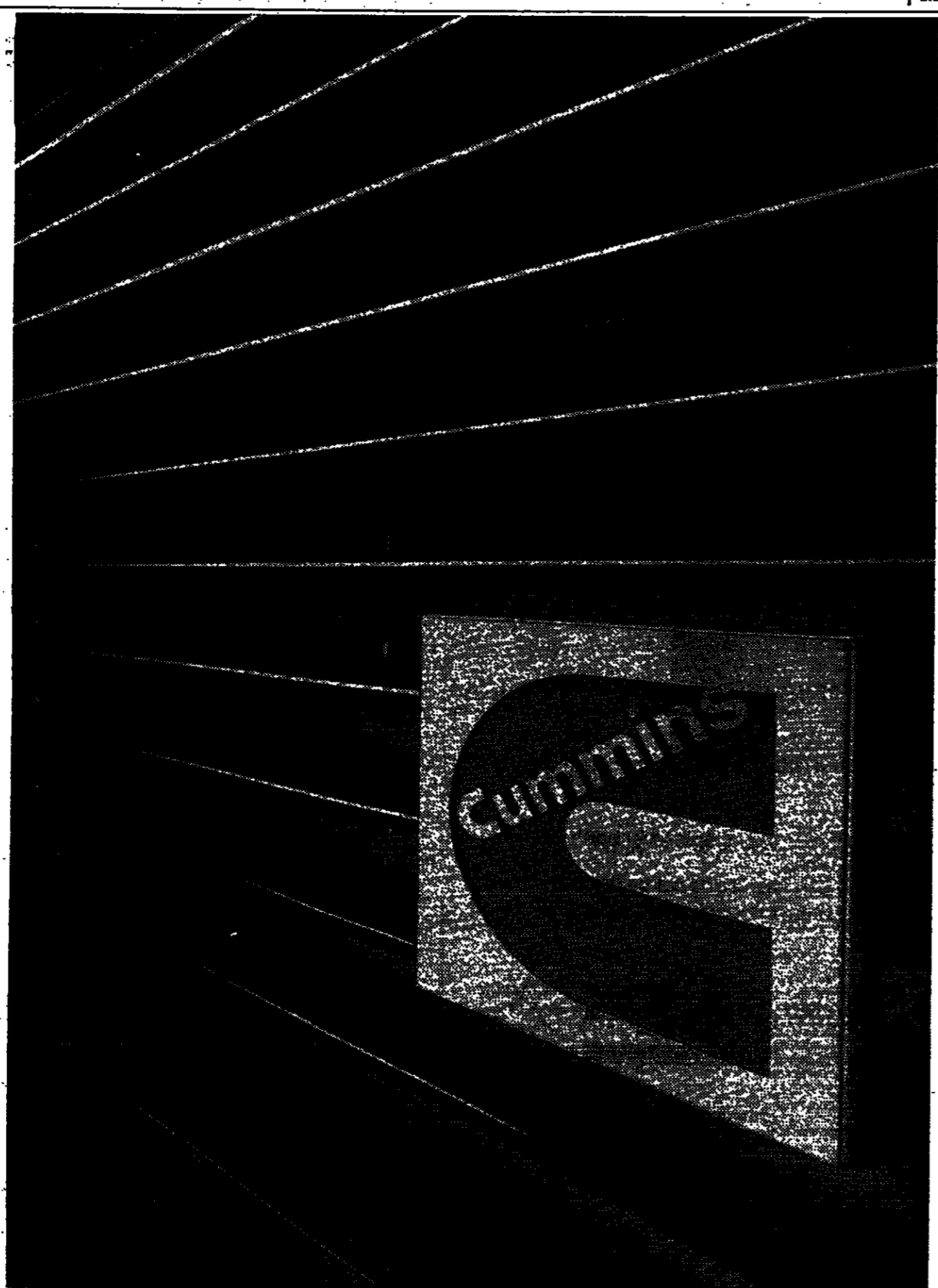
Scania's activities in the US, the world's single largest heavy truck market, remain on a small scale. That is unlike other European truck-makers such as Daimler-Benz, Volvo and Renault, which have become significant players in the North American market as the result of purchasing earlier in the decade indigenous companies which at the time were in trouble, such as Freightliner and White.

Scania has set up its own North American sales and distribution operation, based at Orange, Connecticut, having launched its first trucks in the US in 1985. Sales reached 600 last year, but Mr Karnsund has acknowledged that progress is expected to be steady rather than spectacular.

John Griffiths

	1988		1987		1988	
	Units	% change	units	% change	units	% change
Sweden	2,191	8.7	2,348	8.6	2,267	8.2
Nordic (excl Sweden)	3,076	12.2	3,180	11.6	2,205	7.9
Western Europe	12,845	50.0	15,162	55.3	15,838	58.9
Europe (excl Nordic)	5,093	20.1	4,478	18.3	4,829	17.3
NA America	1,148	4.5	1,122	4.1	1,583	5.7
Asia	504	2.3	593	2.2	684	2.5
Africa	550	2.2	514	1.8	419	1.5
Other						
<b>TOTAL</b>	<b>25,297</b>	<b>196.8</b>	<b>27,387</b>	<b>166.9</b>	<b>27,946</b>	<b>198.8</b>

	1988		1987		1988	
	Units	% change	units	% change	units	% change
TRUCKS	12,898	4.1	13,425	8.5	13,304	-0.2
Sweden	678	58.5	777	14.9	826	-19.2
Tucuman, Argentina	4,422	27.7	3,968	10.3	4,164	4.9
São Paulo, Brazil	7,814	16.3	9,091	16.3	8,740	7.1
Zwolle, Netherlands						
<b>TOTAL</b>	<b>25,515</b>	<b>12.3</b>	<b>27,291</b>	<b>6.8</b>	<b>27,926</b>	<b>2.4</b>



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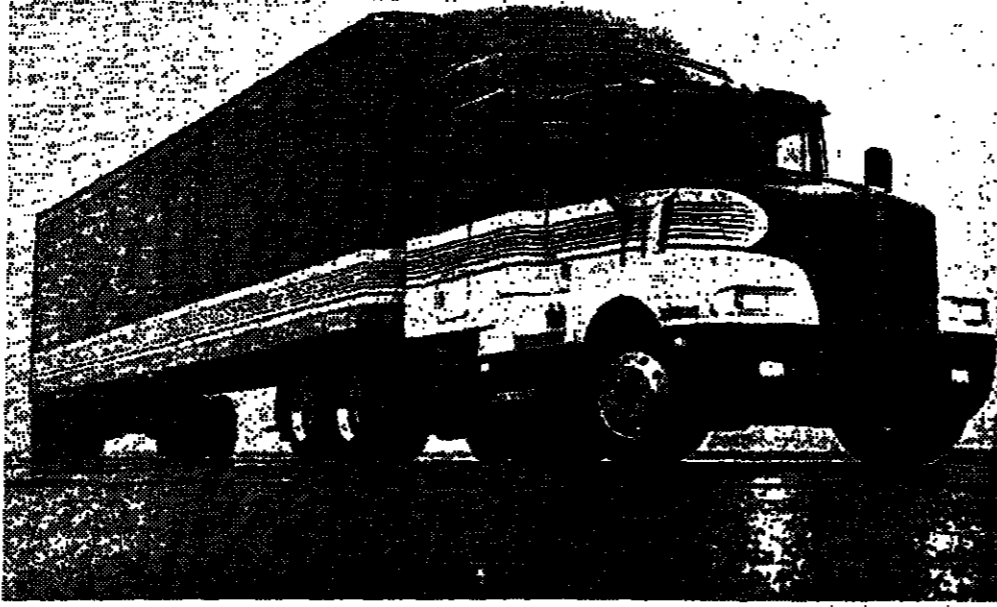
**WORLD TRUCK INDUSTRY 8**

**Karen Zagor on US manufacturer Paccar**

**Ready to weather the storm**

PACCAR was one of the few big truck-makers to emerge essentially unscathed from the havoc of the early 1980s, when the US truck industry was hit by recession and deregulation. With another slowdown now all but inevitable, Paccar, which makes the highly-regarded Kenworth and Peterbilt brands, is well positioned. "Historically, Paccar has weathered the slow-down well," said Mr Steven Colbert, an industry analyst at Prudential Bache.

Paccar's great strength, according to Mr Colbert, is that it is one of the least vertically integrated of the big US truck-makers, concentrating on making the truck shell and relying on others to manufacture components. Consequently, overheads can be reduced quickly in times of recession, making margins at Paccar less volatile than in more integrated companies.



Quality count: Paccar's Peterbilt brand has earned it an enviable reputation

Paccar says this structure will benefit Foden Trucks, Paccar's UK subsidiary, as European truck companies brace themselves for increased competition in 1992.

Some analysts disagree, saying Foden, which has been largely successful since Paccar bought the UK company after it went into receivership in 1980, may be in for a rough

ride. "Foden may have problems in the next few years because of 1992," said Mr Colbert. He believes the effect of 1992 may be more severe in Europe than the US trucking deregulation was in 1980. The main reason is that there is more overcapacity in Europe now than there

was in the US before 1980. One of the problems for European truck-makers is that deregulation will reduce the number of empty miles - such as time spent at immigration and customs - which ultimately will reduce the number of vehicles needed by trucking companies.

Mr Mark Pigott, Paccar's vice-president responsible for Foden, says Paccar successfully introduced the idea of custom built trucks to the UK market, after the Seattle-based company acquired Foden in 1980. "It was a relatively new concept, to tailor trucks to meet

customer needs," said Mr Pigott. "The long life of our vehicles, their ability to carry extra payload and the custom finish are all important selling points."

Foden's spare part business is also lucrative. "We like to sell trucks at modest profit and sell spare parts at modest profit, unlike most European manufacturers who sell their trucks at a loss and make huge profits on spare parts," said Mr Pigott. Foden led the UK in volume of sales for replacement cabs and air filters, according to Mr Pigott.

Although Foden's UK truck sales fell in the third quarter, Mr Pigott said the company's UK market share had picked up in the period. "In 1989 we had our largest percentage growth in the UK 24-tonne to 38-tonne market," he added. Mr Pigott said industry sales were hurt by higher UK base rates.

"In the past three to four years we have been consistently one of the most profitable truck manufacturers in the UK in gross and sales," he added. Foden has no intention of curtailing its UK operations.

"We've just come out with a 6x2 twin steer vehicle, and we're also looking at the feasibility of smaller vehicle in the 1-tonne range," said Mr Pigott. Paccar says its approach to Foden is essentially hands off. "Each division in Paccar stands on its own but has access to the company's resources such as the research and technical centres," said Mr Pigott. There are only two Americans working for Foden.

**ENASA**

**Pursued by suitors**

ENASA, Spain's state-owned truck company that sells its products under the trademark of Pegaso, is an ugly duckling turned swan. A few years back it was spurned at every turn. Now admirers are queuing for its attention.

The Spanish government is currently reviewing bids for ENASA by Fiat, by MAN and Daimler-Benz of West Germany, by Holland's DAF and by Volvo of Sweden. The bids range between Pta 400m and Pta 500m (\$420m-\$550m) and a decision on who buys the company is likely before the end of the year.

The present circumstances represent a startling change. In 1982 International Harvester withdrew as ENASA's international partner as part of its world-wide retrenchment policy and the company became wholly-owned by INI, the Spanish public sector holding company. INI cast about desperately for a multinational that would substitute IH: General Motors and Toyota were among the giants that took a long look at ENASA and then walked away.

The present rush of suitors for the Pegaso brand-name is a measure of INI's success in turning the truck company round. The public holding company came to realise that the

search for a foreign partner could prove fruitless until ENASA took on the appearance of a viable company. The task looked to be a daunting one for in 1985 ENASA posted losses of Pta 150m - twice the original forecast - on sales of Pta 630m and the approach was suitably drastic.

A save ENASA plan drawn up by INI in the first quarter of 1986 earmarked Pta 250m worth of public investment for the Pegaso producer. The funds were spent on new product technology, on plant improvement and on an expansion of ENASA's export network. Simultaneously, the public holding company negotiated with the unions a 30 per cent cut in the

was once linked to Fiat and which was purchased outright by Volkswagen in 1983.

When the ENASA turnaround has done to create a wholly new set of conditions for the sale, Toyota and General Motors were viewed, much in the manner Volkswagen was looked upon during the Seat sale, as rescuers with a lifeboat for a drowning concern. The present four companies that have declared an interest in ENASA stand to acquire a property that has been expensively retooled.

The Spanish government has accordingly upped the stakes. Confirming that Fiat, MAN, DAF and Volvo had all lodged their bids for ENASA, industry

**ENASA is an ugly duckling turned swan. A few years back it was spurned at every turn. Now admirers are queuing for its attention.**

company's 2,600 labour force.

The salvage operation proved remarkably effective. In 1987 the operating deficit was reduced to Pta 150m and last year it was brought down to Pta 5.50m. First half revenues this year are Pta 650m against Pta 1150m for the whole of 1988 and ENASA expects to report a Pta 10m profit this year. Under the investment plan the return to profitability had been scheduled for 1990.

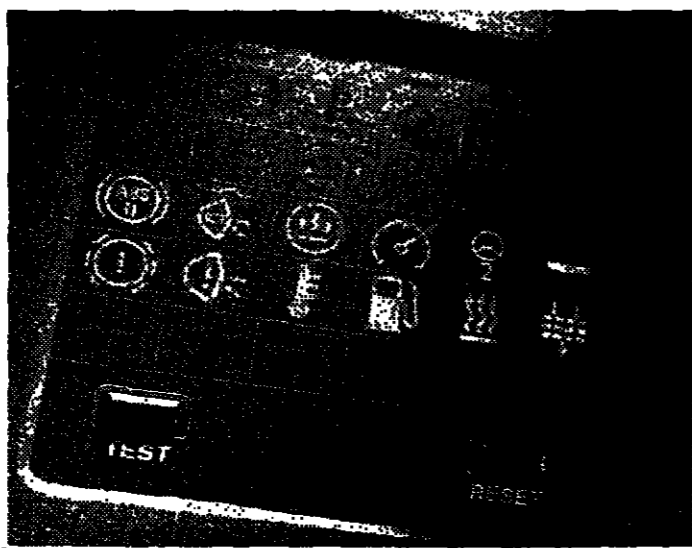
The new look ENASA has not in any way altered the governing principle that the Spanish truck company can only survive in the mid term as part of a larger auto group. INI holds no illusions as to Pegaso's chances of going it alone. The public sector company's determination to sell what is the only auto sector company on its books mirrors the manner in which it rid itself of Seat, the car producer which

Minister Mr Claudio Arana said last month that the government would favour a company that, in addition to producing ENASA and securing its future, was willing to explore "the possibilities of further co-operation with INI."

The hint that additional strings were attached to the acquisition of ENASA has effectively delayed the sale of the company over the past weeks. There are reports that Fiat is favoured by the industry ministry whereas INI itself would prefer to sell ENASA to MAN and Daimler-Benz. The latter allegedly offers the public holding company more in terms of industrial co-operation while the Italian auto producer has offered to build its next car plant in Spain as part of the ENASA deal.

Tom Burns

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**HINO**  
**Overshadowed by Toyota link**

HINO Motors' promotional brochures are remarkable for their emphasis on the company's quality control circles, FMS (flexible manufacturing system) and CAD (computer aided design).

The emphasis on quality of production comes naturally, given the company's close links with Toyota, Japan's largest motor manufacturer and one that is renowned for its production expertise.

It was Toyota, for example, that developed the just-in-time assembly system. Toyota has a 10.5 per cent equity stake in Hino, Japan's top maker of diesel trucks, and the two companies' ties go back 23 years.

Indeed, while Hino has developed into far more than a Toyota clone, the influence of its gigantic partner on its truck-maker appears sufficient to make one wonder if Hino would still exist, let alone be number one, without the benefits that have come from ties forged between the two companies.

Toyota's current relationship with Hino is described by a Toyota spokesman as "a loose arrangement, an agreement to co-operate when possible for mutual benefit."

Thus, on the one hand, Toyota dealers in Australia and in a few other countries sell Hino products. On the other, Hino manufactured 311,284 cars and light pick-ups, mainly the popular Hiux, for Toyota last year.

Given the factors that forged the partnership between Hino and Toyota, as well as the importance of such ties in Japanese business, it is doubtful whether Toyota, with its 85,000 employees and majority share, is ever far from any strategic move made by Hino, with its 8,100 employees.

Mr Eiji Toyota, chairman of Toyota, wrote in his autobiography "Toyota: Fifty years in Motion" that the idea for the tie-up came from Mitsui Bank, which was tired of throwing money into Hino's loss-making car operations in the mid-1960s.

During negotiations, after Hino suddenly offered to quit making its cherished little Contessa in co-operation with Renault, Mr Toyota rears almost derisively to how "Matsukata swapped Hino's price as a passenger car maker's request to their obligations to Renault, and grabbed for the alliance with Toyota. This saved his company..."

According to Toyota, Hino president Mr Masanobu Matsukata wanted a merger, but "seeing that a merger would not have been in Toyota's interest" and risked violating Japan's anti-monopoly law, Toyota pushed for a partnership.

The partnership arrangement won out and Hino began focusing on its big trucks sales network. Toyota then "gave Mr Matsukata something to shoot for," telling the Hino president

that his company was "in contact with the top car-maker in Europe... so you've got to reach the top in trucks."

Hino has now been number one in domestic sales of medium and heavy-duty diesel trucks for 16 consecutive years. With its relatively small workforce, Hino depends heavily on 16 main suppliers, known as the Hino group.

The backbone of Hino truck and engine production includes its two works in the Tokyo area and a foundry combined with a machining plant north-west of Tokyo in Gumma prefecture. Group members Mitsui Seiki Kogyo and Hino Auto Body provide additional assembly capacity.

The lean and mean approach seems to have helped Hino in its quest for innovation to meet the demand for vehicles of the 1990s. At the 28th Tokyo Motor Show earlier this month, Hino's exhibits included a luxury high-decker sight-seeing bus divided into three differently designed compartments and a "spacious" lounge, equipped with a state-of-the-art audio visual system.

While Mitsubishi Motors came within 190 units of exceeding Hino's total sales of 25,876 units in the domestic medium-duty trucks sector in 1988 (MMC already sells more buses and small-sized trucks than Hino), Hino is still unrivalled in the heavy-duty truck category (payload over six tonnes or GVW 8.4 tonnes and over).

Besides having the biggest chunk of the domestic market, Hino has led the industry in exports of diesel trucks and buses for 10 years. Although Hino exports plunged about 50 per cent to 18,565 units in 1988 after the devaluation of the dollar, by last year exports had rebounded to 28,282 units, in spite of the strength of the yen.

But maturation of the domestic market and the high yen has Hino and others in the industry moving to set up operations outside Japan. Hino is focusing on the US and Asia.

While the company admits to lagging behind in the US, where it had only 106 dealers until this spring, it is planning aggressive long-term expansion. It has joint ventures in Taiwan, Thailand, India and Pakistan and a total of 87 overseas distributors.

Hino says it has no plans to try to expand operations in the mature European market, but many analysts think otherwise. It has been showing increased interest in the UK market in recent months, using an Irish assembler, J. Harris Assemblers. This effort gets around a gentleman's agreement between the Japanese and British motor industries blocking direct exports from Japan to the UK.

Chris Perry